Quality knows no bounds...



Canadian technology, expertise and resources

Industrial Wastewater Management

Canadian partners for global markets

NON - CIRCULATING !

Dept. of External Affairs Min. des Affaires extérieures

APR 15 1992

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A partnership with Canadian firms offers... A wealth of technological know-how A pool of highly skilled engineers, scientists and computer specialists Internationally renowned research and education institutions University researchers who are actively working. with industry A network of government laboratories ariented towards industrial development A sound base for penetrating the global market Hurnan resource base ideally suited to world competitiveness Abundance of natural resources. World-dass research and development infrastructure Low energy costs and abundant water supply Land and building costs substantially lower than in other industrialized countries Communication and transportation facilities among the world's finest Secure and free access to North American markets under the Canada-U.S. Free Trade Agreement A competitive financial infrastructure Served by a well-established financial community with global capacity Financial and technical support for industrial research and development Government cost sharing on capital investment in most regions and incentives for product development • Tax structures competitive with all industrialized nations The Canadian tax system provides greater incentives for companies to engage in R&D than that of any other major industrialized country A unique position to conduct business As the world's seventh largest trading nation. Canadian companies are well positioned to conduct business on a alobal scale Canada has eamed a reputation for developing solutions to complex problems in a number of technology-intensive - areas. Two noteworthy examples are the pulp and paper industry and ore extraction and processing.

This document was created to help expand business cooperation between Canadian and foreign firms in the industrial wastewater management industry. The document consists of three sections. The first outlines business appartunities in Canada, and the second, reasons why Canadian firms make good partners when establishing a business base in rapidly expanding global markets. The third section provides profiles af Canadian firms and research institutes seeking co-operative business arrangements with their foreign counterparts.

Canada is committed to building an its substantial base of intellectual capital, expertise and accomplishments in technology intensive fields such as industrial wastewater management. Our campetitive business environment, technological know-how, financial support, and well-established

R&D infrastructure are highlighted in this document.

Le présent document a été produit dans le but de favoriser l'accraissement de la callaboration entre les entreprises canadiennes et étrangères oeuvrant au sein de l'industrie du traîtement de l'effluent industriel. Il comprend trois parties. La première décrit les possibilités d'affaires au Canada, tandis que la seconde brasse un tableau des raisons pour lesquelles les entreprises canadiennes sont des partenaires de choix larsque vient le temps d'implanter une base commerciale au sein des marchés internationaux en pleine évolution. Quant à la traisième partie, elle présente des profils d'entreprises et d'instituts de recherche canadiens désireux de condure des accords de coopération avec des sociétés ou arganismes étrangers.

Le Canada s'est engagé à occroître ses fort nombreuses compétences et connaissances dans les damaines à forte concentration technalogique tels que celui du traitement de l'effluent industriel, et à y augmenter ses réalisations déjà cansidérables. Le présent ouvrage met en lumière natre dimat commercial concurrentiel, natre abondant savair-faire sur le plan de la technologie, nos sources de financement ainsi que natre excellente infrastructure en matière de R-D (recherche et dévelappement).

Diese Brochüre wurde erstellt, um geschäftliche Kaaperationsmöglichkeiten zwischen kanadischen und ausländischen Firmen, die auf dem Gebiet der
industriellen Abwassertechnik tätig sind, zu fördern. Sie ist in drei Teile
gegliedert. Der erste Teil gibt einen Überblick über Geschäftsmöglichkeiten in
Kanada und der zweite, Gründe warum kanadische Firmen gute Partner sind,
wenn man in diesem weltweit schnell wachsenden Markt der industriellen
Abwasserreinigung neue Geschäfte erschließen will. Der dritte Teil enthält
Leistungsprofile kanadischer Firmen und Forschungsanstalten, die bereit
sind, mit ausländischen Firmen zusammenzuarbeiten.

Kanada fühlt sich verpflichtet, auf einer hervorragenden Grundlage von intellektuellem Kapital, Sachverstand und Leistungsfähigkeit in technologieintensiven Gebieten, sowie industrielle Abwassertechnik, aufzubauen. Unsere wettbewerbsfähige Wirtschaft, den Besitz von technologischem Know-Haw, finanzielle Unterstützung, und gut eingeführte Basis im Bereich Farschung und Technologie sind in dieser Brachüre zusammengefaßt.

Industry, Science and Technology Canada - Industrie, Sciences et Technologie Canada

External Affairs and International Trade Canada -Affaires extérieures et Commerce extérieur Canada

Investment Canada - Investissement Canada



Canadian partners for global markets

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Trojan Technologies Inc. — Ultraviolet disinfection systems

Canadian firms make excellent partners

Canadian companies bring with them sound manufacturing, distribution and development facilities for industrial wastewater products and services. To any business partnership, Canadian firms bring specific experience and know-how.

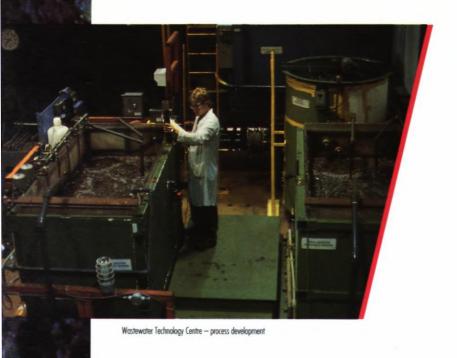
Canada recognizes that water pollution prevention and environmental protection have become cornerstones of corporate policy of most major industries who have made a commitment to be environmentally responsive and responsible.

Opportunities in the application of industrial wastewater products and services exist and are growing in a number of specific markets.

- · Pulp and paper
- Metal mining and refining
- · Petroleum refining
- Electrical power generation
- · Iron and steel
- Organic chemicals
- Inorganic chemicals
- · Metal finishing
- Industrial minerals

For example, current estimates regarding the environmental costs of complying with new regulations controlling pulp mill effluent in Canada are estimated to be \$4 billion.

Your firm will find significant benefits in forging alliances with Canada's growing community of industrial wastewater management (IWWM) companies and supporting groups.



The opportunities are good for co-operating with Canadian companies

Unrestricted access to a very rich North American market

- The Canada-U.S. Free Trade Agreement (FTA) will increase the availability of duty-free engineering and customer support services.
- FTA will make nearly all goods used in industrial wastewater management duty-free within 3 to 9 years.
- FTA also prohibits non-tariff barriers in both countries.
- As of January 1, 1991 the general Goods and Services Tax will make Canadian manufactured exports tax-free, hence increasing our competitiveness on the world market.

Rapid growth in IWWM requirements for the North American industrial sectors

- The North American market for water supply and wastewater treatment facilities, products, and services now exceeds \$30 billion per year.
- The legislated rehabilitation of existing water quality-control systems will generate billions of dollars of additional revenue for companies ready to respond to this need.
- In the United States, complying with new environmental regulations, such as the Clean Water Act, has resulted in additional capital expenditures worth approximately \$80 billion.
- Canada, as the centrepiece of its environmental program, has the Canadian Environmental Protection Act (CEPA). This is considered to be one of the toughest pieces of environmental legislation in the world. Impending revisions to the Act will result in increasingly more stringent effluent requirements with diligent enforcement and heavy penalties for non-compliance.
- Individual provinces are also directing their attention to stricter environmental controls. For example, in Ontario, industrial effluents are being monitored under the Municipal-Industrial Strategy for Abatement (MISA) in order to enact strict abatement regulations.

Strong research and development infrastructure

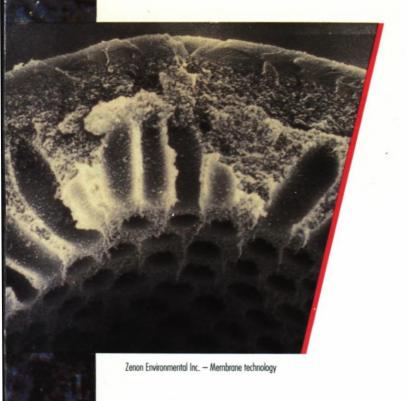
- Highly skilled work force in place
- Technical institutions which are global leaders
- University researchers who are actively working with industry
- World-class research facilities
- Professional/technical associations with strong links to U.S. and other international societies

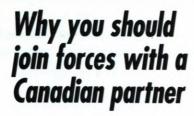


Canada's offer to industrial wastewater management firms

The Canadian embassy and consular staff will provide information and contacts enabling your company to assess:

- Prospective Canadian joint venture partners
- The market potential for your products
- Distribution channels
- Financing mechanisms
- · Supporting infrastructure including materials and fabrication
- Availability of specialized skills
- · External research support
- · R&D incentives
- · Government financial support for capital investment and product development
- · Consultants who specialize in the wastewater management industry
- Other contacts you require





11 reasons why your firm should join forces with a Canadian partner. The charts that follow illustrate these reasons in more detail.

Know-how

- 1. Worldwide recognition of Canadian technological know-how in industrial wastewater
- 2. A sound technical base for penetrating the global market

Markets

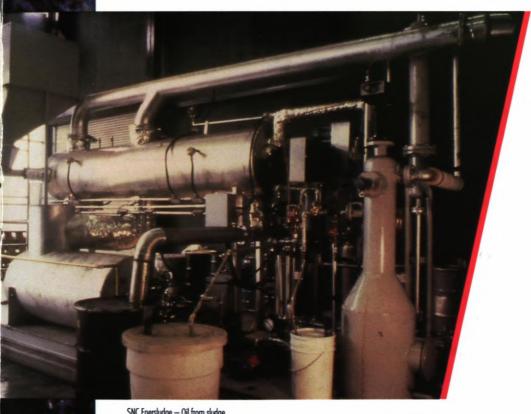
- 3. Highly efficient transportation and advanced communications network with major global markets
- 4. Secure and free access to the North American market under the Canada-U.S. Free Trade Agreement

Finance

- 5. Cost advantages
- 6. Internationally competitive tax structures
- 7. Government financial support for R&D, product development, and export marketing
- 8. Financing available for all stages of business growth

Infrastructure

- 9. Highly qualified work force
- 10. Universities and government research labs which are working with businesses
- 11. Expanding Canadian companies who are interested in co-operation



SNC Enersludge — Oil from sludge



Canadian IWWM firms, associated research and development centres and universities have played a large role in developing Canadian expertise, know-how and technical solutions to complex wastewater treatment requirements.

