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## THE

## Real Estate Accountant (With Specimen Set of Books)

## BY

JOSEPH HOPKINSON, C.A. (Modelliot, Mentiobta, May 1910)<br>of tex pram or<br>ARMSTRONG \& HOPKINSON<br>Chartered Accountante and Auditore<br>WIVNIPEG

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# ARMSTRONG \& HOPKINSON <br> CHARTERED ACCOUNTANTS 

## 501 CONFEDERATION LIFE BUILDING

## WINNIPEG

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## PREFACE

My purpose in compiling this treatise on "Real Eatrte Accounting" hae grown out of a desire to clearly set forth the entr. se sececsary to record the accounting transactions of a businew which claims the attentions of more than one-half of the business men of Western Canada at the present day.

It is depiorable the manner in which some of our real estate men keep their books and accounts, and yet it can be readily understood from the fact that many of them started out without the faintent idea of the volume of business that would accrue to them. Being so earnestly engaged in making money their books have been allowed a minor place in the office, consequently if you asked the majority of the real estate men from what particular investments they had made their income they would be unable to tell you. Surely the accounting of real estate transactions is as necessary as accounting the transactions of any other business.

Many of the larger firms have had instulled complete systems of bookkeeping, due, no doubt, to the fact that their shareholders have insisted that they have their accounts audited by a firm of Charten Acccuntants, and to carry thi into effect it has been necessary to thoroughly remodel the s. \& they used, if any, as from their old time systems no detail of any practical value could be obtained. It is surprising the chaos in which their books have been found.

An individual is engaged in business and in many instances it suffices him to know that at the end of the year he has more cash in the Bank than at the beginning, and that he owns or has a part interest in, certain pieces of property. This, in many cases, is his way of computing his profits, but when he decid , to incorporate his affairs into that of a limited liability company, more care is necessary.

If the atudent will follow me throughout the pages and forms contained herein, I will endeavor to submit for his perueal apecimen entries that occur in everyday real cetate businems, together with others that seemingly prove bones of contention between a few of the real eatate men and the profemional accountant, generally arising from the real eatate man being too optimiotio, and the profeacional socountant not pemimiotic but careful. After having dealinga in an imaginary business, we finally wind up with a Profit and Lom Account und a Bulance Sheet.

It must not be assumed that this treatise covers all the entries necessary to record real estate trancactions; it only refers to the accounting de partment.

It must also be borne in mind that even in businesses of a like nature these may be entries the very nature of which may deem it necessary to record them in some special way, arriving, however, at the results as contained herein.

The author only hopes that this volume may fulfil the end for which it is intended, vis.: to be a reasonably complete guide for the real catate accountant.

501 Confederation Lifo Building,
Winnipeg, Man.
15th March, 1914

## The Roal Estato Accountant

Real Entate Accounting doee not in any way dotract from the princlples of true accounting, yea, it would appear to emphasise moot of ite salient pointe, diving an opportunity to induige in many Peatures that do not appear in mercantile busineseses.

The mode of handling the transactions is the same in principie, though to obtain more information and to facilitate the adjuatments at the end of the year, or financial period, it is necemary that the books be so framed and entries made in such a manner as to record them by a syintem that will be explicit and yet not iaborious, and that will lend iteelf to a continual check on the entrie:.

In this connection it is certainly advisable that the ledger be divided into various parts, for example:-

## General Ledger

> Agreementa Receivable Ledger (containing both Principal and Intereat)

Agreements Payable Ledger (containing both Principal and Intereat)

## Agents or Commission Ledger

In the General Ledger will appear Controlling Accorinta as follows:-

$$
\begin{array}{ll}
\text { Agreements Receivable Principal, Controlling Account } \\
\text { Agreements Receivable Interest, Controlling Account } \\
\text { Agreements Payable Principal, Controlling Account } \\
\text { Agreements Payable Interest, } & \text { Controlling Account } \\
\text { Commission Ledger, } & \text { Controlling Account }
\end{array}
$$

Any transactions that require entries in any of these Subsidiary Ledgers will be recorded in total in the Controlling Accounts in the General Ledger, which posting will be arrived at by means of analysis columns in the various books of original entry. The Controlling Account of each Ledger will then, whenever the totals from the various books are posted, agree with the total of the balances of the respective Subsidiary Ledgers.

The General Ledger can then be balanced separately, having the other Ledgers included therein in the nature of Controlling Accounts, and therefore lends itself of material advantage should a Balance Sheet and Profit and Loss Account be required at short notice.

The real nature of Controlling Accounts is to obviate ine necessity of trial balancing the Ledger as a whole (which in most cases is a laborious undertaking), for under this system, the Ledger being balanced in separate sections, if one proved to be out of balance it is quite an easy matter to locate the difference.

Another feature of these Subsidiary Ledgers is that the work of entering them can be divided among a number of the clerks, and not as in the past, when there was one Ledger and each clerk must take it in turn.

In many large real estate offices it has been found necessary to further subdivide these Ledgers, which would, of course, require further analysis columns in the various books, e.g. Agreements Receivable Ledger A-L and Agreements Receivable Ledger M-Z.

A separate Mortgage Ledger could be kept, if so desired; also a Discounted Agreements Ledger.

For specimen ruling of Agreements Receivable Ledger see p. 94. This form would suit a Mortgage Ledger if "Prior Encumbrances" were added; also a Discounted Agreements Ledger if "Amounts Due" were added. In these two cases the "Selling Agent" would not be necessary.

In order that too many books may not be used in the examples, I have made the Agreements Receivable Ledger to include all these transactions.

These Ledgera should, as also the other books, be kept on the loose leaf principle, thereby only having current matters included therein.

If it is desired to have an entry in any of the Controlling Accounts specially indicated, instead of having it included in one of the totals, this can be done by placing the amount in the General Ledger column in the book of original entry, and posting it separately instead of analysing it in the Subsidiary Ledger Column.

One word more before we proceed to examine the features of the other books, and that is to emphasize the fact that it is essential that the Subsidiary Ledgers be balanced with the Controlling Accounts, and the General Ledger be balanced of itself at least monthly, the balances being entered in a Trial Balance Book provided for that purpose, which book may be obtained at any stationer's store.

Throughout the specimen set of books, in which I have endeavoured to include most of the transactions that occur in everyday real estate business, I have not posted the totals of the various books at the end of every month, which certainly should be done in practice. This is a case, and there are several more, in which I have not deemed it necessary to give more than one example where I thought one would be sufficient.

# Cash Book <br> (See pp. ${ }_{40}^{\text {20 }}$ to 0 5s 

It is advisable that separate books be kept for cash received and cash paid, so that there will be less confliction between membem of the staff in regard to one clerk having the Cash Book when another is in need of it.

All cash received should be deposited in the Bank daily.
All payments over, say $\$ 5.00$, should be made by cheque, any payments by cash that may be necessary being made out of the Petty Cash. The method of keeping the Petty Cash will be dealt with under the heading of "Petty Cash." The cheques should have marked on the face there of the accounts they are in settlement of, but statement vouchers receipted by the firms receiving the cheques are still in my opinion the better kind of voucher. As many of these as possible should be obtained as they are an invaluable aid during the course of an audit.

There are generally many items in the nature of collections by a real estate firm acting as Agent, which funds are Trust Funds and should be kept, according to law, in a separate Bank account. In the specimen Cash Book submitted herewith, columns have been provided for this purpose.

If reference is made to the Balance Sheet on Pages ${ }^{112}$ and 103 it will be found that on the Assets side there is an iten of cash in Trust Bank Account, and also on the Liabilities side an item for a similar amount due to a client for rents received.

When a settlement is made a transfer between the Trust Bank Account and the General Bank Account is necessary for the amount of the Commission due. (See Cash Book pp. 48-55).

It is generally not deemed desirable to make any entries in the books on account of clients rents until the same are paid. It would, therefore, be well to keep a Memorandum Rent Ledger showing the dates when the Rents are due and paid, for convenience when the

Clients' Rent Statement is prepared. (See specimen Rent Statement, pagee 134 and 135.)

The balance as per the Bank Pass Book should be reconciled with the balance per the Bank Account in the General Ledger at least monthly, a memorandum thereof being entered in the Cash Book, or a separate book can be kept for these reconciliations. The mode of making this reconciliation will be as follows:-

List the cheques that have not been presented at the Bank. Deduct the total of this list from the balance as shown by the Bank Pass Book if there is cash in the Bank, and it should then agree with the General Ledger balance. If, however, there is an overdraft in the Bank, the outstanding cheques will have to be added to the Bank Pass Book balance, and it should then agree with the General Ledger balance.

The postings of the Cash Book will be as follows:-

## Receipts

During the month
Credit in Agreements Receivable Ledger the details in columnui 1 and 2.
Credit in General Ledger the details in column 3.

## At the end of the month

Credit in General Ledger the total of column-
1 to Agreements Receivable Interest Controlling Account.
2 to Agreements Receivable Principal Controlling Account.
Debit in General Ledger the total of column-
4 to Discount Account.
5 to Trust Bank Account.
© to General Bank Account.
The total of columns 1, 2 and 3 will agree with the total of columns t, 5 and 6.

## Disbursemsents

## During the month

Debit in Agreements Receivable Ledger the details in column 1.
Debit in General Ledger the details in column 2.
Debit in Agreements Payable Ledger the details in columns 3 and 4.
Debit in Commission Ledger the details in column 5.

## At the ond of the month

Debit in General Ledger the total of column1 to Agreements Receivable Principal Controlling Account.
48 to Agreements Payable Principal Controlling Account.
3 s to Agreements Payable Interest Controlling Account.
5 to Commission Ledger Controlling Account.
Credit in General Ledger the total of column6 to Trust Bank Account.
7 to General Bank Account.
The total of columns 1 to 5 will agree with the cotal of columns 6 \& 7 .

## Potty Cash

As will be seen in the example herewith, the Petty Cash should be kept on the "Imprest System," the working of which system is as follows:-

A cheque is given to the Petty Cashier for an amount, which should be an estimate of what his monthly expenses are likely to be.

At the end of the month, or at more frequent intervals if desired, the Petty Cashier presents his Petty Cash Book and Vouchers to the Cashier, who will then issue him a cheque for the amount of the disbursements, thereby bringing the Petty Ceshier's balance of actual cash on hand up to its original amount.

It will always be a simple matter to balance this cash, as there should, at any time, be cash on hand and vouchers equivalent to the Imprest Fund.

All vouchers for cash disbursements should be authorized and initialled by someone in authority.

It will be advisable to have the Petty Cash Book ruled with analysis columns to facilitate distribution when the cheque for disbursements is drawn.

## Sales Agreements Journal

(See pp. 51-68)
In this book will be entered all sales of Land or Lots that are Company's property, giving full details as to the description of the property, how the agreements are to be paid, the interest rate, etc.; this book being more convenient for reference purposes than would be the actual agreement.

It may be theught advisable to keep a separate Sales Journal for each piece of property, and this would certainly be a wise course to adopt if the sales were numerous. The total of the Sales column would then be posted to the credit of Sales Account instead of being posted in detail, as shown in the example. The same end would be attained if all sales were entered in the one Journal and a separate column kept for each piece of properiy, also separate columns for the Commissions payable to Agents.

I have thought it arvisable to include in this book detrils of commission to be paid to Agents for selling the property, dividing the same into Commission Due and Commission Deferred. A separate Commission Journal could of course be kept, but it would most likely duplicate the entering of the Sales Agreements if full details of the sommissions were given.

In the Sales Agreements Journal submitted herewith, there has also been inciuded details of commission payable to Sub-Agents for selling property in which we have a half inter st, and also acting as Agents ourselves for the same property. The totals of the salen are not carried out in the Sales column. It is thought that this course is more desirable than entering the Sub-Agents' commissions in the separate Sales Agreements Journal kept for this joint transaction, as then, should the co-owner of this piece of property desire to see the books, he would not see the amount of commission we were paying to our Sub-Agents.

The postings of the Sales Agreements Journal will be as follows:-

## During the month

Debit in Agreements Receivable Ledger the details in column 1.
Debit in General Ledger the details in column 4.
Credit in General Ledger the details in column 3.
Credit in Commission Ledger the details in columns 5 and 6.

## At the oud of the month

Debit in General Ledger to Agreements Receivable Controlling Account the total of column 1.
Credit in General Ledger to Survey Fees the total of column 2, and to Commission Ledger Controlling Account the total of columns 5 and 6.

## Agents' Commission

Where Agents are paid their commission in proportion to the cash received under the Sales Agreement, or where they are entitled to payment out of say the first and second payments, it will be necessary to make a summary of the cash received under the agreements from details contained in the Cash Book or Ledger. This would be the nucleus of a Journal Entry debiting Commission Deferred and crediting Commission Due for the Agents earned proportion of the Commission. (See Journal Vouchers 16, 22 \& 37.)

In the Sales Agreements Journal there is charged to Commission Account the total of the commissions to be paid to Agents.

At the end of the financial period only the proportion of the commission that the amount paid under the Agreements Receivable bears to the total sale price will be a charge against the current years profits (see Journal Vouchers 49 \& 53), the balance being transferred to Agents Commission Account (see Journal Voucher 48) and entered on the Balance Sheet as a deferred charge to Revenue

## General Journal

(See pp. 56 to 71)

In the real estate business the Ceneral Journal forms the book of original entry for many transactions.

In the specimen Journal given, the Interest charged on Agreements Receivable has been included, also the Interest due under Agreements Payable. If the business warrants it, these interest items can be kept in a separate Interest Journal, keeping a separate book for interest receivable and another for interest payable.

There should be some system to guide us as to what interest charges require to be made on a certain day, and I would suggest that a card index be kept, on the tags of which would be entered the various days of the year. When a Sales Agreement is entered into the dates on which the interest falls due should be entered on the card. This also gives us a system whereby interest notices may be sent out, say one week in advance, without the need to look through the Ledger at frequent intervals.

