

Children's Memorial Hospital

MONTREAL



"Nisi Dominus Frustra."

ALL are invited to visit the Hospital; to interest themselves in the work being done in it; to realize that this is their work; to consider that the extent of the work done in this Institution depends solely on the greatness of their desire that pain may be relieved, that those who are in sorrow may be comforted.

Children's Memorial Hospital

Can. Pamph.

Children's Memorial Hospital

Montreal.

REPORT of the COMMITTEE of ORGANIZATION.

ACT OF INCORPORATION.

ANNOUNCEMENT of the COMMITTEE of ADMINISTRATION.

OFFICERS. COMMITTEES. MEDICAL STAFF.

Temporary Quarters, 500 Guy Street.

Children's Memorial Hospital.

Temporary Quarters, 500 GUY STREET, MONTREAL.

Officers.

<i>President</i>	- - - -	SIR MELBOURNE M. TAIT.
<i>Vice-President</i>	- - - -	HUGH GRAHAM, ESQ.
<i>Treasurer</i>	- - - -	GEORGE H. SMITHERS, ESQ.
<i>Secretary</i>	- - - -	A. MACKENZIE FORBES, M. D.

Committee of Administration.

DR. ARTHUR A. BROWNE,	DR. A. D. BLACKADER,
GEORGE G. FOSTER, ESQ., K.C.,	DR. H. B. CUSHING.

In conjunction with the Officers of the Hospital.

Committee of Organization.

SIR MELBOURNE M. TAIT,	WM. MILLER RAMSAY, ESQ.,
GEORGE H. SMITHERS, ESQ.,	A. MACKENZIE FORBES, M. D.,
HUGH GRAHAM, ESQ.,	HON. SYDNEY ARTHUR FISHER,
GEORGE G. FOSTER, ESQ., K.C.,	F. W. ROSS, ESQ.,
A. A. BROWNE, M. D.,	T. G. RODDICK, M. D.,
ROBERT REFORD, ESQ.,	JAS. STEWART, M. D.

Consulting Surgeons.

DR. FRANCIS J. SHEPHERD.	DR. JAMES BELL.
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Consulting Physician.

DR. A. D. BLACKADER.

Surgeons.

DR. A. MACKENZIE FORBES.	DR. EDWARD W. ARCHIBALD.
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(*Surgeon-in-Charge*).

Physicians.

DR. A. D. BLACKADER.	DR. H. B. CUSHING.
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(*Senior Physician*). (*Physician-in-Charge*).

DR. CHARLES PETERS.

Oculist.

DR. RICHARD A. KERRY.

Anæsthetist.

DR. WM. B. HOWELL.

Pathologist & Bacteriologist.

DR. JOHN McCRAE.

Dentist.

FRANK DE LOTBINIERE HARWOOD,
(*Acting Dentist*).

Lecturers to the Nursing Staff.

DR. E. W. ARCHIBALD,	DR. R. A. KERRY,	DR. A. E. ORR,
DR. H. B. CUSHING,	DR. F. A. L. LOCKHART,	DR. C. A. PETERS,
DR. A. H. GORDON,	DR. JOHN McCRAE,	DR. A. J. RICHER,
DR. W. B. HOWELL,	DR. A. G. NICROLLS,	DR. J. J. ROSS.

Secretary of the Ladies Committee.

MRS. C. CARLYLE DAVIDSON, 32 St. Luke Street.

Head Nurse.

MISS EDITH McCALLUM, 500 Guy Street.

PREFACE.

In presenting this, the report of the COMMITTEE OF ORGANIZATION of the Children's Memorial Hospital, it may be well first to state briefly that this Hospital was organized by this Committee because it had long been felt that a hospital for crippled children was much needed in Eastern Canada. Innumerable were the crippled and deformed in the rural districts, and yet there was no institution devoted to their relief. There were general hospitals, but the larger of these had been founded primarily for the relief of the citizens of Montreal, and the crippled children who were fortunate enough to be treated in their wards could not be kept indefinitely on account of the insufficiency of their accommodation. As no provision had been made for the fresh air treatment of consumptive disease of bone, which is the cause of the majority of deformities, it was felt that a Children's Hospital, especially adapted to such treatment, would fill a long felt need ; also that the Hospital could act as the guardian of the crippled, both relieving their deformities and educating the children.

The Committee of Organization completed their labours on June 15th, 1905, and rendered an account of their stewardship on that date to the Corporation appointed in the following charter in a report which is now published.

CHAPTER LXVI.