Some examples ore:

• Anoerobic Bio-Filters	Energy Recovery
• Sequencing Batch Reoctors	High-quality Effluent at Low Cost
Biological Nutrient Removol	Exceptionally High P & N Removal
• Reciprocating Ion Exchange	Metal Ion Extraction and Recovery
Membrane Systems	Selective Ion Separation
• Automoted Polymer Dosing	Up to 40% Polymer Saving
Ultraviolet Oxidation	Complex Organics Destruction
• Ultroviolet Disinfection	Alternative to Chlorination
Wet Air Oxidation	Complex Organics Destruction
• Sludge Pyrolysis	Production of Oil from Sludge

• Clean Process Technology Chlorine Replacement in Pulp and Paper Processing

Chart 2 A sound technical base for penetrating the global market

Canada has recognized strengths in such fields os:

- Pulp and paper technology
- Use of advanced technology in ore extraction and processing
- Automated metal working, welding and assembly systems
- Specialty products, i.e. gantry robots, laser cutting equipment, vision systems
- Automated manufacturing cells and flexible systems
- Nuclear reactor technology
- Hydroelectric power plants
- Biological solutions to waste problems
- Bioremediation technology for contaminated sites
- Spoce technology, i.e. spoce robotics, flight simulation, satellite design and application of sotellite communication, and remote sensing



• Most reliable telephone system in the world with direct-dial global access. For example, an ovemight direct-dial 5-minute telephone call:

From Canada to:	<u>ŞCdn</u>
France	7.21
United Kingdom	7.21
Singapore	9.26
Hong Kong	10.80
Germany	11.48
Taipei	11.48
Japan	12.22
Italy	13.02
Warsaw	14.90

- Global common-carrier computer and electronic mail networks.
- 1-day air courier service acrass the entire continent with no customer delay. Typical charges for packages to the United States:
 - * less than 0.1 kg \$Cdn 23.50 * 0.1-1.0 kg \$Cdn 38.00 * 1.0-5.0 kg \$Cdn 60.00
- Frequent air links between all parts of Canada and the rest of the world.

	Vancouver	Calgary	Winnipeg (flight hours)	Toronto	Montreal
New York	6.5(s)	5.0	4.5(s)	1.5	1.0
San Francisco	2.0	1.5	3.0	5.5	7.5(s)
Amsterdam	9.5	8.5	11.5(s)	7.0	6.5
Paris	13.5(s)	12.5(s)	12.0	7.5	7.0
Londan	9.0	9.5	10.0(s)	7.0	6.5
Frankfurt	9.5	9.0	11.5(s)	7.5	7.0
Prague	12.0(s)	14.0(s)	14.0(s)	11.0(s)	9.0(s)
Moscow	14.0(s)	17.0(s)	16.0(s)	12.0(s)	9.0
Tokyo	9.5	11.5(s)	14.5(s)	13.0	15.0(s)
Hong Kong	13.0	16.0(s)	17.0(s)	18.5	20.0(s)
Taipei	15.0(s)	17.5(s)	21.5(s)	20.0(s)	21.5(s)
Singapore	18.5(s)	22.0(s)	23.0(s)	23.5	24.0(s)

(s) Shortest time with a stopover.



Chart 4
Canada-U.S.
Free Trade
Agreement
guarantees
market access
for industrial
wastewater
companies

The Canada-U.S. Free Trade Agreement (FTA) was ratified in 1989. Under its provisions, all goods and services will pass across the border freely by 1999.

For parts and products

- All duties on parts which enter Canada from the United States, and which are subsequently
 incorporated into products and exported, are refunded in total by the Canadian government.
- Those parts, assemblies, or final products which now carry duty will have these duties removed in stages every year. In 3 to 9 years the duty will have fallen to zero.

Sample duty percentage on parts entering Canada from the United States:

Commodity	1988 tariff %	Years to duty-free status under FTA
Filtering or purifying machinery and apparatus		
for water and associated parts	9.2	3
Pumps (with some exceptions)	9.3	3
Large iron/steel tanks	7.8	9

Sample duty percentage on parts entering the United States from Canada:

Commodity	1988 tariff %	Years to duty-free status under FTA
Filtering or purifying machinery and apparatus		
for water and associated parts	3.9	3
Pumps (with some exceptions)	3.0	3
Large iron/steel tanks	26	9

For sales, installation, and servicing of products

- Canadian citizens who are engaged in business activities in the United States can enter that country
 by simply presenting their proof of citizenship and declaring their type and field of business.
- Types of business entry are visitor, professional, trader/investor, or intra-company transferee.
- The seven types of business activity are:
 - Research and design
- After-sales service

- Marketing

- Expansion, manufacture and production

- Sales

- General services

- Distribution

High Technology Opportunities

Chart 5a
International
comparison of
gradvate
engineering
salaries

	Median Salary®\$US
United States	51 200
Western Eurape	47 000
Canada	45 000
Mexica, Central and South America	32 000
Rest of World (Africa, Asia, Middle East, Australia)	29 500

^a Based an results of 1990 survey.

Saurce: Chemical Engineering, June 1990.

Nate: All Canadian emplayees enjay guaranteed basic government health care plan benefits, and every Canadian emplayee may contribute up to 20% (to a maximum of \$3 500 of salary tax-free to private pension plans.

Chart 5b Composite electrical costs index, 1988

Vancauver	79
Stackhalm	98
Mantreal	100
Atlanta	100
Taranta	111
Baston	130
Landon	168
Frankfurt	171
Paris	177
Milan	182
Takyo	219
New York	232

Nate: Based on service of 200 000 kWh per month at 600 v and 500 kW utilization.

Saurce: Montreal Urban Community, Office of Economic Expansion, 1989

Chart 5c
Exchange rates
between Canada
and various
countries

		Number of Canadia	ın Dallars Per		
Year	US Dollar	German Deutsche Mark	Japanese Yen	French Franc	UK Pound
1985	1.365	0.468	0.00577	0.153	1.770
1986	1.389	0.643	0.00830	0.201	2.039
1987	1.326	0.738	0.00919	0.221	2.173
1988	1.231	0.703	0.00961	0.207	2.193
1989	1.184	0.630	0.00861	0.186	1.942
1990 (4 manths)	1.170	0.697	0.00784	0.206	1.947

Source: Bank of Canada, May 1990

^a Montreal is assigned an index of 100.

Chart 6a An internationally competitive tax structure

Tax treatment of R&D - Canada vs major industrial countries

		Tax credits (allowances)		
· inco	oorate ome tax rcent)	Percent	increment (I) or level (L)	Current, capital or both
Canada-Ontario a	40.3	25/37.5	Both	- Both ^b
Canada-Quebecª	32.0	20	· L	R&D wages
United States-California	40.1	20/8	1	Current
United States-Illinois	36.6	20	1	Current
Australia	39.0	N/A ^c	N/A	N/A
Japan	50.75	20	1	Both ^b
Korea	39.75	10	l	Both
France	39.0	50 ^d	1	Both b
Federal Republic of Germany	56.0	7.5	L	Capital
Italy	46.37	N/A	N/A	N/A
Sweden	52.0	N/A	N/A	N/A
United Kingdom	35.0	N/A	N/A	N/A
=		· ·	· ·	

^o Current tax rates; from July 1, 1991 these rates will be reduced by 2 percentage points due to a full phase in of the manufacturing and processing tax reduction (5 percent).

Source: The Conference Board of Canada, May 1990

- Canada's tax treatment of R&D is more favourable, compared to other leading economic nations.
- The Canadian corporate income tax system provides a number of significant R&D tax incentives for firms. It allows for a 100% deduction for current (1990) R&D expenditures, as well as for capital expenditures made on R&D machinery and equipment. In addition, there is an investment tax credit on qualifying R&D expenses incurred in Canada. The rate af the credit is 20% of R&D expenditures. Both current (1990) expenditures and expenses on machinery and equipment qualify for the credit.

^b Except buildings.

Not applicable.

In addition, firms that did not perform R&D prior to 1987 can claim a volume tax credit of 30 percent on the excess over 1987 spending levels.

High Technology Opportunities

Chart 6b Comparison of Canadian and U.S. corporate income tax

	Canada	United States
Federal tax rates a	-	
-for general business	28%	34%
-for manufacturing	24%	34%
Provincial and state tax rates	5.5% to 17%	0% to 12%

^a The Canadian federal tax rates are effective July 1, 1989. At present there is also a 3% federal surtax on corporate income tax.

Depreciation

Canadian depreciation rates are somewhat lower than U.S. rates, but are still higher than those based on the economic life of the asset.

	Canada	United States
Percent of capital gains included as income (as of January 1, 1990)	75%	100%
Treatment of operating losses by carry-over years	Back 3 years Forward 7 years	Back 3 years Forward 15 years
Consolidation of companies	Not permitted	Permitted for subsidiary at least 80% owned
Minimum tax	no minimum corporate tax	alternative minimum tax of 20% of defined alternative minimum taxable income
Intercorporate dividends	100% deductible	80% deductible

Source: Investment Canada, 1990



Chart 7 Financing offshore operations

Government support for product customization and R&D

Canada provides one of the richest R&D dimates to assist foreign companies in meeting product customization requirements. For example, a firm which has to modify an industriol wostewoter treatment system is eligible for up to 75% reimbursement of R&D woges and salaries.

Financing of receivables due from foreign customers

Many provincial governments provide support for export octivity by woy of low-interest loans based on receivables due from foreign customers. This support can be timely when the Conadian affiliate of a foreign firm needs cosh to ochieve a proper lounch outside of Conada.