There are entered in the Journal, charges for rent due on houses owned by the Company. If found necessary, a separate book could be kept for this purpose, also fo: any other items where there is a multiplicity thereof, such as purchases of land, etc. The keeping of separate books must in every case be governed by the particular needs of the business, and the accountant with an analytical brain will soon realize that the General Journal can be materially reduced in the number of entries therein.

Reverting to the Subsidiary Ledgers, it will be seen that should there be a transfer from one to another, it would affect the balance of the Controlling Account in the General Ledger, consequently a Journal Entry would have to be made inserting the amount of the transfer in the respective Ledger culumns, which
when posted in the total would give effect to the transfer. This will emphasize the value of making Journal Entrien to record Ledger transfers.

The posting of the Journal vill be as follows:-

## During the month

Debit to Commission Ledger the details in column 1.
Debit to Agreements Receivable Ledger the details in columne 3\& 4.
Debit to General Ledger the details in column 5.
Credit to General Ledger the details in column 6.
Credit to Agreements Payable Ledger the details in columns 7 \& 8 .
Credit to Commission Ledger the details in column 10.

At the end of the month
Debit in General Ledger the total of solumn-
1 to Commission Ledger Controlling Account.
2 to Interest Account.
3 to A. eements Receivable Interest Controlling Account.
4 to Agreements Receivable Principal Controlling Account.

Credit in General Ledger the total of column-
7 to Agreements Payable Principal Controlling Account. 8 to Agreements Payable Interest Controlling Account. 9 to Interest Account.
10 to Commission Ledger Cuutiolling Account. Columns 1 to 5 will total the same as columns 6 to 10.

## Forfolture of Agreements

Where a Sales Agreement has been entered into and it is suberquently forfeited for non-payment of Principal or Interest, or from any other cause, it is necessary to reverse the original entries in connection with the ar d.

The Sales Accotnt will be debited and the Agreement Account oredited with the amount of the sale. The cash paid under the agreement being now a profit of the Company will be transferred to Forfeited Payments Account.

Also in this connection it will be necessary to reverse the deferred commission due to the Agent, which will form an entry, the debit of which will be to Agents Deferred Commission Account, and the oredit to Commission Account of the respective property. (See apecimen entries Journal Vouchers 34,35 \& 36.)

## Proilt on Salos of Real Estate

The quention of the amount of Profit to be credited to Profit and Lom Account in respect of Sales, is one that deserves a little attention.

Many real entate men would think that if they made a sale of say $\$ 10,000.00$, and the cost of the Land plue Development and Taxces was $85,000.00$, they iave mule a profit of $85,000.00$. This is co if the agreoment is fully paid up, but not otherwise. There are many contingencies that may arise before the agreement is paid in full that would affect the profit.

Let us suppose that the agreement was payable as follows: $\$ 1,000.00$ cash, balance in one and two years; also let us suppose that the total book profit was credited to Profit and Lom Account in the year the sale was made and distributed as dividend.

It may happen that the purchaser fails to make any but his initial paymont and we have to cancel the agreement, in which case the land would have to be debited back to Land Account at its original cost, viz: $\$ 5,000.00$, and the initial payment of $\$ 1,000.00$ would be credited to Forfeited Payments Account. Now what has to become of the balance of $\$ 5,000.00$ ? There is no other way but to debit it back to Profit and Loss Account where it was credited in error.

It might he argued that the land would have increased in value from the time of the sale to the time of the forfeiture, but if this be the case, which is cert inly unlikely, it would be appreciating the value of the lend to pay dividends, which is not permissible since in the case of Lubbock vs. British Bank of South America it was decided that "accretions to capital wi TN REALIzED may be brought into Profit and Loss Account and dealt with accordirgly."

If the profit had been distributed it appears to me that thr Directors would be personally liable since they would have paid Dividends out of unrealized profits.

Auother point is that they would be burdening future yeasn' profite with charges that were properly applicable to previous yeam, thereby giving the shareholders' of the year when the profit (?) was made a benefit over the shareholders when the reversing entry in regard to profit credited in orror was mado. Cases like this may materially affect the market value of the shares.

The proper way is to credit Profit and Loss Account with such a proportion of the profit that the cash pald bears to the total amount of the agreement. In the aforementioned case this would be, in the year the initial payment was made, 8500.00 , and providing the other payments were made on time there would be credited to Profit and Loss Account $\$ 2,250.00$ in each year.

The book entry will be to debit Sales Account and credit Reverve for Unrealized Profits. (See Journal Voucher 55.)

## Coot of Sales of Real Estate

Arising out of the previous section we must now consider what constitutes the cost of the land sold.

This can be taken to be the original cost of the land plus development and taxes.

The question of capitalizing taxes on unsold land is one that has called for much comment, many persons arguing that they should be written off in the year that they are incurred, but this does not appear to me to be a fair way to deal with them, as nowadays we are led to assume that land is increasing in value; and this has proved to be a correct assumption, in mosi cases. The holding of the land therefore is to increase the profit of some future year, then why should not the taxes to that year be included in the total cost. (See Journal Voucher 43a-2.)

The total seling price of the whole block of land will then be computed, and the proportion that the sales during any year bear to the total selling pri.e of the whole block will be the amount to write off Land Account for cost of sales in that year. (See Journal Vouchers 44 to 47 .)

The Sales Account will now have a credit thereto for Sales and debits for Cost of Sales and Reserve for Unrealized Profits. The balance will represent the profit on sales for the current year, against which will be charged the proportion of Agents Commission applicable thereto and Expenses particularly applicable to the sales of that piece of land, the balance being credited to Profit and Lom Account. (See Journal Voucher 59.)

## Discounting of Agreements of Sale

This practice is one that has come into very general use during the last few years, and is found mostly in dealings with Builders who, not having sufficient funds to enable them to "carry" their customers, approach an individual or a Company with a view to liscounting their agreements.

The method employed in discounting is that the buyer of the agreement requires a larger rate of interest than that called for by the agreement, and the amount of the discount to be allowed on the purchase is so fixed as to bring in say fifteen per cent.

The accrued interest to date of discounting must also be taken into consideration when fixing the discount, as this often forms a large portion of the discount.

The question again arises as to what profit may be credited to Profit and Loss Account in respect of this discount. Some people may argue that it is all made in one year, but if the payments under the agreement cover a period of time, this is not so.

The discount (being merely an adjustment of interest) must be so apportioned that Profit and Loss Account will get credit for an amount, taking into consideration both time and the balances outstanding on the agreement. This is illustrated in the Memorandum Discount Book on Page 114, which is arrived at by means of products, these :oducts being the numerators of a denominator that equals the wtal amount of the discount.

Regarding the book entries: When the cash is paid for the agreement it is debited from the Cash Book to Agreements Receivable. A Journal Entry is made for the Discount, bringing the amount paid to the face of the agreement. (See Journal Vouchers 7 \& 9.) An entry is also made debiting Interest and credit-
ing Discount on Agreements for the accrued Interest to date of discounting, since the Interest, when due, will be credited to Interest Account which will include the period before the date of discounting. (See Journal Vouchers 8 \& 10.)

The Memorandum Discount Book should be kept writter up to date and at the end of the fiscal year the amounts not yet earned will be listed, taling care that of the amount earned when the next payment is due there is only the proportion from the date of making up the Accounts. This is also illustrated in the Memorandum Discount Book. (See p. 114.)

The total amount of these unearned discounts will be the nucleus of a Journal Entry at theclose of the year, or financial period, debiting Discount and crediting Reserve for Unearned Discounts. (See Journal Voucher 42.)

In the case of an agreement sold, the discount is a charge againat Profit and Loss Account. (See Cash Book p. 51.)

## Transfor of Land

It often happens that land is exchanged for other land, in many cases there being a cash payment or a transfer of other articles as part of the consideration. (See Journal Vouchers 17 \& 18.)

This can hardly be treated as a sale at the time of the exchange by placing on the books the new land at a higher figure than that at which the old land stood, even if the Company thinks it hass got a better piece of land by the exchange, the profit cannot be foretold. There may come a slu $n \mathrm{p}$ and the land may not realize the amount of the original land held, therefore to treat the exchange as a sale would ' nticipating profits, which is contrary to law.

This is a matter that could well have been included under "Profits on Sales of Real Estate," along with the remarks made at a' lecture given before the Chartered Accountants Students Association on "Debatable Points," in which was said:-
"A very debatable point may arise where a concern sells its old site and rebuilds on a new one. Presuming the old site to be sold at a higher figure than its original cost, there is prima facie a realized profit; but the question appeals to me as to whether it should be so if the new site has to be acquired, because a new site may, at the time the old site was purchased, have been at a much lower valuation, and thus the profit on the sale of the one site is more or less absorbed by the increase in value of the other."
"There is no doubt that the 'Profit' made on the old site will be legally divisible among the shareholders, but there is also no
doubt that this would be one way of overriding the true intent of the law of Joint Stock Companies." As Mr. Robert H. Montgomery says, "It is much better to carry such an item to an account whose caption indicates the character of the entrice therein, and which may be carried on the Balance Sheet as a separate section of the Surplus Account."

## Buildings

It is often argued that there is no Depreciation on Buildings on account of the Land having increased in value. This is not correct, for if we allow this assumption to pass we are ignoring a charge against Profit and Loss Account. As stated under "Profits on Sales of Real Estate," the profit from appreciation must not be credited to Profit and Loss Account until realized. (See Journal Voucher 51.)

## Appreciation of Real Estate

While a mercantile concern would be quite justified in appreciating its Real Estate and crediting a Special Reserve Account not available for Dividends, it would not be permissible for a Real Estate Company to do this, as their real estate is equivalent to the stock in trade of a mercantile company.

## Deferred Charges to Revenue

These will include such items as Unexpired Insurance, Unexpired Discount on Bank Loan, and other similar items that are chargeable against the rext year's profits.

There are numerous ways of recording these entries, bur the correct way is to use the Journal Entry form (see Journal Voucher 40). They could be "Carried down" in the respective accounts (see Ledger Account 41), but this is not advisadie.

## Accrued Interest

Accrued Interest, both receivable and payable, to date of making up Accounts must be computed, and will form the basis of a Journal Entry. (See Journal Vouchers 40 \& 41.)

It might be mentioned under this heading that dividends on shares in other companies must not be taken as a credit to Profit and Loss Account until actually declared. It is a bad practice to assume that the dividend will be the same as the previous year and credit it accordingly.

## Investing in the Funds of Other Companies

The Manitoba Joint Ŝtock Companies Act prohibits a company from investing any of its funds in the purchase of stock in any other corporation, unless expressly authorized by a by-law confirmed at a general meeting. If the Charter covers this point the by-law is not necessary.

## Premium on Shares

The premium received on sale of Shares must not be treated as a credit to Profit and Loss Account for this premium is not available for paying dividends. It could, however, be used as a reserve to cover contingencies of a special nature that may arise, and it has been treated as such. (See Journal Voucher 52.)

## Minute Book

All sales and purchases of real estate, also agreements purchased under discount, and all other matters of importance should be brought before the Directors and submitted for their approval. Many Companies do not deem it advisable to keep the Directors in touch with transactions relating to the transfer of shares, and there does not appear to be anything in the Manitoba Companies Act to compel transfers of shares to be approved by the Directors. A Company could however, have a by-law stating that all transfers of shares must be approved by the Directors. It would seem that if the Directors are to be cognizant with all matters affecting the Company they should also be aware as to who is holding stock in the Company.

All salaries should be approved by the Directors unless power is given some official to fix the same.

## Share Books

In accordance with the Manitoba Joint Stock Companies Act it is necessary that the following books be kept:-

A book containing a copy of the Charter.
A Register of Directors.
A Register of Transfers of Shares.
A Shareholders' Ledger, giving details of shareholders, the amount of shares held, and the amount unpaid thereon.

A book compiled for the purpose of complying with the statutes can be obtained from any stationer's store, neatly bound in one volume.

## Co-Ownership

The spesimen transactions included herein are given to show the workinge of a subdivision, which has been named "Fairhaven Viow."

To make it a little more interesting and intricate, I have assumed that The Sykes Investment Company is also acting as Agent for the sale of this subdivision.

The commissions on sales are due the Sykes Investment Company immediately the sales are made, and are so given credit to them through the Fairhaven View Sales Agreements Journal. An entry to correspond with this is also made in the books of the Sykes Investment Co., debiting Commission Due Account and crediting Commission Account Fairhaven View. (See Journal Voucher 56).

As referred to previously in thiis book, the sub-agents' commissions are dealt with through the Sales Agreements Journal of the Selling Company.

The ultimate realized profit is distributed between the partners, giving us details for a Journal Entry in the books of the Sykes Investment Company, debiting Booth and Sykes Investment Company and crediting Fairhaven View, Profit Account. (See Journal Voucher 57).

The cost of the land sold, arrived at as hereinbefore described, is charged to the Profit Account, Fairhaven View, and credited Land Account, Fairhaven View, leaving a balance in the Land Account equivalent to our share of the lots unsold. (See Journal Voucher 58).

This set of books has not been xept on the Controlling Account gyetey, and would be suitable for a very bmall bebintss.

## Proft and Loss Account (See p. 108) 110

There are numerous charges that will require to be made to this Account-such as Depreciation on Automobile, Orsce Furniture, to write off Incorporation Expenses, etc. (see Journal Voucher 62).

When preparing this Account always be as explicit as posaible, attaching thereto schedules qualifying entries thereon, analysing the General Expensen into Travelling Expenses, Stationery and Printing, Automobile Repairs, etc., which, by the way, in practice would be charged to the respective ledger accounts when paid.