(Assented to 11th May, 1905).

(ASSEMBLY BILL No. 93.)

An Act to incorporate the Children's Memorial Hospital.

WHEREAS the persons hereinafter named and others by their petition have alleged and shown that it is necessary and desirable in the interests of the suffering and afflicted, that an association be established in the City of Montreal, for the purpose of founding and maintaining a Hospital, a School of District Nurses and a place of general education for the patients, nurses and others, and that they have formed themselves into an association for the establishment of such an institution, and have prayed that, for the better attainment of their purposes, they and their successors, be incorporated under the name of "The Children's Memorial Hospital," and whereas it is expedient to grant such prayer :

Therefore, His Majesty, with the advice and consent of the Legislative Council and of the Legislative Assembly of Quebec, enacts as follows :

1. Sir Melbourne McTaggart Tait, acting chief-justice of the Superior Court for the district of Montreal, as defined for the Court of Review ; George H. Smithers, esquire, broker ; Alexander Mackenzie Forbes, esquire, surgeon ; Hugh Graham, esquire, publisher ; George Greene Foster, esquire, King's Council ; Arthur A. Browne, esquire, physician ; Robert Reford, esquire, gentleman ; Harold B. Cushing, esquire, physician, with power to add to their number, are hereby constituted a body politic by the name of "The Children's Memorial Hospital," and shall have power to receive, hold and enjoy moveable and immoveable property of all kinds by any title whatsoever, whether by gift, purchase, devise, will, lease or otherwise, and such property to hypothecate as security for loans or other purposes, and the same also to let, lease, exchange, sell or otherwise alienate or dispose of, without prejudice to such trusts and conditions as may be declared concerning the same in the title under which they may be held ; provided always that the immoveable property shall not exceed in annual value the sum of fifty thousand dollars beyond that actually required for the use of the corporation.

2. The corporation shall have power to accept, receive and hold as its own any property, moveable or immoveable, heretofore deeded as its own under any title whatsoever, whether by gift, purchase, devise, will, lease or otherwise, and such property to use, enjoy or dispose of, subject to such conditions as may be declared in the title under which they may be held.

3. The corporation shall, at its annual meeting, elect a president, vice-president, treasurer, secretary, committee of administration, and a medical staff.

4. The supervision and management of the corporation and its work shall be vested in the committee of administration, who shall have power in all things to administer its affairs, and, from time to time, make by-laws not contrary to law or this act, to appoint, remove and prescribe the duties of physicians, committees, agents, officers and servants of the corporation, the attendance of medical students and nurses, the rules to be observed in the admission of the sick, and, from time to time, repeal or amend the same.

5. The president, or in his absence the vice-president, with the secretary or treasurer, shall represent the corporation in all legal transactions whatever.

6. This act shall come into force on the day of its sanction.

REPORT
OF THE
Committee of Organization
OF THE
CHILDREN'S MEMORIAL HOSPITAL.

The First Annual Meeting of the Children's Memorial Hospital took place on June 15th, 1905. The President, Sir Melbourne M. Tait, presented the following report, which was adopted.

TO THE CORPORATION OF

"The Children's Memorial Hospital."

GENTLEMEN :

Now that this Hospital has been constituted a corporate body by the recent act of the Quebec Legislature, duly sanctioned on the eleventh day of May last, it is proper that the Committee of Organization, under whose direction the work has been carried on up to the present time, should make a report to the corporation, which now becomes owner of its property and assumes the control and management of its affairs, stating briefly the reason why such an Institution was founded ; what it has accomplished, and what it may look forward to doing.

It was felt that it was greatly needed in this City. It was not intended that it should interfere with the good work done by the existing hospitals, but it was considered, as, indeed, experience has shown, that as sunlight and open air were especially needed for the cure of crippled and deformed children, whose condition resulted from tuberculosis of the bones and joints, which was the main object in view, this could be better attained by a separate building, specially constructed and located so as to obtain these advantages.

It was, therefore, proposed in a circular dated Oct. 25th, 1902, "to build a small cottage hospital in the neighbourhood of

"the City, where the patients could obtain the full benefits of
 "the sun and fresh country air, which have been proven to be
 "essential to the treatment of these diseases."

This expressed the original idea of the promoters of this charity. It is the object they have ever had in view, and which they trust is nearing its accomplishment.

The first meeting of the Committee of Organization was held on the 25th November, 1902, at which officers were elected and the aims of the promoters were declared, and appeared in a circular, subsequently printed and distributed, of which the following is a copy :—

"It is the desire of the Committee of Organization of the proposed Children's Hospital to organize and build a small hospital for children in the neighbourhood of Montreal.