In addition, Conoda's venture capitol and commercial banking industries are competitive and omenable to participating with Conadian affiliates of foreign firms.

Canado's commercial bonking facilities ore omong the lorgest in the world. Introductions to the oppropriate financial institution can be arranged quickly by Investment Canado.

Other areas of financial support include:

- Applied R&D of government or university lobs
- Morket research
- Entrepreneurial assistance for product engineering
- Trade shows

Technology transfer

Export financing

Chart 8 Financing availability and options

Foreign companies operating in Conoda can obtain financing in a number of ways:

- By using their homeland bank and private sources, and importing this capital. There are no
 restrictions on capital inflows to Conada, and no restrictions on repatrioting capital and dividends.
- By using Canadian capital sources.
- By using U.S. capital sources which are readily available in Canado. Interest rates are generally at least 3% higher in Conada, and a more conservative management philosophy of capital exists here.

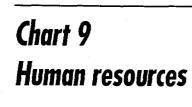
There are a variety of financing mechanisms ovailable at each stage of business development.

	Typical use of funds	Sources of funds	
Seed	Set up, develop prototype	Government, private	
Growth	Plont for first soles or distribution	Venture capital, private, government	
Exponsion	Drive soles in new market	Venture copital, merchant bonks, government, public offering	
Moture new plant, merger		Bonks, merchant bonks, public offering	

Estimated investment in technology-based companies

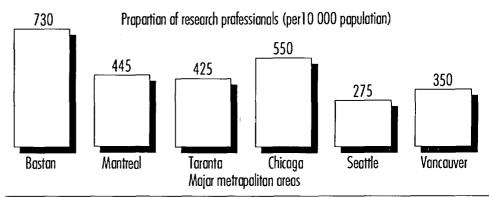
(Millions of \$ CDN)	1981	1984	1987	1988
By government ogencies	368	545	658	750
By venture capitol	N/A	100	98	97
By public stock offering	N/A	1 230	995	735

Source: Statistics Canado, Venture Economics Conoda Limited, Toronto Stock Exchange



The availability of talented research professionals is critical to the creation, development and utilization of new technologies. Canada's major metropolitan areas are highly competitive with similar U.S. centres in this respect.

Relative intensity of research capabilities Selected Canadian and U.S. metropolitan areas, 1989



Saurce: Science, Technalogy and Ecanamic Analysis Divisian (ISTC) /OECD

Experienced specialized skills

Canada has a papulatian of 26.5 millian people. In this paal are talented men and wamen with special schaaling and practical wark skills in Industrial Wastewater Management.

Academic and vocational graduates in Canada

- Bachelar and Prafessianal degree pragrams are typically 4 years of university.
- Master's wark is 1-2 years, and a dactarate is 4-5 years of wark in the graduate school level.
- Vacatianal callege degrees are typically 2-3 years in legnth.

•	Bachelar degree 1988	Master and dactarate degree 1988
Civil engineering	981	393
Chemical engineering	649	204
Mechanical engineering	1 857	279
Electrical engineering	1 997	444
Chemistry	935	364
Bialagy	3 944	394
Camputer science	2 753	363

Community college diplomas in career programs, 1986-87

Chemical technalagies	770
Camputer science/ mathematics	3 577
Electrical/electranic technalagies	3 963
Engineering technalagies	5 415
Enviranmental and canservatian technalagies	615
Saurce: Statistics Canada	



Science and technology — Canada's competing edge

Canada's leading science and technalogy agency is the National Research Cauncil (NRC). NRC cantributes to Canadian campanies' practical ideas, inventions, technical know-how, industrial research assistance, world class facilities and the largest callection of scientific and technalogical data in North America. With a staff of 3 000 lacated in 15 laboratories across Canada, NRC encourages various types of arrangements with Canadian campanies for the use of these facilities and expertise.

Majar research centres are lacated in British Columbia, Saskatchewan, Manitaba, Ontaria, Quebec, Nava Scatia and Newfaundland.

The areas cavered are diverse as biatechnology to rabotics to space science.

Examples of specific research and engineering establishments across Canada are:

British Columbia (Greater Vancouver)

- University of British Calumbia has a large IWWM graduate pragram
- Westwater Technology Centre an environmental research centre

Alberta (Edmonton)

- University of Alberta is the secand largest university in Canada and has a large, wellestablished IWWM graduate pragram
- Vegreville Enviranmental Centre a pravincial research centre
- Alberta Research Cauncil ail and caal related technologies are a special area of expertise.
- Alberta Special Waste Management Carparation — responsible for the management of industrial wastes at its Swan Hills facility.

Saskatchewan (Saskatoon)

 Saskatchewan Research Cauncil — uranium and patash related industries are a special facus af activity

Manitoba (Winnipeg)

- Freshwater Institute (federal) water research on inland waters
- University af Manitaba a graduate industrial waste management pragram

Ontario

- Fifteen universities are located here
- Six majar universities with IWWM research pragrams
- University of Waterloo world leader in camputer technology
- Wastewater Technology Centre warld-classwastewater management R&D centre

- Ontaria Waste Mariagement Corparation Ontaria Crawn Carparation with expertise in industrial and hazardaus waste management
- Ortech Ontaria Crawn Corparation active in IWWM research and waste exchange
- Canada Centre far Inland Waters warld-class water research centre
- National Research Cauncil with 9 research facilities
- Federal gavenment research centres in
 - physics
- $\cdot \ communications \\$
- electronics
- agriculture
- aptics
- mining/explaration
- Centre far Graundwater Research University af Waterlaa

Quebec

- Twa majar universities with IWWM research programs
- Biatechnalogy Research Institute (NRC), Mantreal
- Twa large centres active in IWWM research
- Pulp and Paper Research Institute of Canada
 Mantreal

Atlantic

Centre far Cald Ocean Resources
 Engineering (St. Jahn's, Newfaundland) —
 warld-renawned research centre far the marine environment

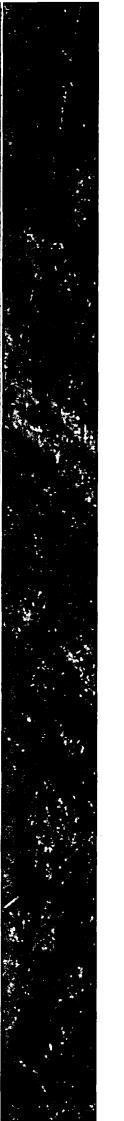


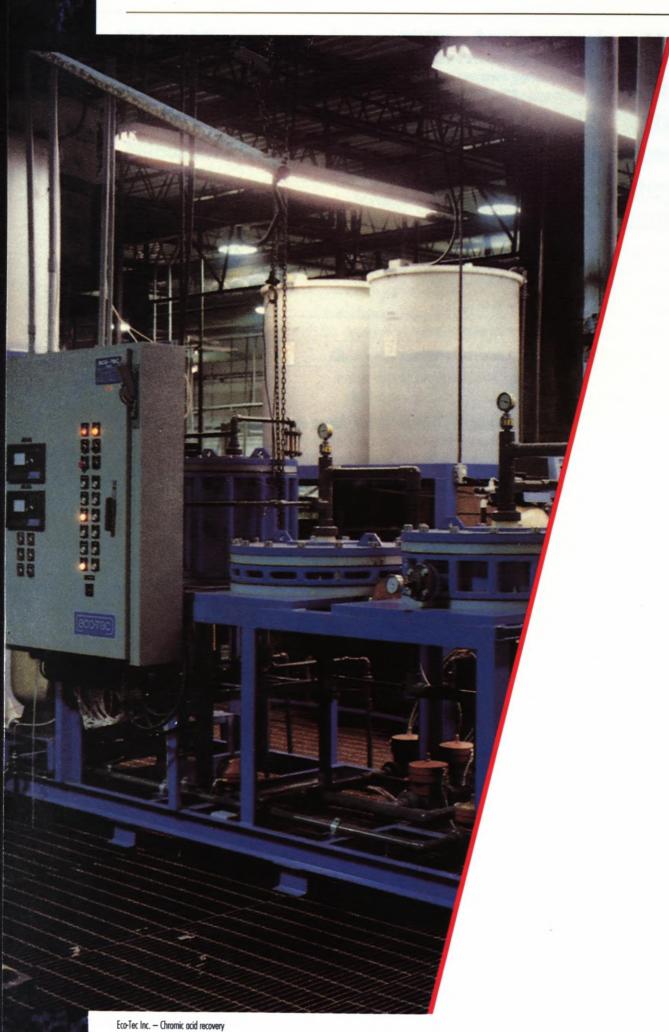
Chart 11
A strong
industrial
wastewater
management
infrastructure

Canadian IWWM companies serve these major industries:

	Atlantic	Quebec	Ontario	Prarie	Western
Pulp and paper	*	*	*	*	*
Metal mining and refining	*	*	*	*	
Petroleum refining	*	*	*		*
Electrical power generation	*	*	*	*	*
Iron and steel	*	*	*		*
Organic chemicals	w*-	*	*		*
Inorganic chemicals		· · · · · · · · · · · · · · · · · · ·		*	
Metal finishing	*	*	*		*
Industrial minerals		*	*		*
Food and beverage	*	*	*	*	*

Canadian IWWM firms have many professional links

- Water Pollution Control Federation (WPCF)
- International Association far Water Pollution Research & Control (IAWPRC)
- Canadian Society for Civil Engineering (CSCE)
- American Society for Civil Engineering (ASCE)
- American Institute for Chemical Engineering (AIChE)
- and many other industry and professional associations



ADI Limited

P.O. Bax 44, Statian "A" Frederictan, New Brunswick E3B 4Y2

Telephane: (506) 452-9000 Facsimile: (506) 459-3954

Jahn R. Dean, President Dr. Robert C. Landine, Vice President

Strategic partnerships

Major products/services

- ADI-BVF low-rate anaerobic reactor
- Anaerobic filters in various flow configurations
- Anaerobic sludge blanket reactors
- Hybrid reactors
- Sequencing batch reactors

ADI Limited affers the above wastewater treatment processes and engineering cansulting to match treatment objectives.