## Balance Sheot

(See p. 108) /1~
In compiling the Balance Sheet, the cost of Land should be shown at its full value, any agreements unpaid against it being shown among the Liabilities, and not, as is generally the case, where the equity alone is shown among the Assets.

## General

Always be neat. Do not scrape with a knife, ruling through is better.

Do not make entries that only yourself can understand.
Keep your Books totalled in ink, not pencil.
Keep your paid cheques and vouchers in order, they often need reference to.

Anyone is apt to make blundirs that may mean a great loss to the Company, or even to the personnel of the Company, so insiot on having your books audited by a professional auditor.

In the specimen set of books herewith Journal Vouchers 40, 41, $42,48,54$ and 55 will require reversing on the first day of the new year.

DETAILS OF THE TRANSACTIONS<br>DURING 1013<br>OF<br>WILLIAM SYKES INVESTMENT<br>COMPANY, LIMITED

William Sykes who has been in businese as a real eatate agent for soveral monthe decidee on lut. December, 1012, that as at that date be will form his businese into a Limited Liability Company, but his Solicitor informs him that as a Limited Liability Company cannot make profits prior to its incorporation, which is the date of its Charter, he ad better arrange to tranofer his businem as at 31at. December, ab uy that time the Charter will have been granted.

William Sykes, therefore, on 31st. December, 1912, makes up a statement of Aswets and Liabilities, which, in his orude form is an follow:-

| I have cash in the bank | \$ 1,850.00 |
| :---: | :---: |
| I own Lots 2, 3, 4, \& 6 Blackburn Place, which |  |
| I bought from E. Heywood, they costing |  |
| me $88,000.00$, but I am not propared to |  |
| turn them over to the Company for leas |  |
| than $87,500.00$, it to assume the balance |  |
| of my Purchase Agreement amounting to |  |
| 82,600.00 with Intereat at $6 \%$ from June |  |
| 30th., 1912, payable June 30th., 1913 | 5,000.00 |
| I have one-half interest in N.W. $1 / 4$ Sec. 23, |  |
| Twp. 32, R. 3 W3, one-half share of which is now worth $\$ 4,000.00$. My co- |  |
| There are accounts owing to me as follows:- |  |
| W. Brooks, for Office Rent | 50.00 |
| J. Gardner, for Soles Commission 210.00 |  |
| My Office Furniture I value at 250.00 |  |
| Total Assexs | \$11,060.00 |
| I owe to Winnipeg Stationery Co. for Station- |  |
| ery 385.00 |  |
|  | 1,000.00 |
| Interest on G. Smith's Loan from 1st. October, 1912, to date at $6 \%$ |  |
| Total Liabinties | \$1,060.00 |
| My Capital therefore is | 10,000.00 |
|  | \$11,060.00 |

The Company named William Sykes Investment Co., Ltd., is given its Charter, the incorporators being five in number, as required by the Manitoba Joint Stock Companies Act, and are:-

William Sykes<br>George Sykes<br>John Flett<br>James Fisher<br>Richard Morris

They each subscribe for one share, which shares are paid for in cash on 1st January, 1913, with the exception of that subscribed for by William Sykes, who claims that he has rendered services in regard to the incorporation amounting to $\$ 100.00$. (See Cash Book, p. 1 and Journal Voucher 1 \& 4.)

The authorized Capital Stock of the Company is $\$ 100,000.00$ divided into 1,000 shares of $\$ 100.00$ each.

The Charter gives them power to purchase the business now being carried on by William Sykes.

On 1st January the first shareholders' meeting is held, and a resolution is passed authorizing the purchase of the business of William Sykes at the figures as submitted by him. (See Journal Voucher No. 2.)

Mr. Sykes at his request is allotted 100 shares in payment therefor. A resolution is also passed allotting him one share as value for services rendered in incorporating the Company. (See Journal Vouchers No. 3 \& No. 4.)

The Company now proceeds to active operations, which are as follows:-

1913
C.B. 3 Jany. $2 \begin{gathered}\text { Paid J. Smith for three months' Office Rent } \\ \text { in advance } \$ 2: \hat{0} 0\end{gathered}$
C.B. 82 Gave chequ fo: Petty Cwis Imprest Fund $\$ 150.00$.
C.B. 115 John Thompson paid his share of Office Rent $\$ 105.00$.
C.B. 115 W. Brooks paid his account $\$ 50.00$.
C.B. 115 J. Gardner paid his account $\$ 210.00$.
C.B. 331 Paid Sharp \& Co., Lawyers, for expenses in connection with incorporation, including Governmen ${ }^{\star}$ Fees, $\$ 175.00$.
C.B. 331 Paid Taxes on Lots 2, 3, 4 \& 5 Blackburn Place for the year $1912 \$ 250.00$.
C.B. $3 \quad 31$ Paid Salaries $\$ 200.00$.
C.B. 331 The Petty Cashier produces vouchers for General Expenses paid out of his Imprest Fund totalling $\$ 80.00$, so we give him a cheque therefor.
C.B. 3 Paid Winnipeg Stationery Co. their account outstanding at 31st December $1912 \$ 45.00$.
J.V. 5 Feby. 4 To Provide working capital 500 shares are
C.B. 1 allotted to William Sykes at par, he paying cash $\$ 25,000.00$, the balance to be paid in one month.
> C.B. 1 Feby. 4 The Bank agree to discount our Note for $\$ 10,000.00$ due 7th May 1913, the discount charges being $\$ 150.00$.
J.V. 615 We purchase from Guy \& Co. Section 23, Twp. 5, Rge 2, W2 containing 640 acres at $\$ 50.00$ per acre, payable one-half cash, the balance in one year with interest at 6\% p.a.
C.B. 3

15 Paid to A. Bentley for Surveying Section 23, Twp. 5, Rge 2, W2 \$64.00.
J.V. 1415 We are appointed rental agents for Crane \& Co. at a commission of $10 \%$ on all collections, payments on account of expenses to be made by us and the balance remitted to Crane \& Co. every three months.
C.B. 3
J.V. 7
J.V. 8

19 Purchased Agreement of E. Richards $\$ 5,000.00$ and Interest from 19th Nov. 1912 at $5 \%$ for \$4,300.00, repayable 19th May 1913 $\$ 1,250.00$, 19th Nov. $1913 \$ 1,250.00,19$ th Mry 1914 \$1,250.00, 19th Nov. 1914 ? ? , 250.00.
C.B. 3

28 Paid Petty Cash for General Expenses $\$ 35.00$.

1913
C.B. 3 Mar. 1 We buy an Agreement of $\$ 10,000.00$ dated 1st. Feby, 1913, payable by F. Marks, due 1st. Aug., 1913, \$5,000.00, and 1st. Feby., 1914, $\$ 5,000.00$, with Interest et $6 \%$ p.a., for which we pay $\$ 8,500.00$.
J.V. 9
J.V. 10
J.V. 11
C.B. 1
C.B. 1
C.B. 1
C.B. 3
J.V. 12

10 Received Rents on account of Crane \& Co. $\$ 500.00$.

15 Purchased Lots 11 to 20, Block 9, D.G.S. 42 St v's, from J. McAllister for \$8, paying him cash. Free from taxel for this year.

17 Arranged with various agents to sell Lots 11 to 20, Block 9, D.G.S. 42 St. Mary's, the agents being entitled to $10 \%$ commission on all sales, to be paid to them as payments are made on lots. No lots to be so . . ur less than $\$ 900.00$ each, $5 \%$ Interest payable yearly. Free from taxes for 1913. Agreements to be paid $25 \%$ before three months and balance before two years.

## C.B. 3 Mar. 31 Pai : Petty Cash for General Expenses 825.00.

C.B. 3 Apl. 1 Paid J. Smith for thre; months' Office Rent in advance $\$ 210.00$.
C.B.
$\quad 7 \begin{gathered}\text { John Thompson paid his share of Office Rent } \\ \$ 105.00\end{gathered}$
C.B. $1 \quad 7 \begin{gathered}\text { Received Rents on account of Crine \& Co. } \\ \$ 450.00 \text {. }\end{gathered}$
C.B. 3 Paid Winnipeg Plumbing Co. on account of Crane \& Co. $\$ 50.00$.
J.V. 1315 Purchased House on Mayfair Avenue from
C.B. ${ }^{3}$
C. Elliott for $\$ 10,000.00$, payable Cash $\$ 5,000.00$, balance in one year with Interest at 6\%.
S.A.J. 1
C.B. 1

19
St. Mary's lots sold as follows:-

| To | Price | Paid Aginnt |
| :--- | :--- | :--- |
| G. Byron, 11 | $\$ 1,000$ | $\$ 500 \mathrm{M}$. Semple |
| T. Hamer, 12 | $\$ 1,100$ | $\$ 500 \mathrm{M}$. Semple |
| P. Calvert, 13 | $\$ 1,000$ | $\$ 400$ |
| P. Radcliffe |  |  |
| H. B. Wood, 14 | $\$ 000$ | $\$ 450 \mathrm{~W}$. Ashley |
| T. Wilson, 15 | $\$ 1,000$ | $\$ 50 \mathrm{~S}$. Duckworth |

C.B. 3

20 Paid Commission due to Agents re St. Mary's lots $10 \%$ on first payment:-
M. Semple $\$ 100$.
P. Radeliffe $\$ 40$.
W. Ashley $\$ 45$.
S. Duckworth $\$ 5$.
C.B. $3 \quad 30$ Paid Salaries $\$ 600.00$.


J.V. 17 June 1 Exchange G. Bradley our N.E. $1 / 4$ Sec. 23, J.V. 18 Twp. 5, R. 2 W2. for his N.E. 1/4 Sec. 24, Twp. 5, R. 2 W2.
J.V. 191 Charged A. Taylor with rent of Mayfair Avenue house for three months in advance $\$ 200.00$.
S.A.J. 115 Sold S.E. 1/4 Sec. 23, Twp. 5, R. 2 W2.- 160 acres, to G. Hawkins for $\$ 14,000.00$. Terms $1 / 3$ cash, balance $6 \& 12$ months. Interest $6 \%$. He to pay us 10 cents per acre for Survey Fees.
C.B. $1 \quad 17$ Received from A. Taylor $\$ 200.00$.
J.V. $20 \quad 30$ Paid E. Heywood, Mortgage Payable
C.B. 4 $\$ 2,500.00$ and Interest $\$ 150.00$.

Mr. Booth, the co-owner in N.W. $1 / 4 \mathrm{Sec}$. 23, Twp. 32, R. 3 W3., thinks it would be advisable to subdivide this property, consequently it is divided into lots, which for simplicity we will call Lots 1 to 1000 . Lots 1 to 500 are valued at $\$ 25.00$ each,
and Lots 501 to 1000 at $\$ 50.00$ each, making a total selling value of $\$ 37,500.00$. Payments to be made as follows:-Onehalf cash and one-half in one year. Interest at 5\% p.a. The taxes for 1913 io be paid by purchasers. Purchasers to be given privilege of paying in full at any time. The subdivision to be known as Fairhaven View. The Company is appointed selling agent, it to receive $15 \%$ on all sales payable out of the first monies received. Accounts to be prepared every half-year from this date.
J.V. 21 June 30 We buy Block 6 Carona, containing 50 lots, from Guy \& Co. for $\$ 5,000.00$, payable as follows:- 5500.00 cash, and $75 \%$ of cash received from our sales agreements until our agreement is paid off. Free from Interest and Taxes for 1913. Interest thereafter at $6 \%$. For simplicity these lots will be called 1 to 50 .

30 We arrange with Agents to sell Carona lots, they to receive $10 \%$ of Sale Price, payable $20 \%$ out of each payment under agreement. No lots to be sold for less than $\$ 150.00$ No Taxes during 1913. Agreements to be paid off before Dec. 31, 1914, with Interest from lst Jany. 1914 at 5\% p.a.
C.B. 30 Purchased 1 6-Cylinder Automobile from Speedwell Motor Co. for $\$ 2,500$.
C.B. 4 July 1 Paid J. Smith for three months' Office Rent in advance $\$ 210.00$.
C.B. 2 July 2 J . Thomson paid his rent of office 8105.00 .
C.B. 415 Purchased Cabinet for Office, paying 875.00 for same.
C.B. 219 Received payments under agreements re St. Mary's loto-
T. Hamer
850.00
P. Calvert
8100.00
H.
$\$ 200.00$
C.B. 4
J.V. 2231 On analysing Cash Received during July we

31 Paid Salaries $\$ 600.00$. find that there have been payments made on sale of St. Mary's lots of $\$ 350.00$, therefore we debit Agents Commission Deferred and Credit Agents Commission Due with their $10 \%$ per agreement:-
M. Semple $\$ 5.00$
P. Radeliffe $\quad \$ 10.00$
W. Ashley $\quad \$ 20.00$
$\begin{array}{lr}\text { J.V. } & 23 \text { Aug. } 1 \text { Charged J. Marks with Interest on } \$ 10,000.00 \\ \text { C.B. } 2\end{array}$ at $6 \%$ for half-year, which he pays along with $\$ 5,000.00$ on account of Principal.
S.A.J. 1
C.B. 2
J.V. 23a

4 Sold Lots 2 \& 3, Blackburn Place, to W. Ingham for $\$ 5,000.00$, payable $1 / 4$ cash, balance 6-12 \& 18 months, Interest at 7\%. Made him allowance for Taxes from 1st Jany. to 4th Aug. of $\$ 75.00$.