"It is to be built as a memorial to our late Queen and will be called the Children's Memorial Hospital to Queen Victoria.

"It will be large enough to comfortably house at least from twelve to fifteen children.

"This hospital will be primarily for crippled children, but if at any time there should be unoccupied beds, those suffering from other surgical or medical affections may be admitted.

"If at a later date it should appear necessary to enlarge the field of our work it is our hope to convert this institution into a children's general hospital, but at present our expectation is to build a hospital especially adapted to the treatment of the class of patients which can at present be but inefficiently treated at our general hospitals owing to their situation and inability to take advantage of the curative effects of the sun.

"It is to act as an adjunct to the General Hospitals of this City (The Montreal General, The Royal Victoria and others) and will even be prepared to receive children convalescing from chronic surgical affections who have been already treated in these hospitals.

"This hospital should be built either on Mount Royal or in the country immediately adjacent to this City, where the children being treated therein could receive the full benefit of the sun and fresh air (essentials to the treatment of consumptive disease of the bone) and also the attendance of surgeons and physicians resident in the City.

"It will be built with large verandahs for the use of the children during the summer months, and will be surmounted by an edifice built of glass simulating a large conservatory which will be artificially heated during the winter months, and into which our children will be carried each day during that season, that they may obtain every benefit derivable from the sun."

As the original Committee of Organization was found to be too large to conveniently transact the ordinary routine business, a sub-committee of administration, consisting of four members, was named for that purpose.

In November, 1903, it was decided to lease, as temporary quarters, the house No. 500 Guy Street. While it was felt that these premises would not supply the hygienic conditions required for such a hospital, nevertheless it would serve for commencing the work, and enable us to test the attitude of the public generally towards the institution, and demonstrating, to some extent, the good it could do in its particular branch of philanthropic work.

Notwithstanding the disadvantages under which we have laboured, we have every reason to be satisfied on these points. The attitude of the public has been most gratifying and encouraging, not only in applying for admission of children for treatment, the applications very soon exceeding our means of accommodation, but also by helping us in every possible way. Gifts in money and in kind have come from so many different sources, and from so many different places, as to justify us in believing that the public appreciate that the work we are doing is worthy of its support.

It has been especially encouraging to notice what a great interest the children have shown in our efforts to alleviate the sufferings of their fellow children, and finally, I think we have demonstrated, by the cure of many of the patients and the improvement in the condition of others, that we are engaged in a good and useful work. In fact, the result of the work we have done has exceeded our most sanguine expectations, considering the unfavourable conditions under which we have laboured.

We commenced, as you know, with very little money and much faith. We have had to depend from day to day on the help received from the public.

The first patient was admitted on January 30th, 1904.

At the end of the first week in February there were four resident patients. On March 30th there were eleven. The highest number in April was fourteen.

In January, 1905, the average number was 25. The aggregate number of days spent in the Hospital by all patients was 791. In May the average number was 36. The aggregate number of days spent in the Hospital by all patients was 1105.

The cost of maintenance has been very small. During April it cost only twenty-eight cents per patient per diem. Last month it was only twenty-seven and a half cents.

The diseases from which these patients suffered may be thus divided :—

Tuberculosis of Bones and Joints	46
Rickets	17
Infantile Paralysis	5
Other Paralysis	6
Other Diseases	48
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TOTAL	122
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From January 30th, 1904, to May 20th, 1905, we have treated as resident patients in the wards 122, and as non-resident patients 195, suffering from the diseases already enumerated.

While our primary duty and undertaking has been to cure or improve the physical condition of the children, we thought that, as many of them would be for a considerable time in the Hospital, we ought to do something towards developing and improving their minds and thus contribute, to some extent, towards making them self-supporting. It gives us, therefore, great pleasure to say that, through the generosity of two friends, we have been able to supply a competent teacher to attend certain hours each day to instruct them. The manner in which they have responded to this effort for their improvement has been most encouraging. Not merely is the benefit great, from an educational point of view, but it affords them a change and relief from the monotony of their inactive life in the Hospital, and encourages them to hope that they may sometime become useful and self-supporting. This branch of our work is necessarily capable of great development, for we might hope that in the course of time our instruction might not be confined to elementary subjects, but might embrace teaching in such

branches of mechanical work, or trade, as the physical condition of the children would permit them to exercise.