Desired alliance with other firms

Greater access to new markets through licensing, know-how or joint venture arrangements.

Company history

ADI Limited is ane af Atlantic Canada's largest and aldest firms af consulting engineers and planners. Faunded in 1946, ADI has 130 engineers, planners, technalogists, technicians and affice staff. ADI's Environmental Engineering Divisian cansists af 25 environmental, civil and chemical engineers and supporting staff, seven af whom hald advanced degrees.

- Sales: Greater than \$10 million
- R&D expenditure: \$100 000 \$200 000
- Emplayees: 150
 Research and development: 4 8

 Marketina: 10 12
- Current markets aperating in:
 Canada, United States, Western Europe, India, Caribbean

(cantinued)

ADI Limited

(continued)

Technological expertise

ADI provides reliable, cost-effective solutions to wostewater problems through its Environmental Engineering Division.

The Company has pioneered the use of innovative technology in the treatment of industrial and municipal wastewater. It is a leader in the development and application of anaerobic processes, biogas utilization, design and installation of membrane liners, the use of microprocessor controls and telemetric instruments as well as research into sequencing batch reactors.

Products developed

Clients are provided with a range of services for wastewater treatment and disposal including wastewater flow and characterization studies, treatment feasibility studies, design of treatment works, construction supervision, operator training and plant operations (aftercare). Clients are provided with a complete "characterization to aftercare" package.

Products in development

ADI Limited has an ongoing R&D program to develop reliable, cost-effective wastewater treatment systems. Current development includes process advances for low-rate anaerobic reactors, anaerobic-aerobic treatment systems and sequencing batch reactors.

Canadä^{*}

Aer-O-Flow Environmental Inc.

1175 Appleby Line, Unit C3 Burlingtan, Ontario L7L 5H9

Telephone: (416) 335-8944 Fax: (416) 335-8972

Harry Marshal, President

Strategic partnerships

Major products/services

Liquid waste treatment systems, oil water separators, flow meters, dissolved air flotation, package sewage treatment systems and aeration systems.

Desired alliance with other firms

Pravide new innovative technology to the North American market via joint venture or equity participatian.

Company history

Aer-O-Flaw Environmental Inc. is a wholly owned Canadian company doing business across Canada consecutively since 1963. The campany splits its activities between the industrial and municipal wastewater management markets.

- Sales: Less than \$5 million
- R&D expenditure: \$100 000
- Employees: 21
 Research and development: 1
- Current markets operating in: Canada, United States

Technological expertise

Liquid waste treatment and solids separation.

Products developed

Rotating fine screens for high solids removal efficiency, pumping station flowmeters, oil-water separation systems to $190 \, \text{L/s}$.

Products in development

New multi-purpase flow meter/data logger and denitrification systems for on-site sewage treatment.

Biobrn Division (Bio-Char Inc.)

7729 8th Line S. Hornby, Ontario LOP 1EO

Telephone: (416) 875-4600 Fax: (416) 876-1854

J.B. Derrick, President C.G. Kerr, Managing Director

Strategic partnerships

Major products/services

Incineration
 Combustion heat exchange

Desired alliance with other firms

Completely open to any type of arrangement where the work is within our field of specialization.

Company history

Biobrn Division of Bio-Char Inc. has been in the combustion and heat exchange field since 1954. Expertise includes the design and manufacture, including contract patents, of incineration equipment. A patent is pending for a process which converts animal blood to protein. Assets include a plant and land. Biobrn is wholly Canadian owned.

- Sales: \$1ta 5 million
- R&D expenditure: \$25 000 to 100 000
- Employees: 10
- Current markets operating in: In the past, our market has been within Canada.
 Biobrn Division is currently negotiating with several countries to expand our market outside Canada.

Technological expertise

Moisture eliminating (drying) by various means, incineration in various forms, heat recovery, combustion techniques.

(continued)

Biobrn Division (Bio-Char Inc.)

(continued)

Products developed

Coiled tube bailers, burners (especially pitch, peat, waad ond waste), environmentally pratected cambustion handling.

Products in development

Removal of maisture from animal blaad, recycling of special praducts, e.g. diatemaecous earth, alumina fram sludge.

Bioclear Technology Inc.

3924 Main Street Winnipeg, Manitoba R3C 4A3

Telephone: (204) 339-8327 Facsimile: (204) 339-1224

Dr. Brian H. Topnik, President
David Romanow, Chief Executive Officer

Strategic partnerships

Major products/services

Modular sequencing batch reactors
 Package plant fabrications
 Turnkey installation capabilities

Bioclear Technology Inc. designs and fabricates madular sequencing batch reactor wastewater treatment systems and equipment. Package plant fabrications use steel, concrete and fibreglass. The company provides a turnkey installation capability for both industrial and municipal wastewater treatment requirements.

While the primary market addresses municipal wastewater treatment requirements, the emphasis of SBR technology application is shifting with recent applications to the snack faod, pulp and paper, and dairy industries.

Desired alliance with other firms

Bioclear Technology Inc. is a biological treatment/technology campany. Other firms could be of assistance in providing peripheral physical or physi-chemical equipment; e.g., pretreatment, sludge handling, disinfection. Joint ventures enquiries arrangements.

Company history

Bioclear Technology Inc. is a wholly Canadian-owned company incorparated in August 1989. Principals of the Company include Dr. B. Topnik, P. Eng., of Topnik and Associates Ltd., with more than 20 years' environmental engineering consulting, experience, and Mr. D. Romanaw and Mr. J. Romanow of Roman Equipment Services (1973) Ltd., a general contracting firm, specializing in water and wastewater projects, with up to 30 years of experience. Bioclear has fabricating facilities with 13 employees.

- Sales: Less than \$5 million
- R&D expenditure: \$200 000
- Emplayees: 20

Research and development: 2

Manufacturing: 13 Marketing: 5

 Current markets operating in: Canada, United States, Europe

(continued)

Bioclear Technology Inc.

(continued)

Technological expertise

Dr. B. Topnik, P. Eng., has been a Canadian developer of SBR technology since 1977. The Company produces state-of-the-art automotic controls. The PLC control has remote monitoring capacity. Patent is pending on the Bioclear Control Panel. The Company has more than 30 years of experience in wastewater system installation and operation.

Products developed

The design, fabrication, installation and operation of SBR wastewater treatment systems for all biologically treatable industrial wastewaters.

Products in development

Products in development reflect our main emphasis on industrial wastewater applications using SBR Technologies. Research and development is moving towards a complete automatic remote monitaring capability of SBR installations.

Bionov CNP Inc.

81 St. Pierre, 4th Floor Quebec, Quebec G1K 4A3

Telephone: (418) 692-1357 Facsimile: (418) 694-9674

Yvan Pouliot, President Rodrigo Moreno, Managing Director

Strategic partnerships

Major products/services

- Bioprocess technology applications
- Solar technology applications

The Company provides technical and economic studies for opportunities of bioprocess technology application. Facilities are available for bench- to pilot plant treatability and process investigations. The Company is also investigating the application of solar technology to wastewater treatment.

Desired alliance with other firms

Open to different types of associations.

Company history

Bionov CNP Inc. is a wholly owned Canadian company founded in 1985. The activities of the Company are oriented to biotechnology which is applied in environmental and agri-food industries.

- Sales: Less than \$1 million
- Employees: 3
 - Research and development: 2
- Current markets operating in: Canada

Technological expertise

Bionov CNP Inc. has expertise in the use of micro-algae for wastewater treatment and biomass production in solar-activated systems.

Products developed

Cansulting services in micro-algae wastewater treatment and biomass production as well as solar biotechnology.

Strategic partnerships

Boojum Research Ltd.

21 Dundas Street, Suite 405 Toronto, Ontario M5B 1B7

Telephone: (416) 861-1086 Facsimile: (416) 861-0634

Margarete Kalin, President

Major products/services

- Ecological engineering
- Biological polishing using the CHARA process

Desired alliance with other firms

Geotechnical engineering, organic waste producing companies would be of interest to Boojum Research Ltd.

Company history

This wholly Canadian-owned research and development company was incarporated in 1984. Its research focus has been on the development of wastewater treatment systems using biological polishing applied to acid mine drainage.

- Soles: Less than \$1 millionR&D expenditure: \$100 000
- Employees: 5

Research and development: 5

Technological expertise

- Employ macrophytic olgoe CHARA for removal of SS rodionuclides and some heavy metals from alkaline waters.
- Ecological engineering measures pertaining to the mining industry re: ocid mine droinage amelioration.
- Development and implementation of "walk-away" conditions for inactive mining sites.

(continued)

Boojum Research Ltd.

(continued)

Products developed

The CHARA pracess - removal of suspended solids and metals from solutions

The ARUM pracess - microbial generation of alkalinity through carbon sources pravided by cattails

Products in development

Further development of the CHARA and ARUM processes and implementing these at mining sites.

Conestoga-Rovers & Associates Ltd.

651 Colby Drive Waterloo, Ontario N2V 1C2

Telephone: (519) 884-0510 Facsimile: (519) 884-0525

Frank A. Rovers, President

Strategic partnerships

Major products/services

Consulting services

Civil

Environmental

Wastewater treatment

Water treatment

CRA provides consulting services in civil, environmental, water and wastewater treatment, engineering and solid waste management as well as in the fields of hydrogeology, chemistry, risk assessment, environmental planning and impact assessments and project management.

Desired alliance with other firms

Joint venture arrangements for projects requiring contaminants' removal from groundwaters.