4 We appoint Charles Lever of Brandon and William Pratt of Neepawa, sub-agents to sell lots in Fairhaven View, their commission to be $5 \%$ on all sales, payable half out of first payment and half out of second payment.
C.B. Aug. 5 Paid Commission due Agents re St. Mary's
lots:-
P. Radcliffe $\quad \$ 20.00$
M. Semple
825.00
W. Ashley
$\$ 25.00$
C.B. 21 Recrived from G. Sims 8100.00 , being option
fo for one month on S.W. $1 / 4$ Sec. 23,
T ${ }_{1}$, 5, R. 2 W2.
C.B. 41 Paid Petty Cash for General Expenses $\$ 40.00$.
F.V.r 31 Bank discounted Joint Note of Booth and ourselves re Fairhaven View for $\$ 5,000.00$, payable two months hence. Discount charges 850.00 .
J.V. 25 Sep. 1 George Sykes is allotted 200 shares at 110 , C.B. 2 he paying cash for same.
J.V. 241 Charged A. Taylor Rent of Mayfair Avenue house 3 months in advance $\$ 200.00$.
J.V. 265 Purchased from J. McAllister Sec. 5, Twp.17,
C.B. 4
R. 6 W1, for cash $\$ 35,000.00$.
C.B. 20 Discounted W. Ingham's Agreement of $\$ 3,750.00$, receiving in cash $\$ 3,000.00$.
F.V.C.B. 220 Paid Winnipeg Planting Co. for Trees for Fairhaven View $\$ 1,000.00$.
F.Y.C.B. 220 Paid Winnipeg Advertising Co. for advertising Fairhaven View $\$ 500.00$.
F.V.C.B. 220 Paid A. Bentley for drawing plans Fairhaven View $\mathbf{\$ 2 5 0 . 0 0}$.

## C.B. 2 Sept. 25 Received from A. Taylor $\$ 200.00$.

## C.B. 4 Oct. 1 Paid J. Smith for three monthe Office Reat in advance \$210.00.

C.B. 21 J . Thomson paid his share of Office Rent \$105.00.
C.B. 4
J.V. 27

1 Paid Interest on G. Smith's loan for one year 860.00.
J.V. 28

3 Option given G. Sims on 31st Aug. not being carried to completion we cancel same.
S.A.J. 131 Charles Lever reports sales of Fairhaven View
C.B. 4

- S.A.J. 1
F.V.C.B. 1
lots to J. Moss as follows:Lots 1 to 200 at $\$ 25.00$ each $85,000.00$

501 to 600 at $\$ 50.00$ each $5,000.00$
$\$ 10,000.00$

Ctive received for $85,000.00$. Agents Commission Due $\$ 250.00$ paid.
C.B. 431 Bought 250 shares in Grafters, Limited, at par \$25,000.00.
C.E. 4

31 Paid Salaries $\$ 600.00$.
J.V. 29 Nov. 1 Received from T. Gordon payment under
C.B. 2 agreement $\$ 3,000.00$ and Interest $\$ 270.00$.
S.A.J. 1
C.B. 4
F.V.S.A.J. 1
F.V.C.B. 1

1 Wm. Pratt reports sales on this date of Fairhaven View lots to M. Webb as follows:Lots 301 to 400 at $\$ 25.00$ each $\$ 2,500.00$ Lots 601 to 800 at $\$ 50.00$ each $10,000.00$
$\$ 12,500.00$

Cheque received for $\$ 6,250.00$. Agents Commission Due $8 \mathbf{8 1 2 . 5 0}$ paid.
F.V.C.B. 2 Nov. 3 Repaid Bank Loan Fairhaven View 85,000.00.

C.B. $4 \quad 17$| Paid Taxes for 1913 |
| :---: |
| 850.00 |

J.V. $30 \quad 19$ Received on E. Richard's Agreement $\mathbf{8 1 , 2 5 0 . 0 0}$
C.B. 2 and Interest 893.75.
C.B. 230 Received from J. Cusson our share of crop on S.W. $1 / 4$ Sec. 23, Twp. 5, R. 2 W2 $\$ 500.00$.
C.B. 2 Dec. 1 Discounted note at Bank due 4th March 1914 for $\$ 20,000.00$, the discount charges being $\$ 300.00$.
C.B. 21 Received Rents on account of Crane \& Co. $\$ 700.00$.

J.V. $31 \quad$| Charged A. Taylor with rent of Mayfair |
| :---: |
| Avenue house for 3 months in advance |
| $\$ 200.00$ |

J.V. 32
C.B. 2

15 G. Hawkins made his payment under agreement $\$ 4,666.66$, and Interest $\$ 279.99$.
F.V.C.B. $215 \begin{gathered}\text { Paid Taxes for } 1912 \text { on Fairhaven View } \\ \$ 90.00 \text {. }\end{gathered}$
C.B. 417 Purchased Agreement of P. Walsh $\$ 6,000.00$, J.V. 32 dated this day, repayable 17th March, 1914, with Interest at 6\%. Paid therefor $\$ 5,500.00$.

| J.V. 43a $\quad 31$ | Received Tax Notice for Blackburn Place <br> \$125.00, being taxes on 2 lots for 1913. |
| ---: | :--- |

C.B. 4

31 Paid Office Rent to J. Smith for 3 months in advance $\$ 210.00$.
C.B. 4 Dec. 31 M. Webb pays balance due on Fairhaven
J.V. 37 F.V.C.B. 1 F.V.J.V. 1
C.B. 2
8.A.J. 1
C.B. 2
C.B. 4
C.B. 4
C.B. 4
J.V. 38
J.V. 39
C.B. 2
J.V. 57
F.V.C.B. 2
F.V.S.A.J. 1
J.V. 34
J.V. 35
J.V. 36

31 Received from A. Taylor $\$ 200.00$.
31 Carona lots sold as follows:-
1-10 M. Baldwin 81,500 . Paid $\$ 500$. Agent M. Semple.
11-20 G. Somers $\$ 2,000$. Paid $\$ 400$. Agent M. Semple.

Paid Guy \& Co. their 75\% of cash received per agreement of June 30th, 1913.
31 Paid M. Semple his commission due re Carona Sale \$70.00.

31 Paid Petty Cash for General Expenses $\$ 115.00$.

There are accounts owing by us at the end of the year as follows:-
Winnipeg Stationery Co. - Stationery $\$ 50.00$.
Winnipeg Advertising Co. - Advertising Blackburn Place $\$ 100.00$.

31 Accounts must now be prepared for joint transactions with R. Booth re Fairhaven View as per agreement. From same it will be seen that there is commission payable to us of $\$ 3,375.00$ also profits of $\$ 6,830.05$.
31 Agreement No. 5 St. Mary's-T. Wilson cancelled, the condition that $25 \%$ should be paid within three months not having been complied with.

# THE BOOKS OF ACCOUNT OF 

WILLIAM SYKES INVESTMENT

COMPANY, LIMITED

$$
1
$$

DATE AGREEMENT
1913 NO. NAME
Apl. 19
1 G. Byron
2 T. Hamer
3 P. Calvert
4 H. B. Wood
5 T. Wilson
May 1
6 Thomas Gordon
description of LAND OR LOTS

Lot 11, Blk. 9, D.G.S. 42 St. Mary's Lot 12, Blk. 9, D.G.S. 42 St. Mary's Lot 13, Blk. 9, D.G.S. 42 St. Mary's Lot 14, Blk. 9, D.G.S. 42 St. Mary's Lot 15, Blk. 9, D.G.S. 42 St. Mary's N.W. $1 / 4$ Sec. 23, Twp. 5, R. 2, W2.


Aug. 4
8 W. ingham
Lots 2 \& 3 Blackburn Place

Oct. 31 F.V 1 J. Moss

Nov. 1 F.V. 2 M. Webb

Dec. $31 \quad 9 \quad$ M. Baldwin
10 G. Somers

Lots 301-400 Fairhaven View Lots 601-800 Fairhaven View
Lots 1-200 Fairhaven View Lots 501-600 Fairhaven View

Lots 1-10 Carona
Lots 11-20 Carona

## SALES AGREEMENTS JOURNAL



| CR. <br> sales | DR. |  |  | CR. |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | COMMISASION |  |  | AGENT | Fo. | COMMISS | Ledger |
| ACCOUNTS <br> 3 | FO | payable | FO. |  |  | DUE | DEFERRED |
| 1,000.00 | 55 | 100.00 | 56 |  |  | 5 | 6 |
| 1,100.00 | 55 | 110.00 | 56 | M. Semple | 1 | 50.00 | 50.00 |
| 1,000.00 | 55 | 100.00 | 56 | P. Radcliffe | 2 | 40.00 | , |
| 900.00 | 55 | 90.00 | 56 | W. Ashley | 3 | 45.00 | 5.00 |
| 1,000.00 | 55 | 100.00 | 56 | S. Duckworth | 4 | 5.00 | 95.00 |


$12,000.00 \quad 50$
$14,000.00 \quad 50$
$5,000.00 \quad 14$
$500.00 \quad 31 \quad$ C. Lever $\quad 6$ - $250.00 \quad 250.00$
$\begin{array}{llllll}625.00 & 31 & \text { W. Pratt } & 7 & 312.50 & 312.50\end{array}$


## CASH

Fo.1913Jan. 1 To Sundry Shareholders:
G. Sykes ..... 59
J. Flett ..... 59
J. Fisher ..... 59
R. Morris ..... 59
15 To Office Rent-J. Thomson
44
44
To W. Brooks .....
15 .....
15 ..... 35
To J. Gardner
To J. Gardner
Feb. 4 To Sundry Shareholders:
William Sykes ..... 59
Mar. 4 To Sundry Shareholders:
William Sykes ..... 59
10 To H. Cooper ..... 23
Apl. 7 To Office Rent-J. Thomson ..... 24
To Crane \& Co.-Rents ..... 44
19 To G. Byron ..... 24
To T. Hamer ..... 7
To P. Calvert ..... 8 ..... 8
To H. B. Wood ..... 9 ..... 9
Tr m. Wilson ..... 10 ..... 10
May 1 To'r. Gordon ..... 6 ..... 6
15 To Crane \& Co. ..... Contra
19 To T. Hamer
8
8
To P. Calvert
9
9
To H. B. Wood ..... 10
June 15 To E. Richards ..... $11 \& 11 a$
17 To A. Taylor ..... 2 ..... 63

## ASH BOOK

RDCNIPT

| CR. | CR. | Cr. | DR. | DR. | DR. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| AGREEMENTS receivable INTEREST | AGREEMENTS RECEIVABLE PRINCIPAL | GBNERAL LEDGER | dibcount | $\begin{gathered} \text { Trust } \\ \text { BANE } \\ \text { ACCOUNT } \end{gathered}$ | general <br> BANK <br> ACCOUNT |
| 1 | 2 | 3 | 4 | 5 | 6 |
|  |  | $\begin{array}{r} 100.00 \\ 100.00 \\ 100.00 \\ 100.00 \\ 105.00 \\ 50.00 \\ 210.00 \end{array}$ |  |  | 400.00 365.00 |
|  |  | $\begin{aligned} & 25,000.00 \\ & 10,000.00 \end{aligned}$ | \$150.00 |  | $\begin{array}{r} 25,000.00 \\ 9,850.00 \end{array}$ |
|  |  | $\begin{array}{r} 25,000.00 \\ 175.00 \end{array}$ |  |  | $\begin{array}{r} 25,000.00 \\ 175.00 \end{array}$ |
|  |  | 500.00 |  | \$500.00 |  |
|  |  | $\begin{aligned} & 105.00 \\ & 450.00 \end{aligned}$ |  | $450.00$ | 105.00 |
|  | $\begin{aligned} & \$ 500.00 \\ & 500.00 \\ & 400.00 \\ & 450.00 \end{aligned}$ |  |  |  |  |
|  | 50.00 |  |  |  | 1,900.00 |
|  | 3,016.00 | 95.00 |  |  | $3,016.00$ |
|  | 200.00 |  |  |  |  |
|  | 100.00 |  |  |  |  |
|  | 50.00 |  |  |  |  |
| \$125.00 | 1,250.00 |  |  |  | 1,725.00 |
|  | 4,682.66 |  | $=$ |  | 4,682.66 |
|  |  | 200.00 |  |  | 200.00 |
| \$125.00 | \$11,198.66 | \$62,290.00 | \$150.00 | \$950.00 | \$72,513.66 |

50
1918FORWARD
July 1 To Office Rent-J. Thomson ..... 44
10 To T. Hamer ..... 8
To P. Calvert ..... 9
To H. B. Wood ..... 10
Aus. 1 To F. M二ks ..... 12\& 12a

- To W. Ingham ..... 1
31 To Option Fee-G. Simson S.W. $1 / 4 \mathrm{Sec}$ 23, Twp. 5, R. 2 W2.28
Sept. 1 Sundry Shareholders:
George Sykes ..... 59
20 To W. Ingham ..... 1
25 To A. Taylor ..... 63
Oct. 1 To Office Rent-J. Thomson ..... 44
Nov. 1 To T. Gordon ..... 3\& 3a
19 To E. Richards ..... 11 \& 11a
30 To Crop Receipts-J. Cusson on S.W. 1/4 23-5-2 W2. ..... 25
Dec. 1 To Bank Loan-
Note due thth. Mar., 1914 ..... 11
To Crane \& Co.-Rents ..... 24
15 To G. Hawkins ..... 2 \& $2 a$
31 To M. Baldwin ..... 5
To G. Somers ..... 4
To A. Taylor ..... 63
To Fairhaven View Commission Due Account ..... 32

00K (Continued)
T3 ( ontinued)


| $1,068.74$ | $\$ 31,290.32$ | $\$ 109,575.00$ | $\$ 1,200.00$ | $\$ 1,650.00$ | $\$ 139,084.06$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6 | 7 | 26 | 9 | 10 |  |