Arrangements have almost been concluded for the purchase of a block of land, comprising 60,000 feet, situated on the north side of Cedar Avenue, which is on the south-western slope of Mount Royal. Here the patients can be supplied with an abundance of sunlight and fresh air, while the proximity of the site to the City, and its accessibility, will be a great convenience, not only for the surgical and medical staff, but in carrying on the work generally. This situation possesses great natural beauty, and our idea is that the land should be laid out under the direction of a landscape gardener, so that its character as a natural park may be interfered with as little as possible by the erection of the necessary buildings. From the information we have been able to obtain it would seem that, for the purposes of our work, we should have an administration building surrounded by small rustic cottage-hospitals, connected with the main building.

For the present, the children would have to be housed in the Administration Building, but in course of time we would have to build, either from our own resources or by the help of kind friends, some of these cottages. We are convinced that we cannot continue the work so successfully begun under present conditions.

The financial side of the question in this, as in nearly all similar undertakings, is a serious one. The cost of the land will be \$14,000, and of erecting the building say \$25,000. We are glad to know that amongst those who are interested in this work are men of wide and varied business experience, upon whom we may confidently rely for wise counsel and valuable suggestions as to the best course to be pursued, to maintain and carry on what we believe to be one of the most necessary and useful charities established in this City.

The whole respectfully submitted.

M. M. TAIT,
Chairman of Committee.

June 15th, 1905.

Announcement of the Committee of Administration,

JUNE 1905.

"Such a Hospital as you describe would be of the greatest help and benefit."

WM. OSLER.

The aim of those interested in the Children's Memorial Hospital is to build a Hospital especially adapted to the treatment of those diseases which are followed by deformities, and which thus cause the life-long suffering of the crippled.

It has been found that the greatest number of deformities are caused by tuberculosis and rickets and as it is notorious that fresh, pure air and sunlight are essential to the successful treatment of these diseases, the plan on which the Hospital will be built will be a number of small, artistically designed cottages, situated on the South Western slope of Mount Royal, between Cedar Avenue and Mount Royal Park. This site has been selected as the most favorable situation in or about Montreal for the success of this work.

In order not only to insure the happiness of the suffering children being cared for in the Children's Memorial Hospital, but also that the Hospital may be an ornament to the City of Montreal it has been decided to lay out this land as a natural Park of rare beauty. It is felt that residence in it will then be not only a source of happiness to the afflicted, many of whom are brought from the poorest and most crowded districts, but also that these suffering children will be treated amidst the trees and flowers under conditions most advantageous for the cure of those diseases from which they suffer.

The aim of the Children's Memorial Hospital is to give hope to the suffering and afflicted—to the curable, hope of cure, and to those who cannot be cured, hope that by education and manual training they will be taught to be independent and self-supporting. It is because months or even years are required for the treatment of the majority of diseases which cause deformities that a Hospital especially adapted to the care of children being treated for these long periods of time is to be preferred. A Children's Hospital must be more than an Institution organized for the cure of disease. It must be also a home to, and a guardian of, the afflicted.

As it is realized that many of those being treated in the Children's Memorial Hospital cannot hope for more than improvement, a School has been founded through the generosity of two friends of the suffering children, and the education of the crippled now forms an important part of our work. In the case of many of the incurables it is expected that these classes in general education will but precede instruction in some trade, proficiency in

which is possible to the extent of their deformities. This hope is induced by the strong desire to discourage pauperism, and to encourage independence and a desire to be self-supporting.

From the experience of other Hospitals treating the crippled, it is concluded that many of these incurables will desire to remain under the guardianship of the Hospital authorities, even when everything possible has been done to relieve their deformities, plying their trades under the patronage of the Hospital, and in the desire to be self-supporting. It is for these also that the Children's Hospital aspires to control a large tract of land, that it may have room to permit of the building of a sufficient number of cottages within its boundaries, to house all those who are worthy of consideration.