Company history

CRA, an environmental engineering firm, was formed in 1979 by amalgamation of Conestoga Engineering Limited and Frank A. Ravers & Associates Ltd. and was incorporated as Conestoga-Rovers & Associates Limited in 1981. CRA is wholly Canadian-owned and operated. Branch offices are located in Mississauga, Hanover and Belleville, Ontario, with an associated company, Conestoga-Rovers and Associates Inc., based in Niagara Falls, New York, Minneapolis, Minnesota and Chicago, Illinois.

- Sales: Greater than \$10 million
- Employees: 250
- Current markets aperating in: Canada, United States

Technological expertise

Expertise in the area of taxic and hazardous waste management (hydrogeological investigations, landfill design, remedial work design and management, environmental audits, contract administration); hydrogeology; geology; geotechnical engineering; chemistry; water and wastewater treatment; water supply and sewerage; waste treatment; starmwater management; watershed management; environmental planning; environmental assessment; landfill gas control, recavery, utilization; field instrumentation and monitoring.

(continued)

Conestoga-Rovers & Associates Ltd.

(continued)

Products developed

Hydrogeology and alternate methods for the treatment of contaminated surface and subsurface waters

Strategic partnerships

Decom Medical Waste Systems Inc.

25 Valcourt Gatineau, Quebec J8T 4Y6

Telephone: (819) 568-0386 Facsimile: (819) 568-9235

Patrick Francoeur, Vice-President

Major products/services

- Biomedical waste management
- Biomedical waste transportation equipment
- Incineration of biomedical and pharmaceutical waste

Biomedical waste management, specializing in infectious materials handling using containers which comply with TD9R standards (permit SH2511), biomedical waste transportation equipment, incineration of biomedical and pharmaceutical waste.

Desired alliance with other firms

Applied technology for management of infectious waste and ashes, applied technology for biomedical incineration sites. Joint venture arrangements.

Company history

The company is wholly Canadian-owned.

- Sales: Greater than \$10 million
- R&D expenditure: Less than \$5 million
- Employees: More than 100
- Current markets operating in: Canada, United States

Technological expertise

Technologies associated with/to biomedical waste incineration such as biomedical woste transport and storage, incineration, ash management, air emission control and wastewater treatment.

(continued)

Decom Medical Waste Systems Inc.

(continued)

Products developed

Implementation and management of incineration sites, management and operational methods of incinerators, applied technology far handling and transport of biamedical waste fram biamedical waste incineration and facilities aperations, containers, applied equipment for transport of infectious material.

Products in development

On-site low-cost treatment of waters that exceed government standards, higher combustion standards for incinerators, furanand dioxin reduction programs for air emissions.

Eco-Tec Ltd.

925 Brock Road South Pickering, Ontario L1W 2X9

Telephone: (416) 831-3400 Facsimile: (416) 831-3409

Dr. P.J. Simmons, President

Strategic partnerships

Major products/services

Wastewater treatment process technology
 Acid purification units
 Chromic acid purification units
 Chromic acid recovery units
 Metal salts recovery units
 Water de-ionization unit

Desired alliance with other firms

Further expansion of product distribution network.

Company history

Eco-Tec Ltd. is a wholly Canadian-owned campany, the majority being employeeowned. Eco-Tec was incorporated in 1970. Eco-Tec Inc. serves the North American market and the Far East. Eco-Tec (Europe) Ltd. was opened in 1987 to manufacture, service and sell to the European market.

- Sales: Not disclosed
- R&D expenditure: Approximately 5% of sales
- Employees: 65

Research and development: 15

Manufacturing: 11

Engineering, accounting and service: 39

 Current markets operating in: Canada, United States, all European countries, China, Korea, India, Mexico, Australia, Japan, Taiwan

Technological expertise

The novel Ion Exchange process for metal removal and recovery from process streams marketed by Eco-Tec was orginally developed at the University of Toronto in the Chemical Engineering Department during the 1960s.

Products in development

- Systems for total acid and metal recovery.
- High purity de-ionized water production with Eco-Tec water de-ionization unit.

Gendron Lefebyre

2 Place Laval Laval, Quebec H7M 5N6

Telephone: (514) 384-1260 Facsimile: (514) 629-8737

Claude F. Lefebvre, President Marc A. Gendron, Managing Director

Strategic partnerships

Major products/services

Environmental engineering services
 Wastewater treatment
 Water treatment

Gendron Lefebvre provides environmental engineering services in the areas of municipal and industrial water and wastewater treatment. Other services concern numerical mapping, electrical and mechanical engineering, surveying and land development.

Desired alliance with other firms

Technology transfer agreements and technology distribution agreements.

Company history

Gendron Lefebvre is a wholly Canadian-owned company which was founded in 1958.

- Sales: More than \$10 million
- R&D expenditures: \$1,0 \$1,5 million
- Employees: 300

Research and development: 9

Marketing: 3

- Current markets operating in:
 - Canada, United States, Africa, Asia and abroad (Madagascar, Burundi, China, Turkey)

Technological expertise

- Wastewater treatment: biological treatment, especially biological filters, expert systems and sludge dewatering as applied to municipal and industrial wastewaters (pulp and paper, mining, food processing).
- Urban drainage: combined sewer overflow control, expert systems.
- Potable water treatment: activated carbon biological treatment, new clarification techniques.
- Research and development: new dewatering technologies for municipal and industrial sludges, BAC filtratian, treatability studies, biological filters.

Gendron Lefebvre

(contined)

Products developed

- Visual support for network analysis
 Expert systems far plant and network contral
 Technology transfer

Strategic partnerships

Gore & Storrie Limited

255 Consumers Road North York, Ontario M2J 5B6

Telephone: (416) 499-9000 Facsimile: (416) 499-4687

Robert A. Goodings, President

Major products/services

• Environmental engineering consulting

The firm has unique capabilities and experience in water and wastewater treatment, water supply systems, sewerage and storm drainage systems, water resources, air pollution, hazardous waste management, solid waste management, energy management and environmental planning.

Desired alliance with other firms

In association, would supply industrial water and wastewater process and management expertise.

Company history

Gore & Storrie Limited has specialized exclusively in the environmental engineering field since it was founded in 1919. G&S has designed a substantial number of Canadian water treatment systems, sewage schemes and wastewater treatment plants. Many of these projects are in the Great Lakes Region where the firm has achieved a reputation for cost effectiveness and reliability. The firm has successfully completed major industrial pollution abatement, solid and hazardous waste management, sludge incineration and energy recovery projects.

- Sales: Greater than \$30 million
- Employees: More than 400 staff
- Current markets operating in:
 Canada, United States, England, France and Holland

Gore & Storrie Limited

(continued)

Technological expertise

In Canada and abroad, Gare & Storrie Limited is renawned far its innavative pracess and design capabilities far water, wastewater and other prajects. G&S has several national awards far its water and wastewater treatment facility designs including the 1986 Gavernar General's Award — Canada's tap consulting engineering hanaur — far its patented hybrid anaerabic (HYAN) treatment pracess. This pracess treats high-strength industrial wastes while generating significant amounts of fuel gas. Recent international assignments include industrial waste treatment design prajects in the United States, England, France and Halland as well as municipal water treatment prajects in the United States and Tanzania.

Recently a pilat plant MSG wastewater treatment study utilizing the HYAN pracess was successfully campleted in Shanghai, China. Other award-winning prajects have been North America's first major undergraund water treatment plant and a clased-laap sludge destruction system that praduces excess available energy fram municipal and industrial sludges.

The G&S Research Centre was created to respond to our clients' needs to meet the increasingly stringent government regulation of industrial and municipal effluents and patable water quality. It will augment the firm's traditional services with the addition of physical and chemical analyses of surface and groundwater, wastewater and soil samples, laboratory and pilat pracess studies, manitaring pragrams, quality assessment and quality control, and data interpretation capabilities. The building houses an analytical laboratory as well as water and wastewater pracess research and development areas. Analytical capabilities include identification of conventional pallutants in water and soils. Current activities in research and development wark include:

Wastewater

- Chemical selection and aptimization of physical/ chemical treatment pracesses.
- Bench scale biadegradability testing, bath aerabic and anaerabic.
- Pilat scale treatability testing.
- Bench scale sludge thickening and dewatering testing.
- Dissalved air flaatation testing.

Water

- Bench and pilat scale azane treatability studies.
- Bench and pilat scale slaw sand filtration tests.
- Activated carbon remaval of arganics including taste and adapts.
- Alternative disinfection techniques for trihalomethane control.
- Optimization of caagulation, flocculation and filtration pracesses.

John Meunier Inc.

6290 Perinault Montreal, Quebec H4K 1K5

Telephane: (514) 334-7230 Facsimile: (514) 334-5070

Gabriel Meunier, President

Strategic partnerships

Major products/services

- Screens: CONT-FLO, ROTARC, SOS, VO
- Screening ompactor: ROTOPAC
- Grit chamber: MECTAN, SAM
- Storm flow management: Hydrovex product line

Desired alliance with other firms

Open to different types of associations.

Company history

Jahn Meunier founded the campany in 1948 on the basis af 25 years af prafessional experience in water hydraulics and filtration.

• Current markets aperating in: Canada and the United States

Technological expertise

- Provision of wastewater treatment pracess equipment.
- Strom flow management: Hydrovex products far use in cambined sewer regulation and control, sanitary flaw interception, storm water management and fload control applications.

Products developed

Flaw limitors: Model BV Vortex Valve TTT (thistle tube thrattle)

Sediment control: SFT (sediment flushing tank)

Overflow water level contraller: ARS (air regulated siphon)

Kenox Corporation

Suite 107, 250 Consumers Road North York, Ontario M2J 4V6

Telephone: (416) 756-4888 Facsimile: (416) 756-4889

R.P. McCorquodale, Technology Officer
L.J. vanMonsjou, Joint Venture/Licensing Officer
J.B.Stott, Marketing/Sales Officer

Strategic partnerships

Major products/services

• Treatment of liquid organic wastes

Development and morketing of patented process for treatment of liquid complex arganic wastes.

Desired alliance with other firms

The company seeks joint ventures or exclusive licensing arrangements with major strategic partners in order to introduce technology worldwide.