## CABH

3

## 1913

Jan. 2 By Office Rent-J. Smith 3 months in advance ..... 44
By Petty Cash ..... 45
31 By Incorporation Expenses,
Sharp \& Co., Lawyers ..... 37
By Blackburn Place, Taxes 1912 ..... 13
By Salaries ..... 57
By General Expenses, Petty Cash for month ..... 36
By Winnipeg Stationery Co. ..... 65
Feb. 15 By Guy \& Co. ..... 3
By Survey Fees, A. Bentley ..... 60
19 By E. Richards ..... 11
28 By General Expenses, Petty Cash for month ..... 36
Mar. 1 By F. Marks ..... 12
15 By J. McAllister ..... 42
31 By General Expenses
Petty Cash for month ..... 36
Apl. 1 By Office Rent-J. Smith 3 months in advance ..... 44
7 By Crane \& Co.
Winnipeg Plumbing Co. ..... 24
15 By C. Elliott ..... 1
20 By P. Radcliffe ..... 2
By M. Semple ..... 1
By S. Duckworth ..... 4
By W. Ashley ..... 3
30 By Salaries ..... 57
May 1 By Mayfair Ave.-Revenue Account Insurance 3 years ..... 41
7 By Bank Loan ..... 11
15 By Crane \& Co. ..... 24
By Crane \& Co.-Company's Comn. ..... Contra
31 By General Expenses,Petty Cash 2 months36

Mente


## DIBBU日gTy

D.July 1 By Office Rent-J. Smith3 months in advance44
15 By Office Furniture-Cabinet ..... 43
31 By Salaries ..... 57
Aug. 5 By P. Radcliffe ..... 2
By M. Semple ..... 1
By W. Ashley ..... 3
31 By General Expenses, Petty Cash 3 months ..... 36
Sept. 5 By J. McAllister ..... 42
Oct. 1 By Office Rent-J. Smith 3 months in advance ..... 44
By G. Smith, Interest on Lcan ..... 58
31 By C. Lever ..... 6
By Salaries ..... 57
By Grafters Ltd., 250 Shares at par ..... 39
Nov. 1 By W. Pratt ..... 7
17 By Mayfair Ave., Revenue-Taxes 1913 ..... 41
Dec. 17 By P. Walsh ..... 13
31 By Office Rent-J. Smith
3 months in advance ..... 44
By W. Pratt ..... 7
By General Expenses, Petty Cash 4 months ..... 35
By Guy \& Co. ..... 2
By M. Semple ..... 5

BOOK
(Continued) 4


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1 JOUR
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| , (19) | 19 | 1 |
| :---: | :---: | :---: |
| (1) | 13 |  |
| - 00.00 | 29 |  |
| 50.00 | 15 |  |
| . 0.00 | 35 |  |
| 250.00 | 43 |  |


| $10,000.00$ | 61 | 1 | 3 |
| ---: | ---: | ---: | ---: |
| 100.00 | 37 | 1 | 4 |

$50,000.00 \quad 50$ Feb. 45
$32,000.00 \quad 40 \quad 16$
$8108,100.00$

## NAL

|  |  | 6 | 7 | CR. 8 | 9 | 10 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| details | \%. | general hedaer | AGRETMOENTE PAYABLE PRINCIPAL | AGREMCNTS PAYABLE intyaniet | INTEREE | COMGMBeron LIDGER |
| Sundry Shareholders- Capita Stock-for Subscription to Charter <br> W. Sykes <br> G. Sykes <br> J. Flett <br> J. Fisher R. Morris | $16$ | \$ 500.00 |  |  |  |  |
| Bank <br> Blackburn Place Lota $2,3,4 \&$ <br> N.W. $1 / 4 \mathrm{Sec}$. 23 , Twp. 32, R. 3, W3, one-half interest. |  |  |  |  |  |  |
| W. Brooks J. Gardner Office Furniture |  |  |  |  |  |  |
| Winnipeg Stationery Co. . . | 65 58 | 1,000.00 |  |  |  |  |
| Interest on G. Smith's Loan Agreement Payable, E. Heywood <br> William Byire. | 38 | 15.00 | \$ 2,500.00 |  |  |  |
| For transfer of business of William Sykes, as per resolution of shareholders |  | 10 |  |  |  |  |
| William Sykes <br> Capital Stock <br> For 100 shares allotted to W. Sykes in payment for business, as per resolution of shareholders | 161 | 10,000.00 |  |  |  |  |
| Incorporation Expenses <br> Sundry Shareholders <br> For William Sykes' subscription to Charter written off to Incorporation Expenses, as per resolution of shareholders | 59 | 100.00 |  |  |  |  |
| Sundry Shareholdero-Capital Stock For 50 shares allotted to $\dddot{W}$. Sykea payable half cash and half in 1 month | 16 b0 | 50,000.00 |  |  |  |  |
| Sec. 23, Twp. 5, R. 2, W2.-Guy \& Co. <br> For 640 acres at 350.00 per aere payable half cash, balance in 1 year-Interest 6\% p.e. | 3 |  | 32,000,00 |  |  |  |
| Forward | . 871 | 1,660.00 | 334,500.00 |  |  |  |

comarasion
zedanar LEDGER

68.50 8
$1,500.00$
12 Mar. 1
50.00


CR.


- 0 .

PATABL
PRINCIPAJ
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INIMREST COMMIBNIOS
\$71,660.00 $384,500.00$
700.00
62.60

Forward
E. Richardo-Discount on Agree
menta....................
Por dicount on Agreement purchased
Interest-Discount on Agreem'ts. 27 For accrued interest to date of discounting on Richards' agreement
P. Marks-Discount on Agree-

Fonts discount on agreement purchased
Interest-Discount on Agreem'ts. 27
For accrued intereat to date of
discounting on Marks' agree-
H. Cooper

Commiesion on Sales of Houses. 22
175.00

For commission on sale of house Armand Avenue
St. Mary's Lots 11-20, Blk 9,
D.G.S. 42-J. McAllister..... 12

For lots bought for cash
Mayfair Avenue House- C.
Fhliott Furchase of house-Payabie
$\$ 5,000.00$ cash, balance in one year. Interest 6\% p.a.
Crane \& Co. Commission on
Rent Collections .............. 2
For $10 \%$ on Rent Collections
E. Richards-Interest

For $5 \%$ on $\$ 5,050.00$ for half year
M. Semple-Comn. Deferred
P. Radcliffe-Comn. Deferred
W. Ashley-Comn. Deferred
M. Semple-Commission Due ... 1
P. Radeliffe-Commission Due ... 2

2 \$20.00
W. Ashley-Commission Due. . 3

For $10 \%$ commission on col-
lections, St. Mary's lots, during
Forward . . . . . . . . . . $\overline{882,242.50} \overline{\$ 44,500.00}$
$\overline{\$ 125.00} \quad \overline{\$ 35.00}$

150.00 30 20
$\begin{array}{llll}\mathbf{5}, 000.00 & 17 & 30 & 21\end{array}$
5.00
10.00
10.00
20.00

1a July 31
$2 a$
$2 a$
300.00

12a Aug. 1
23
75.0013 23a
200.0063 Sept. 124
$\begin{array}{llll}22,000.00 & 59 & 1 & 25\end{array}$
$\begin{array}{llll}35,000.00 & 47 & 5 & 26\end{array}$
60.00

Det. $1 \quad 27$
$\overline{\$ 70.00} \quad \overline{\$ 322.50} \quad \overline{\$ 425.00} \quad \overline{\$ 2,200.00} \quad \overline{\$ 202,905.00}$

CR.
AGREMMENT8 AGREEMENTS
DExAILS

Forward
N.W. $1 /$ Sec. 24 , Twp. 5, R. 2, W2
G. Barclay...................................

12
$\qquad$
49
A. Taylor-Mayfair Ave. Revenue Acet. For 3 months rent in advance Interest-E. Heywood For 1 year's $\ldots \ldots .$. 4a \$2,500.00 at $6 \%$ p.a.
Carona, Lots 1 to 50-Guy \& Co.. For purchase, payable as follows: 8500.00 cash and $75 \%$ of cash received under sale agreements until our agreement is paid in full. No Taxes during 1913. Intcrest at $5 \%$ p.a.
M. Semple-Comn. Deferred
P. Radeliffe-Comn. Deferred
W. Ashley-Comn. Deferred
M. Semple-Commission Due . 1
P. Radcliffe-Commission Due . . $\mathbf{2}$
W. Ashley-Commission Due . 3 For $10 \%$ commission on collections, St. Mary's lots, during July
F. Marks-Interest
$\begin{array}{ll}\text { For } 6 \% \text { on } \$ 10,000.00 \text { for half- } & 300.00\end{array}$ year
Blackburn Place-W. Ingham, 7
Agreement Receivable ......... 1 For Allowance for Taxes Jan. i
to Aug. 4, 1913, on lots sold
A. Taylor-Mayfair Ave. Rev-
enue Acct. . .................... 41
For 3 months rent in advance
Sundry Shareholders-
Capital Stock ....... $16 \quad 20,000.00$
For 200 shares allotted to $\dot{G}^{46} \quad 2,000.00$
Sykes at 110
Real Eatate Sec. 5, Twp. 17, R. 6,
W1.
J. McAllister
$42 \quad 35,000.00$
Intereat G bought for cash
nterest-G. Smith
For interest on $\$ 1,000.00, i^{58 a} \quad 60.00$
year at $6 \%$
$2 \quad 5,000.00$
5.00
10.00
20.00
75.00
200.00
$8,000.00$
$8,000.00$
200.00
150.00

$$
\text { Forward } \ldots \ldots \ldots . \overline{\$ 155,777.50} \overline{\$ 49,500.00}
$$

$\overline{\$ 150.00} \quad \overline{425.00}$
$\$ 70.00$

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JOURNAL
4
DR.
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| 270.00 | 3a Nov. | 1 | 29 |
| :--- | :--- | :--- | :--- |
| 03.75 | 11a | 19 | 20 |

200.0063 Dec. 1
$279.99 \quad 2 a \quad 15$
500.00

13
17
33
$1,000.00 \quad 55 \quad 31$
34

(Continued)

DR.
AOREBMENTB AONTEMENTB
COMMIBAION RECETVABLT RECEIVABLE GENERAL VOUCEER hedger
$\$ 165.00$ 312.60

## INTEREAT

3322.50


81,088.74 friscipal \$2,750.00 \$204.205.00 7a Dec. 31

No.

37

| 50.00 | 36 | 31 | 38 |
| :--- | :--- | :--- | :--- |

$100.00 \quad 14 \quad 31 \quad 39$
$28128 \quad 21$
40
$1,052.50$
31
41
$759.60 \quad 27$
31
42
$200.00 \quad 26$
31
43

| 75.00 | 13 | 31 | 43 a |
| :--- | :--- | :--- | :--- |
| 50.00 | 13 |  |  |

$3,950.00 \quad 14 \quad 31 \quad 44$
$2,000.00 \quad 18 \quad 31$
45

CR.
5

## Details

Forward
W. Pratt Comn. Deferred W. Pratt Comn. Due For balance of commisoion on Fairhavi - View. Lots, these being nuw paid in full

## General Expenses

Winnipeg Stationery Co.
65
$\mathbf{5 0 . 0 0}$ For amount owing as at thin date Blackburn Place Sales Acct. Winnipeg Advertising Co. For account owing at this date Accruell Interest Receivable Interest For Accrued Interest at Dec. 31st, 1913, on Agreements Reccivable-for details see Trial Balance on pages i:8 \& 109
Interest
Accrued Interest Payable 64
100.00

Discount on Agreements
Reserve for Unearned Discounts. 52
759.60

For unearned portion of dis-
count on agreements as at Dec. 31st, 1913-for details see Memorandum Discount Book, pages 114 \& 115
Discount
Discount
For unexpired discount ........... 26
200.00 Loan 2 months
Blackburn Place (1)
Blackburn Piace (2)
Taxes
For (i) tases on 2 lota from Jan. 1 to Aug. 4. 1913, chargeable against Sales for (2) taxes on 2 lots from Aig. 4 to Dec 31, 1913, cilargeable to Cost of Land
Blackburn Place Sales Acet.
Blackburn Place ....
For cost of 2 lote sold
Caronas Sales
Carona
For cost of 20 lots sold

$$
\text { Forward } \ldots \ldots \ldots . \overline{\$ 165,959.60} \overline{\$ 49,500.00}
$$

$\overline{\$ 150.00} \overline{\$ 1,350.02} \overline{\$ 382.50}$


For cont of io jotio cold
$.348,200.00$
Real Ertate Salex, Sec. 23-6-2-W2
Real Ertate, Sec. 23-6-2-W2 ... 49
$16,000.00$
For cont of half seetion rold
Acente' Comminsion
Commintion on Salea 8t. Mary'a. 86
145.00

Comminsion on Bales Carona
For comminaion chargeable againgt profite when future paymente are made under agreemento
Carona Salea
Commimaion on Sales Carona ... 18
90.00

For Agento' Comn. on eales chargeable agninat profits at Dee. 31et, 1913
Crane \& Co.
Commisaion on Rent Collections., $21 \quad \mathbf{7 0 . 0 0}$ For $10 \%$ on collections
Mayfair Avenue Revenue
Mayfair Avenue House $40 \quad 400.00$
For 10\% depreciation on estimated value of house
Premium on Shares
Reserve for Contingencies ..... $51 \quad 2,000.00$
For transfer of share premium to reserve acct., this not being a trading profit
St. Mary's Sales
Comn. on Sales St Mary's . .... 56 $56 \quad 260.00$
For Agente' Comn. on sales
chargeable against profits as at Dec. 31st. 1913
Interest
Accrued Interest payable ....... 1 1500
For $6 \%$ on $G$. Smith's Loan from Oct 1st, 1913

$$
\text { Forward } \ldots \ldots \ldots . . \overline{\$ 188,399.60} \overline{\$ 49,500.00} \quad \overline{\$ 150.00} \quad \overline{\$ 1,350.02} \quad \overline{\$ 382.50}
$$