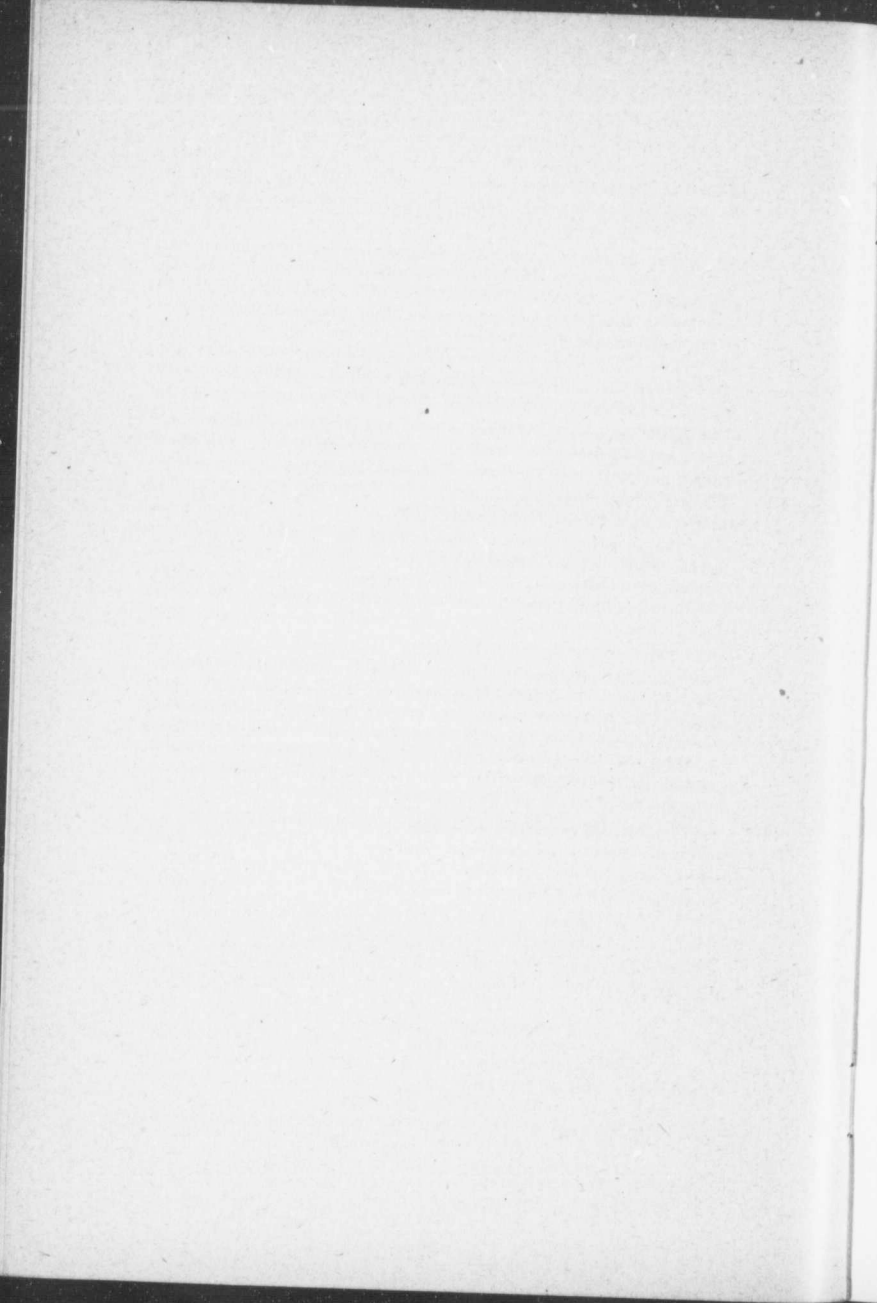
As the employment of braces, or splints, is often essential in the treatment of surgical diseases of children, a machine shop for the preparation of these is necessary in a Children's Hospital. A gymnasium must also be added, as by muscular training alone relief is afforded in many forms of spinal trouble and other physical deformities.

The endeavour of the Children's Memorial Hospital is to do the greatest amount of good with the least amount of money. Every dollar that subscribed will support a child in this Institution for three or four days. The Children's Hospital knows not race, residence or colour. Children are admitted who can be helped. The ability to aid is the only question considered when admittance is sought.

The Children's Memorial Hospital is without endowment. It is not financially independent. It is the property of the people, and exists only to do their work—to relieve the afflicted. All are invited to visit the Hospital; to interest themselves in the work being done in it; to realize that this is their work; to consider that the extent of the work done in this Institution depends solely on the greatness of their desire that pain may be relieved, that those who are in sorrow may be comforted.

The nucleus of the Children's Hospital Land and Building Fund was contributed by the school children of Montreal. The Hospital is the peculiar interest of the children, and it is, to a great extent, supported by children mindful of those less fortunate than themselves.

You are invited to demonstrate your interest in the relief of the suffering of children by subscribing to the Building Fund; that the work which has been undertaken may be perfected; that a home may be provided for the cure and training of those who suffer from incapacitating diseases.



BENTLEY
PRINTER