Company history

The company is wholly Canadian-owned and was incorporated in Ontario in 1983.

- Sales: In 1989 were less than \$1 million; estimated sales in 1990 are less than \$5 million
- Emplayees: 4 (plus associates as required)
 Active in research and development and marketing
- Current markets operating in: No restrictions (world rights)

Technological expertise

Patented wet air oxidation technology.

Products developed

Turnkey treatment plants with a through-put capacity from 0.5 L/s to more than 8 L/s, i.e., designed, fabricated, turnkeyed and operated a full-scale plant which successfully treats complex (hazardous/taxic) liquid organic wastes from a large drum reconditioning facility.

Products in development

Modifications to main process for adaptation to specialty wastes (sludges/semi-solids).

Laidlaw Inc.

3221 North Service Road P.O.Box 5028 Burlington, Ontario L7R 3Y8

Telephone: (416) 336-1800 Fax: (416) 332-9374

Donald K. Jackson, President and CEO

Strategic partnerships

Major products/services

Under the name Laidlaw Environmental Services, Laidlaw operates commercial wastewater treatment facilities, secure chemical landfills, incinerators, physical-chemical treatment facilities, fuel blending aperations, waste transfer station and waste bulking. The company also specializes in providing services for the small waste quantity generator (e.g. spent acid removal from electroplating operations), and the packaging and disposal of residual chemicals from laboratory operations.

Desired alliance with other firms

Laidlaw Environmental Services seeks partners to develop liaisons and joint ventures.

Company history

Laidlaw Inc. was founded in 1959, and has grown to become Narth America's second largest hazardous waste company and third largest solid waste company. The company operates from 48 locations in North America. Laidlaw Environmental Services was established in 1990.

Sales: \$1,4 billion

Employees: 35 000

Research and development: Greater than 10 Sales and marketing: Greater than 500

• Current markets operating in: Canada, United States

Technological expertise

Laidlaw's expertise concerns the application of technologies to the treatment and dispasal of industrial and hazardous wastes. Laidlaw has experience in the design, construction and operation of commercial waste management facilities. This is coupled with extensive experience in environmental impact studies and environmental assessment of facilities.

Services offered

Laidlaw offers services in the operation of commercial waste management facilities.

M.M. Dillon Ltd.

M.M.Dillon Limited (International Division)
Suite 401, 150 Kent Street
Ottawa, Ontario
Canoda K1P 5P4

Telephone: (613) 238-6423 Fax: (613) 237-7190

James H. Keamey, P.Eng., President Charles J. Kretch, P.Eng., Deputy DirectorInternational Operations

Strategic partnerships

Major services

- Aerobic and anaerobic biological treatment technology and physical-chemical treatment technology for water reuse and wastewater treatment
- Laboratory testing, bench scale analyses, pilot scale testing of processing equipment, design studies and final engineering design
- Studies to evaluate options such as in-plant volume or concentration reduction and alternative treatment, disposal or reuse strategies

Desired alliance with other firms

Joint ventures or association arrangements to assess new markets in environmentally sensitive geographical areas.

Company history

Dillon is a wholly Canadion-owned company. Starting with a single office in 1945, the company naw has 10 offices across Canada and is warking internationally in Mexico, the Caribbean and throughout Asia.

- Sales: Greater than \$10 million
- R&D expenditure: \$100 000 to \$200 000
- Employees: 460
 Research and development: 10

 Marketing: 13

Current markets operating in:
Canada, United States, Mexico, Caribbean, Indonesia, Thailand,
Philippines and China.

M.M. Dillon Ltd.

(continued)

Technological expertise

- Dillon offers a broad range of specialized wastewater treatment experience and expertise in providing effective and reliable solutions to waste management problems. Sensitivity to client requirements is an integral component of our services. Dillon has developed innovative solutions for treating wastewaters from automotive, petro-chemical, food processing, mining, manufacturing, brewery, soft drink and biomedical facilities.
- Typical process designs include aerated lagoons, biological contactors, anaerobic biological treatment, physical-chemical treatment, corbon adsorption, air flotation, sludge dewatering, air pollution abatement, leachate treatment and hazardous waste disposal.
- Dillon carried out the process development, design and contract administration (including assistance with commissioning) for the first full-scale landfill leachate treatment facility in Canada. This design was the recipient of two awards.
- Dillon offers a full range of environmental engineering services including the fallowing:
 - waste audits, wastewater characterization, development of processing schemes, equipment sizing and selection, cost comparison and evaluation, detailed facility design, assessment of regulatory compliance, contract administration, construction, installation and commissioning services.

Strategic partnerships

Microbe Inc.

85 Midpark Road London, Ontario N6N 1B2

Telephone: (519) 668-1005 Facsimile: (519) 668-3188

Dr. J.P. Insell, Vice-President of Commercialization & Development

Major products/services

- Pollutant-specific bacterial cultures (research, development and marketing)
- Analytic services
- Wastewater treatment systems design
- Plant tissue culture research (chemical and microbial analyses)

Desired alliance with other firms

Both research and commercial partnerships are sought.

Company history

A Canadian company formed in 1983, Microbe Inc. is a wholly owned subsidiary of Microbe Corporation of London, Ontario.

- Soles: Less than \$1 million
- Employees: 15
 Research and development: 7

Technological expertise

Natural (non-genetically engineered) bacteria are enhanced by proprietary methods to more effectively degrade pollutants found in solids (bioremediation), wastewaters and to attack target pests (biopesticides).

Products developed

Customized bacterial cultures ore manufactured and sold.

Products in development

Plant tissue-culture research.

Monenco Ltd.

180 Attwell Drive, Suite 400 Rexdale, Ontario M9W 6A9

Telephone: (416)798-0111 Facsimile: (416)798-0130

A.J. Birchenough, President W.H. Stiebel, V.P.- Environmental Eastern L.A. Panek, V.P. - Environmental Western

Strategic partnerships

Major products/services

- Wastewater treatment
- Hazaradous waste management
- Waste management
 Air pollution control
- Hydrogeology
- Industrial site decommissioning/cleanup

Manenco pravides consultancy services in most aspects of engineering and integrated project management, including research, study, design, development and implementation of large and small projects throughout the world. Monenco is active in the environmental, industrial, power, oil and gas and mining fields. It has specific expertise in wastewater treatment, hazardous waste management, waste management, including air pollution control and hydrogeology. The research and development program currently involves oil field produced wastewater treatment, cantaminated soils technology development, and madel systems development for waste management.

Desired alliance with other firms

Jaint ventures or associations on a project-by-project basisl.

Company history

Monenco Consultants was founded in 1907 as Montreal Engineering Company Ltd. It is wholly owned by Monenco Ltd., a public company, 67% of its shares being held by Canadian public shareholders. The majar shareholder is Majestic Contractors Limited. Monenco Consultants Limited is one of 27 subsidiary and associate companies in Canada, the United States and abroad that comprise the Monenco Group.

- Sales: More than \$100 million
- Employees: 1 900
- Current markets operating in:

Public and private, governments and lending agencies in over 70 countries

Monenco Ltd.

(continued)

Technological expertise

Monenco is well experienced in engineering of industriol water, wastewater and emulsion treatment systems; plant cooling water systems; heavy oil produced water treatment; site water drainage and water treatment for re-use in steam generation.

Monenco also specializes in the design of groundwater contoinment, and pump and treatment systems for the recovery of hydrocarbon products and the removal of dissolved chemicals.

Products in development

Monenco undertokes R&D for its clients as an integral part of projects. An example is a current research program aimed at treating oilfield-produced water by reducing hardness and silico for re-use as Enhanced Oil Recovery boiler feed water.

A new research program is directed of the removal of organic chemicals from soil using enhanced oxidation processes.

NovaTec Consultants Inc.

40 Powell Street, Suite 300 Vancouver, British Columbia V6A 1E7

Telephone: (604) 682-8777 Facsimile: (604) 682-3521

W.F. Hyslop, Ph.D., President G.J. Bull, M.Eng., P.Eng., Principal O. Turk, Ph.D., P.Eng., Principal I.F. Van Bastelaere, P.Eng., Principal T.D. Vassos, Ph.D., P.Eng., Principal

Strategic partnerships

Major products/services

- Pulp and paper wastewater treatability studies
- Meat/fish processing plant wastewater treatment studies and system design
- Oil refinery/gas plant wastewater treatment studies and system design
- •Hazardous waste management
- Process design for biological nutrient removal
- Pilot plant operation
- Outfall and ground disposal design

NovaTec Consultants supply specialist consulting services to other consulting firms and government agencies. Specialists have advanced degrees:

- Ph.D. s (2) Environmental Engineering, (1) Chemistry
 - (1) Chemical/Biochemical Engineering
- Masters (4) Environmental Engineering

Desired alliance with other firms

Other firms with detailed design expertise, but lacking process capabilities in advanced wastewater treatment.

Company history

The company is wholly Canadian-owned and was started in December 1984. There are two offices in British Columbia, Vancouver and Victoria.

- Sales: Less than \$5 million
- R&D expenditure: \$50 000
- Employees: 26

Research and development: 2

Marketing: 1

Current markets operating in:

Europe (Denmark, Sweden, West Germany), United States (Montana)

Novatec Consultants Inc.

(continued)

Technological expertise

- Process design for biological treatment systems for municipal and industrial wastewaters.
- Design of water treatment systems for municipal and industrial applications.
- Effluent disposal design including marine outfalls, complex ground disposal and land applications systems.
- Advanced treatment technology design for pulp and paper wastewaters.

Products in development

Expert system applications for wastewater treatment plant operator training and process modelling. Process troubleshooting, instrumentation applications for plant retrofits.

Pollutech Environmental Limited

768 Westgote Rood Ookville, Ontorio L6l 5N2

Telephone: (416) 847-0065 Fox: (416) 847-3840

President: Richard V. Loughton

Strategic partnerships

Major products/services

- Process evaluations
- Testing laboratories
 Chemical, biological
- Natural science services
- Workplace testing
- Corporate consulting

Desired alliance with other firms

Design consultonts.