7

| comignamon | intemeitr | D. <br> NTB AORTMMTMT |  | $\begin{aligned} & \text { OBNERAL } \\ & \text { LEDOMR } \end{aligned}$ | Fo. | $\begin{aligned} & \text { DATIT } \\ & \text { 1913 } \end{aligned}$ | JOURNAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Decervanz INTAREOT | RECHYAELA mancipal |  |  |  | vovcum |
| 9777.60 | 81 |  |  |  |  |  |  |
|  |  | 31,00.7 | 8,700.00 | 234.095.88 |  |  |  |
|  |  |  |  | 1,114.30 |  | Dec. 31 | 85 |
|  |  |  |  | 200.00 | ${ }^{5} 5$ |  |  |
|  |  |  |  | 4,102.57 | 80 |  |  |


| $3,375.00$ | 32 | 31 | 66 |
| :--- | :--- | :--- | :--- |
| $6,830.05$ | 33 | 31 | 57 |


| $2,400.00$ | 30 | 31 | 58 |
| :--- | :--- | :--- | :--- | :--- |

950.0014
$295.70 \quad 18$
$250.00 \quad 65$
5,897.43 50

|  |  |
| ---: | ---: |
| $\mathbf{2 , 2 5 0 . 0 0}$ | 31 |
| $\mathbf{1 6 5 . 0 0}$ | 21 |
| 175.00 | 22 |

$\$ 477.50$
$\overline{\$ 1,300.00}$
$\overline{\$ 1,068.74}$
$\overline{\$ 2,750.006} \overline{\$ 266,020.98}$
(Contineed)

## 7

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DEsAL
Forwand
Salen Accountia Caroma
8. Mary'

Qec. 28, TWp. 5, Ree. 2, W2.
Revervi for Unrenlizod Profits. For Resarve ret up see detailo on page 116, buing the proportion that the balances unpaid under the salee egreement. bear to the total molling price
Fairhaven View Comn. Due Acet.
Commimion on Fairhaven View. 31 For $15 \%$ on Seles of $\$ 22,500.00$
Booth \& Bykee Invest. Co , Ltd. Fairhaven View Profit Accet, .... For our shave of profit as per Fhirhaven View Profit \& Low scet. See page 132
Fairhaven View Profit Acet.
Real Evate Fairhaven View. ... Being proportionate amount of our boot value ( $84,000.00$ ) of half interent in Fairhaven View that the males ( $22,500.00$ ) bear to the total selling price $(337,500.00)$
Salea Accounta:
Blackburn Place
Carons
St Mary's
N.W. $1 / 2$ \& 8.E. $1 / /$ Sec. 23 , Twp. B, R. 2, W2 Fairhaven View

Protit \& Lons Account . . . . . . . . . 66 11,823.18
Transfer of Accounts
Commiscion Ann… :
$F_{1}$
Ru
Sa
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8
JOURNAL
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| 500.00 | 25 | Dec. 31 | 61 |
| ---: | :--- | :--- | :--- |
| $2,052.00$ | 27 |  |  |
| 150.00 | 34 |  |  |
| 5.56 | 41 |  |  |

4,644.98 66 ..... 31 ..... 62

CR.

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FORWARD

## GENERAL AGREEMTNTS PATABLE <br> COMOITSBION PRDNCIPAL INTEREST INTVRTST LODGER

$$
\$ 220,924.7049,500.00 \quad 8150.00 \quad 81,350.02 \quad 8382.50
$$

Crop, Receipts
Discount on Agreements
Forfeited Down Paym'ts
Mayfair Ave. Revenue
Profit \& Loss Account 66 2,708.46
transfer of Accounts
Profit d Loes Account

Discount
Interest
General Expenses
Office Rent
Salaries
transfer of Accounts
Incorporation Expenses
half written off
$37 \quad 137.50$
Automobile
$20 \%$ Depreciation for
$1 / 2$ year
$\delta \quad 250.00$
Office Furniture
$10 \%$ Depreciation


## INDEX TO GENERAL LEDGER ACCOUNTS

1 Accrued Interest Payable
2 Accrued Interest Receivable
3 Agents' Commission
4 Agreements Payable-Interest/Controlling Account
5 Agreements Payable-Principal Controlling Account
6 Agreements Receivable-Interast:Controlling Account
7 Agreements Receivable-Principal Controlling Account
8 Automobile
9 Bank Account-Trust
10 Bank Account-General
11 Bank Loan
12 Barclay, G.
13 Blackburn Place
14 Blackburn Place-Sales Account
15 Brooks, W.
16 Capital Stock
17 Carona
18 Carona Sales
19 Carona Commission
20 Commission Ledger-Controlling Account
21 Commission on Rent Collections
22 Commission on Sales of Houses
23 Cooper, H.
24 Crane \& Co.
25 Crop Receipts
26 Discount
27 Discount on Agreements
28 Down Payments and Option Fees

## INDEX TO GENERAL LEDGER ACCOUNTS <br> (Continued)

20 Fairhaven View

30 Fairhaven View-Profit Account
31 Fairhaven View-Commission
32 Fairhaven View-Commission Due
33 Fairhaven View-Booth \& Sykes Investment Co., Ltd.
34 Forfeited Down Payments and Option Fees
35 Gardner, J.
36 General Expenses
37 Incorporation Expenses
38 Interest
39 Investment-Grafters Ltd.
40 Mayfair Avenue
41 Mayfair Avenue Revenue
42 McAllister, J.
43 Office Furniture
44 Office Rent
45 Petty Cash, Imprest Fund
46 Premium on Shares
66 Profit and Loss Account (See page 110)
47 Real Estate. Sec. 5, Twp. 17, Rge. 6, W1
48 Real Estate. N.E. $1 / 4$ Sec. 24, Twp. 5, Rge. 2, W2
49 Real Estate. Sec. 23, Twp. 5, Rge. 2, W2
50 Real Estate. Sales Sec. 23, Twp. 5, Rge. 2, W2
51 Reserve for Contingencies
52 Reserve for Unearned Discounts
53 Reserve for Unrealized Profits
54 St. Mary's
55 St. Mary's Sales
56
St. Mary's Commission

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58 Smith, G.-Loan
58a Smith, G.-Interest
59 Sundry Shareholders
60 Survey Fees
61 Sykes, William
62 Taxes
63 Taylor, A.
64 Winnipeg Advertising Co.
65 Winnipeg Stationery Co.

GENBRAL LEDGER
1
ACOAOED INTEREOT PATABLE


2
ACCRUED INTMREST RECEVABLI
2


3
AOHNTS COMASSION
3


4


## GENERAL LEDGER

5

| $\begin{array}{\|c\|} 1913 \\ \text { Dec. } 31 \end{array}$ | By Journal To Cash To Belance | C.B. ${ }^{8}$ | $\begin{array}{\|l\|l} 824,075.00 \\ 24,825.00 \end{array}$ | 340,500.00 | Cr. | $\begin{array}{r} 824,825.00 \\ \text { nil } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 849,500.00 | \$49,500.00 |  |  |
| Dec. 31 | By Balance |  |  | \$24,825.00 | Cr. | 24,825.00 |

6 AGREBMNTB RECHIVABLE inttregot controlung account

| 1913 | Jec. 31 | To Journal |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | By Cash | C.B. 2 | $81,068.74$ |  |  |  |

7 agrements ndchivabla principal controlling account 7


## GENERAL LEDGER

8
AOTOMOBILE


9
bank accuunt rruat
9


10


## GENERAL LEDGER

| $\left\|\begin{array}{\|c\|} \hline 1913 \\ \begin{array}{l} \text { Feb. } \\ \text { May } \end{array} \\ \hline \end{array}\right\|$ | By Cash 3 mos. Note To Cuh | $\text { C.B. } 1$ |  | 310,000.00 | C. | \$10,000.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Dec. 1 | By Cash 3 mos. ${ }^{\text {a }}$ Note | C.B. 2 |  | 820,000.00 | Cr. | 320,000.00 |



| 1913 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\left\|\begin{array}{ll} \text { Jan. } & 1 \end{array}\right\|$ | To Value Lota 2 to 5 To Taxes 1912 | J.V. 2 <br> C.  | \$ 7,500.00 |  | Dr. | \$ 7,500.00 |
| Aug. 4 | To Taxes to Aug. 4: | C.B. 3 | 250.00 |  |  | 7,750.00 |
| Dec. 31 | Lots 2 \& 3 | J.V. 23a | 75.00 |  |  | 7,825.00 |
|  | By Lots 4 \& 5 | J.V. 43 a | 75.00 |  |  | 7,900.00 |
|  | Lots 2 \& 3 <br> By Balance | J.V. 44 |  | $\begin{array}{r} 33,950.00 \\ 3,950.00 \end{array}$ |  | 3,950.00 |
|  |  |  | \$ 7,900.00 | 8,900.00 |  |  |
| Dec. 31 | To |  |  |  |  |  |
|  | Lote 4 \& 5 |  | \$ 3,050.00 |  |  |  |
|  | To Taxes from Aug. 4 | J.V. 43a | 50.00 |  | Dr. | \$4,000.00 |

## GENERAL LEDGER

|  | By W. Ingham-Jots To Cont of Sales (2k3 To Winnipeg Advt. Co To Profit a Low Acet. | $\begin{array}{lc} \text { B.J. } & 1 \\ \text { J.V. } & 44 \\ \text { J.V. } & 99 \\ \text { J.V. } & 69 \end{array}$ | $3,950.00$ <br> 100.00 <br> 950.00 <br> $8,000.00$ | $5,000.00$ <br> $5,000.00$ | Cr. | $\begin{array}{r} 5,000.00 \\ 1,060.00 \\ 060.00 \\ \mathrm{nil} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

15
w. Brooks

15


16
Capital stock
16
(Authorized $\$ 100,000.00$ )


CARONA


GENERAL LEDGER
18
CADONA BAL
18


10
COMMIEAION ON BALES
19
Cabona


20
COMMISBION LEDOER
CONTROLLNNG ACCOUNT




## MICROCOFY RESOLUTION TEST CHART

(ANSI and ISO TEST CHART No. 2)


APPLIED MAGE Inc
1653 East Main Street
Rochetter. Now York 14609 USA
(716) 482 - 0.300-Phore
(716) $288-5989$ - Fox

## GENERAL LEDGER



26
DISCOUNT
26


27
DISCOUNT ON AGREEMENTS
27



GENERAL LEDGER
29
real mstate
Section 23 Twp 32 R 3 W3
one-half interest
NOT ENOWN AS FAIRHAVEN VIEW


30
PAIRHAVEN VIEW-PROMT ACCOUNT
30


31
PAIRHAVEN VIEW-COMMISBION ON BALES
31

| 1913 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nov. | Lots 1-200\& 501-600 | S.J. | S 500.00 |  |  |  |
| Nov. 1 | To W. Pratt |  | . 500.00 |  | Dr. | \$ 500.00 |
| Dec. 31 | ${ }^{601-800}$ | S.J. 1 | 625.00 |  |  | 1,125.00 |
|  | By Commission <br> To Profit \& Loss Acct. | J.V. 60 | 2,250.00 | \$ 3,375.00 | Cr. | 2,250.00 |
|  |  |  | \$3,375.00 | \$3,375.00 |  |  |

32
FAIRAAVEN VIEW-COMMISSION DUE ACCOUNT


## GENT.:LAL LEDGER

| 1813 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Dec. 31 | To Share of Profit Fairhaveal View | J.V. 57 | \$ 6,830.05 | Dr. | \$ 6,830.05 |
|  |  |  |  |  |  |





GENERAL LEDGER
37
INCORPORATTON EXPENEES


38
INTEREST
38


39
1N.ESTMENT
GRAFTERS HMITED
39


40
Land $\$ 6,00000$ mifair avenue
Land $\$ 6,000.00$ Building $\$ 4,000.00$

| 1913 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Apl. 151 By Depreciation 10\% | J.V. 13 | \$10,000.00 |  | Dr. | \$10,000.00 |
| By Balance |  |  | $\begin{array}{r} 400.00 \\ 9,600.00 \end{array}$ |  | 9,600.00 |
|  |  | \$10,000.00 | \$10,000.00 |  |  |
| Dec. ${ }^{11}$ To Balance |  | \$ 9,600.00 |  | Dr. | \$ 9,600.00 |

## GENERAL LEDGER

| 1913 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| May 1 | 1 To Cash lu :ance- |  |  |  |  |  |  |
| June 1 | 1 By A Taylor- |  | \$ 50.00 |  | Dr. |  | 50.co |
| Sept. 1 | ${ }^{\text {Rent }} 3$ monthe | J.V. 19 |  | \$ 200.00 | Cr. |  | 150.00 |
| ept | By A. Taylor- ${ }^{\text {Rent }} 3$ months |  |  |  |  |  |  |
| Nov. 17 | To Cash-Taxes 1913 | J.V.B. 24 | 50.00 | 200.00 |  |  | 350.00 |
| Dec. 1 | By A. Tayior- Rent 3 monthe |  |  |  |  |  |  |
|  | To Depreciation | $\left\lvert\, \begin{aligned} & \text { J.V.V. } 31 \end{aligned}\right.$ | 400.00 | 200.00 |  |  | 500.00 |
|  | To Rent paid in ad- |  | 400.00 |  |  |  | 100.00 |
|  | vance car ad down |  | 133.33 |  | Dr. |  | 33.33 |
|  | pired carried down |  |  | 38.89 | Cr. |  |  |
|  | To Profit \& Lose Acct. | J.V. 61 | 5.56 |  |  |  | ail |
|  |  |  | 638.89 | 3638.8 |  |  |  |
| Dec. 31 | By Rent paid in adv. To Insurance unexp'd |  | 38.89 | \$ 133.33 | Cr. | $s$ | 94.44 |