Company history

Pollutech Environmental Limited is a wholly owned subsidiary of the Canadian firm Loughton Development Corporation.

- Soles: \$1 to 5 million
- Employees: 22
- Current markets operating in: Chino, Spoin, West Germany

Technological expertise

Process evolutions for tertiory treatment, morine testing, florine control.

Pollutech Environmental Limited

(continued)

Products developed

- Corparate services: plant audits, praperty transfer evaluations, decammissioning studies, environmental risk assessments, carparate consulting and advisory services.
- Pracess evaluations: effluent treatment, water treatment, atmaspheric discharges, hazardaus industrial wastes, waste recovery and utilization.
- Testing facilities: labaratary services, bench scale testing, pilat plant evaluations, analytical services, taxicity testing, Great Lakes testing facility.
- Warkplace environmental services: indoor air quality assessments, industrial hygiene and accupational health, emplayee training pragrams.

Products in development

Canfidential, Client infarmatian.

Proctor & Redfern Limited

45 Green Belt Drive Don Mills, Ontario Canada M3C 3K3

Telephone: (416) 445-3600 Fax: (416) 445-5276

Stuart G. Angus, P. Eng., President Frank C. Moir, P. Eng., Vice-President

Strategic partnerships

Major products/services

• Environmental Engineering Consulting

This firm of consulting engineers, architects, planners and environmental scientists provides services in the fields of water and wastewater treatment, waste management, urban development and transportation.

Desired alliance with other firms

Proctor & Redfern Limited seeks to develop alliances with major strategic partners in order to extract information, develop applications and introduce them to the North American marketplace.

Company history

Established in 1912, Proctor & Redfern Limited is one of Canada's oldest consulting engineering firms. It is a Canadian firm, wholly owned by employees. The firm consists of approximately 700 staff, of which some 300 have professional status. Proctor & Redfern operates from 14 offices in Ontario and an office in St. John's, Newfoundland. There is an affiliate in Florida, United States.

- Sales: More than 10 million
- R & D expenditure: \$100 000
 Employees: 700
 Research and development: 12
 Marketing: 1
- Current markets operating in: Canada, United States, Bermuda, Caribbean

Proctor and Redfern Limited

(continued)

Technological expertise

- Industrial/municipal water and wastewater treatment plant design, process optimization and operation, process audits. All scales of operation from 10 m³ to 545 000 m³/day.
- Industrial pollution abatement using the concepts of reduction, re-use and recycling.
- Support to industries to aid in reduction of discharges to receiving waterbeds.
- Environmental impact studies and water quality assessment.
- Municipal sewer use by-law implementation and enforcement.
- Hazardous waste cleanups, site audits, inspections and remediations.
- Environmental assessment and approvals.
- Analytical services
- Sludge management and disposal including incineration.

Products developed

- Feasibility studies, project management, contract preparation/administration, evidence and expert testimony, field services, investigations and reparts, preliminary design/concepts, advisory services, tender call and review, liaisan with approval authorities, detailed design, and construction management.
- Development of the Proctor & Redfern Proportional Sampler for precisely determining the levels of consumption of metals in drinking water at any point in the distribution system.
- Development of Automated Breakline Technology software which greatly increases the reliability and addressability of computerized terrain modelling.
- Innovative computer saftware programs to optimize and modify wastewater treatment process trains and to update cost benefit analyses of various unit operators.

R.V. Anderson Associates Limited

1210 Sheppard Avenue East Willowdale, Ontario M2K 1E3

Telephone: (416) 497-8600 Facsimile: (416) 497-0342

Kenneth Morrison, President

Strategic partnerships

Major products/services

Environmental services

 Pollution abatement and planning
 Environmental audits
 Environmental assessments
 Privatization

 Wastewater and water treatment facilities and contract operations

Consulting engineering services have been provided to government agencies and to the private sector for over 40 years.

Desired alliance with other firms

Through joint venture arrangements, other firms can bring to an alliance, skills related to total project delivery. This would allow sharing of project risks and rewards for a diversified approach.

Company history

The company was founded in 1948, incorporated by Ontario Charter in 1951 as R.V. Anderson and Associates Limited and changed 1964 to R.V. Anderson Associates Limited. The firm is wholly awned by its Canadian practising principals. In 1988, Dennis Consultants Limited of Sudbury was merged with RVA to expand the firm's service area.

- Sales: More than \$10 million
- R&D expenditure: \$250 000
- Employees: 160 (consulting)
- Current markets aperating in:

Geographic market areas are currently in Eastern Canada and selected offshore projects: Indonnesia, Saudi Arabia, Argentina, United Kingdom, Brazil and United States

R.V. Anderson Associates Limited

(continued)

Technological expertise

Environmental planning, water pollution control, water supply, water resources, municipal services, structural engineering, architecture, tunnels, transportation, land development.

Products developed

Total project delivery for environmental projects including some or all of the following: feasibility study, planning, design, build, own and operate wastewater facilities.

Solarchem Environmental Systems

40 West Wilmot Street Richmand Hill, Ontario L4B 1H8

Telephone: (416) 764-9666 Facsimile: (416) 764-9669

Dr. R.D. Samuel Stevens, President P.W. Smith, Vice President, Marketing and Sales

Strategic partnerships

Major products/services

RAYOX second generation enhanced oxidation water decontamination systems

Manufacture, installation and operation of RAYOX second generation enhanced oxidation water decontamination systems.

Desired alliance with other firms

Qualified applications/cantacts far RAYOX with end users, or sales to such a firm if they are in the remediation business (e.g. clean-up of groundwater or the provision of water remediation with a transportable facility). Territoriality or field of use limited licences are possible as well as joint ventures.

Company history

Brolor Investments Ltd.
(Holding company of the Lorriman family of Ontaria)
Ontario Development Corp
Domtar Inc.
Management

Sales: Less than \$5 millionR&D expenditure: \$500 000

Employees: 25
 R&D, manufacturing and marketing

Current markets operating in: Canada, United States

Technological expertise

Solarchem has developed second generation enhanced oxidation processes for the remediation of contaminated water, air and soil. The soil remediation process could also be used for on-site destruction of high/strength PCBs. The water clean-up process (RAYOX) is being used to clean up groundwater and process wastewater containing a wide range of contaminants such as explosive compounds (TNT, NG, EGDN, RDX, etc.), chlorinated hydrocarbans (TCE, PCE, DCE, TCA, DCA, CC14, PCBs); Phenols (resorcinol, creosol, TCP, PCP); gasoline (B,E,T,X, TPH); Nitrosamines (DMNA, MMNA); Cyanides (fixed and free); PAH, pesticides.

Solarchem Environmental Systems

(continued)

Products developed

Design, manufacture, installation and operation of full-scale RAYOX systems for the remediation of contaminated process or groundwater.

On-site or laboratory pilot scale treatability/design studies.

Products in development

Solvolox: Process for remediation of contaminated soils (e.g. PCB) or on-site destruction of high-strength PCB.

Deodair - Second generation enhanced oxidation process for the decontamination of high volume, low concentration exhaust air streams. Process is especially cost-effective for exhaust streams with less than 100 ppm of VOC or other contaminant. Technology at advanced development stage - a 1 000 L/s technology improvement program underway jointly with the University of Toronto.

SNC/Enersludge

2 Place Felix Martin Montreal, Quebec H2Z 1Z3

Telephone: (514) 866-1000 Facsimile: (514) 866-0795/1549

Aloin Perez, President
Gilles Fournier, Vice-President Environment & Public Works

Strategic partnerships

Major products/services

- "Oil from sludge" technology
- Multistage anaerobic reactors

Engineering, procurement and construction in the chemical and petroleum, hydroelectrical, mining and metallurgy, municipal and environmental areas.

Desired alliance with other firms

Joint venture with local firm to undertake wastewater projects where "oil from sludge" and multistage anaerobic reactor could be sold and installed.

Company history

Founded in 1911, SNC has provided engineering, procurement and construction services, and since then the company has joined the Montreal and Toronto stock exchanges. SNC commercializes Enersludge technology to transform municipal sludge into oil.

- Sales: More than \$10 million
- R&D expenditure: \$2 million
- Employees: 4 600

Research and development: 30

Manufacturing: 1 800

Marketing: 40

• Current markets operating in:

Canada, United States, Tunisia, Morocco, India

Technological expertise

- Transformation of municipal sludge into oil.
- High-rate anaerobic digestion.
- Engineering and construction.
- Control and communication systems.

SNC Enersludge

(continued)

Products developed

- Removal of heavy metal from contaminated soils
- Spectroscopy for pollution assessment and control
- Geomatic applied to environment

Trojan Technologies Inc.

845 Consortium Court London, Ontario N6E 2S8

Telephone: (519) 685-6660 Facsimile: (519) 681-8355

H.J. Vander Laan, President

Strategic partnerships

Major products/services

Ultraviolet disinfection systems
 Municipal
 Industrial
 Residential applications

Desired alliance with other firms

Marketing expertise in local market.

Company history

Founded in 1977, the company is a privately held, wholly Canadian-owned company.

- Sales: Less than \$10 million
- R&D Expenditure: \$0,5 million
- Employees: 45
 Research and development: 6
 Manufacturing: 35
 Marketing: 4
- Current markets operating in:
 Canada, United States, Australia, New Zealand, West Germany, Holland,
 United Kingdom, Italy, Mexico, Norway and Singapore

Technological expertise

Ultraviolet disinfection.

Products developed

Have developed in-house a complete range of ultraviolet disinfection units.

Products in development

Photo-chemical oxidation systems.

Zenon Environmental Inc.

845 Harrington Court Burlington, Ontario L7N 3P3

Telephone: (416) 639-6320 Facsimile: (416) 639-1812

Dr. Andrew Benedek, CEO John A. Coburn, President

Strategic partnerships

Major products/services

- Reverse osmosis and ultrafiltration membranes and systems for water purification
- Instrumentation for optimizing sludge dewatering
- Environmental process engineering
- Environmental chemical analysis

Desired alliance with other firms

Seeking partners to distribute Zenon products. Also interested in joint venture opportunities for environmental laboratory and engineering services.

Company history

Zenon Environmental Inc. began operation in 1980 under Dr. Andrew Benedek, then a professor of chemical engineering at McMaster University. The Company structure was designed to provide solutions to the world's water problems and rapidly became well known for exceptional capabilities in the field of trace organic analysis and specialized analytical methods development. As Zenon's emphasis has shifted to industrial monitoring, its reputation as a quality leader continues to be enhanced.

- Sales: More than \$25 million
- R&D expenditure: More than \$2 million
- Employees: 220

R&D, manufacturing and marketing

 Current markets operating in: Canada, United States, Japan, Australia, Hong Kong, South Korea, Holland, France and Greece

Technological expertise

Specialized organic analysis (i.e. dioxins), membranes for aily waste, coloured water, metallic wastes, etc., instrumentation for sludge conditioning.

Zenon Environmental Inc.

(continued)

Products developed

Specialized ultrafiltration/reverse osmosis systems for each market application listed previously.
Sludge conditioning controller.

Institut National de la Recherche Scientifique - Eau

2800, rue Einstein, suite 105 Quebec, Quebec G1X 4N8

Telephone: (418) 654-2532 Fax: (418) 654-2600

Jean-Pierre Villeneuve, Managing Director

Strategic partnerships

Major products/services

- Pollutant biogeochemistry
- Pollutant ecotoxicology
- Nutrient dynamics
- Hydrological modelling
- Water resources
 Statistical and numerical analysis

INRS is involved in research and development in the water sciences.

Desired alliance with other firms

Joint venture and partnership.

Company history

The INRS centre was created in 1970 and now has 16 professors, 6 associates, 13 research assistants and 10 technical and office staff. There are 60 students pursuing master and doctoral studies. The budget is \$6 million, of which \$3,5 is from contracts and grants.

- R&D expenditure: \$6 million
- Employees: 85 (research)
- Current markets operating in: Canada, Switzerland, France, Mali, Morocco, Argentina, Mexico

Technological expertise

Optimization, modelling, organic groundwater pollution, expert systems, GIS, finite elements, nutrient speciation, statistical analyses, heavy metal behaviour, treatment processes of sewer overflows, control and optimization, digital image pracessing, acid rain impacts, snow melt and geochemistry of sediment.

Institut National de la Recherche Scientifique - Eau

(conitued)

Products developed

Environmental software, online management control, analytical chemistry analyses, partnership with cansulting firms and related services. Formatting and teaching in environmental sciences.

Products in development

Online control of sewer averflows, hydrodynamic modelling of the St. Lawrence river, real-time control of reservoir, river water quality modelling.

Ontario Waste Management Corp. (OWMC)

2 Bloor Street West, 11th Floor Toronto, Ontario M4W 3E2

Telephone: (416) 923-2918 Facsimile: (416) 923-7521

Dr. D.A. Chant, President

Strategic partnerships

Major products/services

- Waste management technical assistance to industry
- Laboratory services
- Waste audit training and seminars
- Site remediation assistance

Proposed 300 000 t/a hazardous and liquid industrial waste treatment and disposal facility, waste reduction assistance to industry.

Desired alliance with other firms

Novel technologies for waste minimization/management.

Company history

The Company is an Ontario provincial Crown corporation with a mandate to develop and operate facilities for the treatment and disposal of all types of hazardous and liquid industrial waste generated in Ontario.

- Employees: 68
- Employed in operations: 26
 Administration and finance: 14
 Marketing: 16
 Communications: 1
- Current markets operating in:
 Ontario hazardous and liquid industrial waste management market

Technological expertise

Proposed facility to include rotary kiln incineration, physical/chemical treatment, solidification and secure landfill of treatment residues.

Ortech International

2395 Speakman Drive Mississauga, Ontario L5K 1B3

Telephone: (416) 822-4111 Facsimile: (416) 823-1446

Robert Bowen, Marketing Manager

Strategic partnerships

Major products/services

• Environmental research and development

Chemical

Automotive

Resource

General manufacturing sectors

Contract R&D related to environmental protection in the chemical, automotive, resource and general manufacturing sectors. The company does treatability studies on waste streams using pilot, bench and full-scale systems, and provides development services for waste treatment equipment and instrumentation.

Desired alliance with other firms

We are initially interested in a sub-consulting role (exclusive, if preferred) providing our development expertise for treatment and management of camplex wastewater systems.

Company history

Since 1928, the company has provided R&D services to Ontario manufacturing firms. During the last 10 years, the company has expanded into the United States (15% revenues). The number of environmental clients is increasing, making up 50% of business, and this sector continues to grow.

- Sales: More than \$30 million
- R&D expenditure: \$1 million
- Emplayees: 400
 Marketing: 10
- Current markets operating in: United States, Canada

Technological expertise

Broad range of environmental technologies in air and water pallution control: wet air oxidation, cyanide destruction, point-of-use water filtration, chemical analysis, aerobic and anaerobic treatment, mining waste treatment and advanced oxidation.

Ortech International

(continued)

Products in development

- Application of aerobic and anaerobic treatment systems far landfill leachate.
- Application of chlorine dioxide for disinfecting wastewater effluents.

Waterloo Centre for Process Development (WCPD)

University of Waterloo

Waterloo, Ontario N2L 3G1

Telephone: (519) 888-4058 Facsimile: (519) 888-6179

E.B. Cross, Executive Director

Strategic partnerships

Major products/services

• Wastewater treatment technology licences

Eighteen licences with industries in Canada, United States, United Kingdom, Sweden. Ideally technology is exclusively licensed to North American firms who have the capability to effectively conduct offshore sales and marketing activities.

Desired alliance with other firms

Joint development research contracts directly with either WCPD or licensee companies of the WCPD.

Company history

The WCPD has operated for 11 years within the University of Waterloo's Department of Chemical Engineering. The WCPD's mission is to identify, protect, develop and license technologies emerging from the academic research programs to the industrial sector for full commercialization. Royalties earned are shared with the inventors and the University, with the University portion directed to continued development activities.

- Sales: Less than \$5 million
- R&D expenditure: \$2 million
- Emplayees: as many as 40

Research and development: 38

Administration: 2

Current markets operating in:

Canada, United States, United Kingdom, Sweden, Mexico, France, Yugoslavia, China and Thailand

Technological expertise

- Unit processes for industrial wastewater management
- Air pollution control technology: scrubbers
- Improved zinc roasting processes to reduce waste handling

Waterloo Centre for Process Development (WCPD)

(continued)

Products developed

- Device for low-cost improvement to existing sedimentation tanks
- Dust removal air scrubbers
- Improved zinc roasting pracesses to reduce waste handling

Products in development

Dry model of dust removal air scrubber at the demanstration stage.

Turbulent Flow Agglomeration Filter (Dry) for the collection of fine dust particles in exhaust gases.

Wastewater Technology Centre (WTC)

867 Lakeshore Road, Box 5050 Burlington, Ontario 17R 4A6

Telephone: (416) 336-4588 Facsimile: (416) 336-4765

Dr. B.E. Jank, Director Beverly Pasian, Technology Transfer

Strategic partnerships

Major products/services

Environmental protection technologies
 Water pollution control
 Waste management

The WTC undertakes research and development of environmental protection technologies in areas related to water pollution control and waste management. It also serves in an advisory capacity to various levels of government with regard to the technological basis for regulatory control of contaminants emanating from wastewaters and their associated residues.

Desired alliance with other firms

New alliances concerning marketing of new products as they are developed.

Company history

Established in 1972 as a federal government research laboratory. At the WTC, processes and technologies for treating wastewater and sludge are developed. The Centre's unique facilities are often utilized by industry, provincial agencies and municipalities to deal with particularly difficult and costly water pollution problems. As well, WTC cooperates with the private sector to refine and demonstrate technologies that appear to have commercial promise.

- R&D expenditure: Up to \$10 million
- Employees: Approximately 50 plus up to 150 assoc. contractors
 Research and development: 80% R&D and related activities
- Current markets operating in: United States, Europe, Pacific Rim countries

The WTC is the foremost facility for water pollution control research in Canada and provides the focal point for water pollution control technology in Canada's international trade and negotiations.

Wastewater Technology Centre (WTC)

(continued)

Technological expertise

The WTC consists of three research and three support divisions:

- 1. Biological processes
- 2. Physical/chemical processes
- 3. Residue management
- 4. Laboratory services
- 5. Computing and information
- 6. Support services

Scientists, engineers and various support staff in these divisions have unique research facilities consisting of a wide variety of wastewater and sludge treatment pilot plants, laboratories and offices. Emphasis is placed on developing bench scale and pilot scale processes utilizing industrial wastewaters, municipal and industrial sludges and other contaminated materials. Mobile pilot scale process units and laboratories are employed to facilitate field projects and demonstrations at locations across Canada.

Products developed

Examples of products developed include:

- Oil-from-sludge technology
- Sludge conditioning controller
- Process audit technology
- Soil remediation criteria expert system (AERIS)

Services offered include advice in providing sampling protocols, data interpretation and quality assurance, and research is undertaken on analytical methods and enhanced sampling techniques.

Products in development

Biotechnology is the focus of much of the research and technology development currently being undertaken at the Wastewater Technology Centre.

Expert systems developed for the selection of treatment methodologies and in-plant process optimization is another important component; such systems offer tremendous potential for maximizing processing cost-efficiency while maintaining environmental quality control.

The area of advanced industrial materials development is also important for waste control and treatment; potential applications include landfill liners, waste stabilization and new types of membranes and coagulants for physical/chemical wastewater treatment.

Gold mill design expert system; membrane applications; liner technology; others