42
J. mCallistar

| 1913 Mar. 15 | By Lots 11 to 20 Block 9D.G.S. 42 St. Mary's To Cash | $\begin{aligned} & \text { J.V. } 12 \\ & \text { C.B. } 3 \end{aligned}$ | \$8,000.00 | \$8,000.00 | nil |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sept. 5 | By Sec5T17R6W1 To Cash | J.V. 26 C.B. 4 | 35,000.00 | 35,000.00 | nil |
| 43 OFICE FURNITURE |  |  |  |  |  |



## GENERAL LEDGER



45
PETTY CASH-IMPREST FUND
45

| 1913 | Tan. 2 | To Cash | C.B. 3 | 150.00 |  | Dr. |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

46
PREMIUM ON SHARE
46


REAL EsTATE
Sec 5 Twp 17 Rge 6 W1

| Sept. 5 | To Cash <br> J. McAllister | J.V. 26 | $\$ 35,000.00$ |  | Dr. |
| :--- | :--- | :--- | :--- | :--- | :--- |

## GENERAL LEDGER

48
REAL ESTATE
N.W. Sec 24 Twp 5 Rge 2 W2

| 1013 |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| June 1 | To G. Barclay | J.V. 17 | $\$ 8,000.00$ |  | Dr. |$\$ 8,000.00 \mid$

49
REAL ESTATH
49
Sec 23 Twp 5 Rge 2 W2

| 1913 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Feb. 15 | To Guy \& Co. <br> By G. Barclay N E | J.V. ${ }^{6}$ | \$32,000.00 |  | Dr. | \$32,000.00 |
| Dec. 31 | By Sales Acct. | J.V. 18 |  | \$8,000.00 |  | 24,000.00 |
|  | N.W. \& S.E. By Balance | J.V. 47 |  | $\begin{array}{r} 16,000.00 \\ 8,000.00 \end{array}$ |  | $8,000.00$ nil |
|  |  |  | \$32,000.00 | 332,000.00 |  |  |
| Dec. ${ }^{11}$ | To Balance S.W. |  | \% 8,000.00 |  | Dr. | \$8,000.00 |

50
keal estate sales
50
Dec 23 Twp 5 Rge 2 W2

|  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| May 1 | By T. Gordon N.W. | S.J, 1 |  |  |  |  |
| June 15 | By G. Hawkins S.E. | S.I. 1 |  | \$12,000.00 | Cr. | \$12,000.00 |
| Dec. 31 | To Cost of Salés <br> To Reserve for | J.V. 47 | \$16,000.00 |  |  | 10,000.00 |
|  | Unrealized Profits To Profit \& Loss Acct. | $\begin{aligned} & \text { J.V. } 55 \\ & \text { J.V. } 59 \end{aligned}$ | $4,102.57$ $5,897.43$ |  |  | 5,897.43 |
|  |  |  | 826,000.00 | \$26,000.00 |  |  |
|  |  |  |  |  |  |  |


| 1913 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Dec. 31 By Premium on Shares | J.V. 52 |  | $\$ 2,000.00$ | Cr. | $\$ 2,000.00$ |

## GENERAL LEDGER

52
RESERVE TOR UNEARNED DISCOUNTS

| 1013 <br> Dec. 31 | By Discount Account | J.V. 42 |  | 8759.60 | Cr. |
| :--- | :--- | :--- | :--- | :--- | :--- |

63
REGERVE TOR UNREALIZED PROMTS


54
8T. Mart's
54
Lots 11 to 20 Blk. 9 D.G.S. 42


55
ST. M

## 1913

lpl. 19 By G. Byrom Lot 11 S.J. By T.tHamer Lot $12 \mathrm{~S} . \mathrm{J}$. By P. Calvert Lot 13 S.J. By H.B. Wood Lot 14 S.J. By T. Wilson Lot 15 'S.J.
Dec. 31 To Agreement Cancla

| To Agreement Cancld |  |  | , | ,000.00 |
| :---: | :---: | :---: | :---: | :---: |
| To Cost of Sales | J.V. ${ }^{\text {Ji }}$ | 1,000.00 |  | 4,000.00 |
| To Reserve for Un- |  |  |  |  |
| realized Profits | J.V. 55 | 290.00 |  |  |
| To Agents Commis'n | J.V. 53 | 260.00 |  | 250.00 |
| To Profit \& Loss Ac. | J.V. 59 | 250.00 |  |  |
|  |  | \$5,000.00 | \$5,000.00 |  |

GENERAL LEDGER

56
BT. MARY'B-COMMESION ON BALEs
56


57
SALARIES
57

| 1913 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Jan. 31 <br> Apl. 30 <br> July <br> 10 <br> Oct. 31 <br> Dec. 31 | To Cash <br> To Cesh <br> To Cash <br> To Cash <br> To Salaries owing carried down <br> By Profit \& Lose Acct. | $\left\lvert\, \begin{array}{ll} \text { C.B. } & 3 \\ \text { C.B. } & 3 \\ \text { C.B. } & 4 \\ \text { C.B. } & \\ \text { J.V. } 62 \end{array}\right.$ | - 200.00 |  |  |  | 200.00800.00$1,400.00$$2,000.00$$2,400.00$$n i l$ |
|  |  |  | 600.00 60000 |  |  |  |  |
|  |  |  | ${ }_{600.00}$ |  |  |  |  |
|  |  |  | 400.00 | 82,400.00 |  |  |  |
|  |  |  | 2,400.00 | 2,400,00 |  |  |  |
| Dec. 31 | By Salaries owing |  |  | \$ 400.00 |  |  | 400.00 |

58
G. BMITH-LOAN
b8

| Jan. 31 | By Balance | J.V. 2 |  | $1,000.00$ | Cr. |
| :--- | :--- | :--- | :--- | :--- | :--- |$\$ 1,000.00 \mid$

58a G. BMITH-INTEREBT 6\% 58a


## GENERAL LEDGER

69
GUNDET MAREHOLDEAS

| ${ }^{1018}$ | 1 To W. Sykes <br> To O. Bykes <br> To J. Flett <br> To J. Fiaher <br> To R. Morris <br> By Cach <br> By W. Byken Services <br> ${ }^{4}$ To W. Sykes <br> By W. Bykes Cash <br> 4 By W. Sykes Cash <br> 1 To. G. Bykes <br> By G. Sykea Cash |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | - 100.00 |  |  |  |
|  |  |  | 100.00 |  |  |  |
|  |  |  | 100.00 |  |  |  |
|  |  |  | 100.00 |  | Dr. |  |
|  |  |  |  | \$ 400.00 | Dr. | 500.00 100.00 |
|  |  |  |  | 100.00 |  |  |
|  |  |  | 50,000.00 |  | Dr. | 50,000.00 |
| Mar. |  |  |  | $25,000.00$ $25,000.00$ |  | 25,000.00 |
|  |  |  | 22,000.00 | 25,000.00 |  | $22,000 \mathrm{nil}$ |
|  |  |  |  | 22,000.00 |  | 22,000.00 |
|  |  |  | 372,500.00 | 72,500,00 |  |  |

$6 i$
seaver fers
60


61
WILHAM SYEES


62


## GENERAL LEDGER



| 1913 ${ }_{\text {Dec. } 31}$ | By Advertising | J.V. 39 |  | 100.00 | Cr. | s | 100.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


(See page 110)


## index to agreements receivable ledger

$$
\begin{aligned}
5 & \text { Baldwin, M. } \\
7 & \text { Byrom, G. } \\
9 & \text { Calvert, P. } \\
\mathbf{3} & \text { Gordon, T. } \\
\mathbf{8} & \text { Hamer, T. } \\
2 & \text { Hawkins, G. } \\
1 & \text { Ingham, W. } \\
12 & \text { Marks, F. } \\
11 & \text { Richards, E. } \\
4 & \text { Somers, G. } \\
6 & \text { Wilsn, T. } \\
10 & \text { Wood, H. B. } \\
13 & \text { Walsh, P. }
\end{aligned}
$$

## AGRDEMENTS RECEIVABLE LEDGER

470 Pine Street, Winnipeg



2a
G. Hawinin-linterest

2a


## AGREEMENTS RECEIVABLE LEDGER

3
Thomas Gordon 24 Aikins Street, Winnipeg Interest 6\% p.a.


3a
Thomas Gordon-interist


4
G. Somers

156 Garley Avenue,
Lots 11 to 20 Carona 4
Interest 5\% p.a. from Jan. 1, 1914 Seling Agent: M. Semple p. 5 Commission $\mathbf{1 0 \%}$


## AGREEMENTS RECEIVABLE LEDGER

6 M. Baldwin 7 Crescent Place,

Lote 1 to 10 Carona
Interest 5\% p.a. from Jan. 1, 1914
Selling Agent: M. Semple p. 5 Commission 10\%

| $\overline{\text { Dec. } 31 \mid}$ | To Agreement No. 9 <br> By Cash <br> By Balance | S.J. |  | \$1,500.00 | $\begin{array}{r}500.00 \\ 1,000.00 \\ \hline\end{array}$ | Dr. | $\left\|\begin{array}{r} 1,000.00 \\ \text { nil } \end{array}\right\|$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | \$1,500.00 | \$1,500.00 |  |  |
| Dec. 31 | To Balance |  |  | \$ 1,000.00 |  | Dr. | \$ 1,000.00 |




## AGREEMENTS RECEIVABLE LEDGER

8
T. Hamer

293 Silver Street, Calgary.

Lot 12 St. Mary's
Interest $5 \%$ p.a. payable yearly
Selling Agent: M. Semple p. 1 Commission $10 \%$

P. Calvert

5 Stanley Street, Radcliffe.

Wei 13 St. Mary's
lnterest $5 \%$ p.a. payable yparly
Selling Agent: P. Radcliffe Commission $10 \%$

H. B. Wood 19 Bellevue Terrace, Winnipeg.

Lot 14 St. Mary's 10
Interest 5\% p.a. payable yearly
Selling Agent: W. Ashley p. 3 Commission $10 \%$


## AGREEMENTS RECEIVABLE LEDGER <br> (Discounts)

E. Richarde

47 Water Street, Heywood.

Agreement dated Nov. 19, 191211
Payments Due: May 19, 1913 \$1,250
Nov. 19, 1913 \$1,250
May 19, 1914 51,250
Nov. 19, 1914 81,250

Interest $\mathbf{8 \%}$



AGREEMENTS RECEIVABLE LEDGER
(Discounts)


# index to agreements payable ledger 

1 Elliott, C.
2 Guy \& Co. re Carona
3 Guy \& ©. re Sec. 23, Twp. 5, R. 2, W2
4 Heywood, E.

AGREEMENTS PAYABLE LEDGER
1
C. Elliott Mayfair Avenue House and Lot Interest 6\% p.a.

|  |  | $\begin{aligned} & \text { J.V.V. } \\ & \text { J.V. } \\ & \text { C.B. } \\ & \text { C. } \end{aligned}$ | $55,000.00$$5,000.00$ | $\begin{array}{r} \$ 5,000.00 \\ 5,000.00 \end{array}$ |  | $\begin{array}{r} 310,000.00 \\ 5,000.00 \\ \text { nil } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | By Agreement due Apl. 15, 1913 Apl. 15, 1014 |  |  |  | Cr. |  |
|  | To Cash To Balance |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Dec. 31 |  |  | \$10,000.00 | \$10,000.00 |  |  |
| Dec. 31 | By Balance |  |  | \$5,000.00 | Cr. | 5,000.00 |

2 GUY \& Co.
Lots 1 to 50 Carona
Intereat 6\% from Jany. 1, 1014

| June 301 | By Agreement | of $\begin{array}{lr}\text { J.V. } & 21 \\ \text { C.B. } & 4 \\ \text { C.B. } & 4\end{array}$ |  |  | Cr. | $\begin{array}{r} \$ 4,500.00 \\ 3,825.00 \\ \text { nil } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 8E,000.00 |  |  |
| Dec. 31 | To Cash 75\% |  | \$ 500.00 |  |  |  |
|  | Collections <br> To Balance |  | $\begin{array}{r} 675.00 \\ 3,825.00 \end{array}$ |  |  |  |
|  |  |  | 85,000.00 | \$5,000.00 |  |  |
| Dec. 31 | By Balanco |  |  | \$3,825.00 | Cr. | 3,825.00 |

3
Guy \& Co.
Sec. 23 Twp 5 Rgc 2 W2
3 Interest 6\%

| $\left\lvert\, \begin{aligned} & 1913 \\ & \text { Feb. } 15 \end{aligned}\right.$ | By Agreement due: Feb. 15, 1913 Feb. 15, 1914 <br> To Cash To Balance | $\begin{array}{ll} \text { J.V.V. } & 6 \\ \text { J.V.B. } & 6 \end{array}$ | $\begin{array}{\|} \$ 16,000.00 \\ 16,000.00 \end{array}$ | $\begin{array}{r} \$ 16,000.00 \\ 16,000.00 \end{array}$ | Cr. | $32,000.00$$16,000.00$nil |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Dec. 31 |  |  |  |  |  |  |
|  |  |  | 832,000.00 | \$32,000.00 | Cr. |  |
| Dec. 31 | By Balance |  |  | \$16,000.00 |  | 16,000.00 |

AGREEMENTS PAYABLE LEDGER



4
E. Heywood-INTyarist

42


## INDEX TO COMMISSION LEDGER

3 Ashley, W.
4 Duckworth, S.
6 Lever, C.
7 Pratt, W.
2 Radcliffe, P.
1 Semple, M. re St. Mary's
5 Semple, M. re Carona

## COMMISSION LEDGER

| 1 | M. Smpre-Commimion Due Loter |  |  | Lote 11 \& 12 St. Mary's |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|c\|} \hline 1913 \\ \text { Apl. } 19 \\ \text { Apl. 20 } \end{array}$ | By Acreemente 1 \& 2 <br> To Cmb | $\text { C.J. } \frac{1}{\text { C.B. }}$ | 31019.00 | \$100.00 | Cr. | $\begin{array}{r} 100.00 \\ \text { nil } \end{array}$ |
| $\left\|\begin{array}{ll} \text { May } & 31 \\ \text { July } & 31 \\ \text { Aug. } & 6 \end{array}\right\|$ | By Tfr. Deferred <br> By Ttr. Deferred <br> To Camb | $\begin{aligned} & \text { J.V. } \\ & \text { J.V. } 22 \\ & \text { C.B. } \\ & \hline \end{aligned}$ | 28.00 | $\begin{array}{r} 20.00 \\ 8.00 \end{array}$ | Cr. | 30.00 25.00 nil |

1a M. Bempli-Commimion Deferred
1a

| 1013 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Apl. 19 | By Arreementa 1 \& 2 | 8.J. 1 |  | 8110.00 | Cr. | \$110.00 |
| May 31 | To Tir. Due | J.V. 16 | 220.00 |  |  | 90.00 |
| July 31 | To Trr. Due | J.V. 22 | 8.00 |  |  | 85.00 |
| Dec. 31 | To Balance |  | 85.00 |  |  | nil |
|  |  |  | 1110.00 | 1110.00 |  |  |
| Dec. 31 | By Balance |  |  | \$85.00 | Cr. | 85.00 |

2. P. Radcliffl-Commission Due Lot 13 St. Mary's 2


28
P. Radcliffe-Commission Deferred

2d

| 1913 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Apl. 19 | By Agreement 3 | S.J. 1 |  | \$60.00 | Cr. | \$60.00 |
| May 31 | To Tir. Due | J.V. 16 | \$10.00 |  |  | \$50.00 |
| July 31 | To Tfr. Due | J.V. 22 | 10.00 |  |  | 40.00 |
| Dec. 31 | To Balance |  | 10.00 |  |  | nil |
|  |  |  | 00.00 | \$60.00 |  |  |
| Dec. 31 | By Balance |  |  | \$40.00 | Cr | 40.00 |

## COMMISSION LEDGER

3
W. Abhlet-comambion due Lot 14 St. Mary's

| $\begin{array}{\|r\|} \hline 1913 \\ \text { Apl. } 19 \\ 20 \end{array}$ | By Agrement 1 <br> To Cash | $\left\|\begin{array}{ll} \text { g.J. } & 1 \\ \text { C.B. } & 3 \end{array}\right\|$ |  | 3 | 45.00 |  |  |  | 45.00 nil |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| May 31 July 31 Aug. 8 | By Tir. Defersed By Trr. Deferred To Casa | $\left(\begin{array}{lr}\text { J.V. } \\ \text { J. } \\ \text { J. } & 16 \\ \text { C.B. } & 22\end{array}\right.$ |  | 5 | $\begin{array}{r} 5.00 \\ 20.00 \end{array}$ |  |  |  | 25.00 |



4
A. Duceworth-commission duf. Lot 15 St. Mary's

$4 a$
S. Duckworth-commisaion deflraed
$4 a$


## COMMISSION LEDGER

8


6
C. Levera-commasaion due Lote 1 to 200 \& 501 to $\mathbf{6 0 0}$ Fairhaven View

| $\begin{array}{\|c\|} \hline 1913 \\ \text { Oct. } 31 \mid \end{array}$ | By Agreement F.V.I. To Cash | $\left\|\begin{array}{ll} \text { 8.J. } & 1 \\ \text { C.B. } & 4 \end{array}\right\|$ | 250.00 | \% 250.00 | Cr | 3 | $\begin{array}{r} 250.00 \\ \mathrm{nii} \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |

6
C. Lever-commisbion defrirrid

6a

| 1913 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Oct. 31 | By Agreement F.V.I. | S.J. | 1 |  | 250.00 | Cr. | $\mathbf{2 5 0 . 0 0}$|  |
| :--- |

7 W. Pratt-commieaion due Lots 301 to 400 \& 601 to 800 Fairhaven View


7a
W. Pratt-commission defilared

7a


# ARMSTRONG \& HOPKINSON 

Charterei Accountants and Auditors

501 CONFEDERATION LIFE BUILDING

WINNIPEG

C. Elliott Mayfair Avenue House Guy \& Co. Carona<br>Guy \& Co. Sec. 23, Twp. 5, R. 2, W2.

G. Hawkins S.E. $1 / 4$ Sec. 23, Twp. 5, R. 2, W2.
T. Gordon N.W. $1 / 4$ Sec. 23, Twp. 5, R. 2, W2.
G. Somers Lots 11 to 20 Carona
M. Baldwin Lots 1 to 10 Carona
G. Byron Lot 11 St. Mary's
T. Hamer Lot 12 St. Mary's
P. Calvert Lot 13 St. Mary's
H. B. Wood Lot 14 St. Mary's
E. Richards Discounted Agreement
F. Marks Discounted Agreement
P. Walsh Discounted Agreement

TRIAL BALANCE AGENTS' COMMISSIOX
M. Semple Lots 11 \& 12 St. Mary's
P. Radcliffe Lot 13 St. Mary's
W. Ashley Lot 14 St. Mary's
M. Semple Lots 1 to 20 Carona
C. Lever Fairhaven View

Payable 31st. december 1913

| PRINCIPAL | INTEREST | ACCRUED <br> INTEREST |
| ---: | :---: | :---: |
| $\$ 5,000.00$ |  | $\$ 212.50$ |
| $3,825.00$ |  | - |
| $16,000.00$ |  | 840.00 |
| $\$ 24,825.00$ |  | J.V. 41$\$ 1,052.50$ |

receivable 31st. december 1913

| $4,666.68$ |  |  |
| ---: | ---: | ---: |
| $6,000.00$ | 12.30 |  |
| $1,600.00$ | 59.20 |  |
| $1,000.00$ | - |  |
| 500.00 | 17.53 |  |
| 350.00 | 13.70 |  |
| 400.00 | 15.70 |  |
| 200.00 | 9.70 |  |
| $2,500.00$ | 14.40 |  |
| $5,000.00$ |  | 124.95 |
| $6,000.00$ |  | 13.80 |
| $\$ 28,216.68$ |  |  |

Ledger 31s?. DECEmber 1913


## PROFIT AND LOSS ACCOUNT

By Realized Profit on Sales:
Blackburn Place . . . . . . . . . . . . J.V. 59 \$ 950.00
Carona. . . . . . . . . . . . . . . . . . . . J.V. 59 . 315.70
St. Mary's. . . . . . . . . . . . . . . . . . J.V. $59 \quad 250.00$
N.W. $1 / 4$ \& S.E. $1 / 4$ Sec. 23, Twp.

5, Rge. 2 W2. ............J.V. 59 5,897.43
Fairhaven View . . . . . . . . . . . . . . J.V. $59 \xrightarrow{4,430.05}$ \$11,843.18
By Commission:
Fairhaven View . . . . . . . . . . . . . J.V. 60 2,250.00
Rent Collections . . . . . . . . . . . . J.V. $60 \quad 165.00$
Sales of Houses . . . . . . . . . . . . . . J.V. $60 \quad 175.00 \quad 2,580.00$
By Crop Receipts . . . . . . . . . . . . . . . J.V. $61 \quad 500.00$
By Discount on Agreements ........J.V. 61 2,812.50
Less Reserve for Unearned Discounts . . . . . . . . . . . . . . . . . J.V. $61 \quad 759.60$

2,052.90
By Forfeited Down Payments \& Option Fees ...................J.V. 61
150.00

By Mayfair Avenue Revenue . . . . . J.V. 61
5.56
$\$ 17,141.64$
To Discount on Back Loan and our
Agreements sold. . . . . . . . . . . . . . J.V. 62 1,000.00
Interest
J.V. $62 \quad 24.98$
$\frac{1,024.98}{\$ 16,116.66}$
To Expenses:
General . . . . . . . . . . . . . . . . . . . . J.V. $62 \quad 380.00$
Office Rent . . . . . . . . . . . . . . . . . . J.V. 62 420.00
Salaries . . . . . . . . . . . . . . . . . . . J.V. 62 2,400.00
Incorporation, one half written off
J.V. 62
137.50
$3,337.50$
$\$ 12,779.16$
To Depreciation:
Automobile ..................J.V. $62 \quad 250.00$
Office Furniture ...............J.V. $62 \quad 32.50$
282.50


## KES INvEsi IENT COMPANY, LIMITED <br> SHEET 18T DECEMBER 1913

Current:

Liabilities


Rent paid in advance
\$ 48,242.50
133.33

Trust:
Crane \& Co.. .
700.00

Reserves:
Contingencies . . . . . . . . . . . . . . . . . . . . . . . . $\quad 2,000.00$
Unearned Discounts 759.60

Unrealized Profits 5,506.87
Capital:

Issued . . . . . .
doss Account
Profit for year $12,496.66$
Profit and Loss Account: $80,500.00$
Authorized . . . . . . . . . . . . . . . . . . . . . . . . . $\$ \mathbf{\$ 1 0 0 , 0 0 0 . 0 0 ~}$
$\$ 100,000.00$
$\qquad$


## UM DIS

PAYMENT REEMENT

9,1913
9,1913
9,1914
9,1914

I, 1913
I, 1914

## COUNT BOOK

AMOUNT OF BALANCE OF AGREEMENT
PAYMANTS BEFORE PAYMGNT MONTHS PRODUCTS EARNED

| $\$ 1,250.00$ | $\$ 5,000.00$ | 3 | $\$ 15,000.00$ | $\$ 190.62$ |
| ---: | ---: | ---: | ---: | ---: |
| $1,250.00$ | $3,750.00$ | 6 | $22,500.00$ | 285.95 |
| $1,250.00$ | $2,500.00$ | 6 | $15,000.00$ | 190.62 |
| $1,250.00$ | $1,250.00$ | 6 | $7,500.00$ | 95.31 |
| $\$ 5,000.00$ |  |  | $\$ 60,000.00$ | $\$ 762.50$ |
| $5,000.00$ | $10,000.00$ | 5 | $50,000.00$ | 968.75 |
| $5,000.00$ | $5,000.00$ | 6 | $30,000.00$ | 581.25 |
| $\$ 10,000.00$ |  |  | $\$ 80,000.00$ | $\$ 1,550.00$ |

$6,000.00$
\$6,000.00
3
\& 500.00

Unearned Discount at 31st. Decponher 1913
E. Richards Nov. 19, 1914

Jan. 1st. to May 19, 1914
\$ 95.32
145.18
F. Marks
P. Walsh

Jan. 1st. to Feb. 1st., 1914
Jan. 1st. to Mar. 17th., 1914
$\$ 240.50$
96.87
422.23

## DETAILS TO ARRIVE AT UNREALIZEI

## Blackburn Place

Carona

St. Mary's
N.W. $1 / 4$ \& S.E. $1 / 4$ Sec. 23, Twp. 5, Rge. 2, W2

PROFITS 31sT. DECEMBER, 1913

| AMOUNT OF sales | CASH PAID ON AGREEMENTS | PROFIT | Realized PROTIT | UNREALIEED <br> - PROFIT |
| :---: | :---: | :---: | :---: | :---: |
| \$ 5,000.00 | \$ 5,000.00 | \$ 1,050.00 | \$1,050.00 |  |
| 3,500.00 | 900.00 | 1,500.00 | 385.70 | 1,114.30 |
| 4,000.00 | 2,550.00 | 800.00 | 510.00 | 290.00 |
| 26,000.00 | 15,333.32 | 10,000.00 | 5,897.43 | 4,102.57 |
| \$38,500.00 | \$23,783.32 | \$13,350.00 | \$7,843.13 | \$5,506.87 |

# THE BOOKS OF ACCOUNT OF 

R. BOOTH and WILLIAM SYKES

INVESTMENT COMPANY, LIMITED
1013
Aug. 31 To Bank Loan- 2 months Note
Oct. 31 Tu J. Mose-Principal
Nov. 1 To M. Webb-Principal
Dec. 31 To M. Webb-Principal
Interest
Sep. 20 By Property-Wpg. Planting Co.-TreesBy Expense-Wpg. Advertising Co.-Advt.
A. Bentley-Plans
Nov. 3 By Bank Loan
Dec. 15 By Property-Taxes 1912
$\qquad$31 By W. Sykes Investment Co. Ltd.

## FAIRHAV EN VIEW

## CAHR BOOE

 REC H1PTE| $\begin{gathered} \text { CR. } \\ \text { LEDORR } \\ 5,000.00 \end{gathered}$ | DR. DISCOUNT 880.00 | $\begin{gathered} \mathrm{DR} \\ \text { BaNE } \\ \mathbf{4 , 9 5 0 . 0 0} \end{gathered}$ |
| :---: | :---: | :---: |
| 5,000.00 |  | 8,000.00 |
| 6,250.00 |  | 6,250.00 |
| 6,250.00 |  |  |
| 52.10 |  | 6,302.10 |
| \$22,552.10 | \$50.00 | \$22,502.10 |

DIBBURSE EENTS

11

8

8

14

DR.
Ledger
\$ 1,000.00
500.00
250.00
500.C0
250.00

5,000.00
$5,000.00$
90.00
90.00

3,375.00
$\$ 10,215.00$
3,375.00
$\$ 10,215.00$

## voucher

NO.

Dec
31

1 M. Webb (Interest)
Interest Account (for 2 months Interest at $5 \%$ on $\$ 6,25$
2 Accrued Interest Receivable
Interest Account (for 2 months Interest at $5 \%$ J. Moss' Agreement)

3 Sales Account
Property Account (for proportion of Capital E penditure of $\$ 1,090.00$ that Sales of $\$ 22,500$. bear to total Selling Price of $\$ 37,500.00$ )
4 Sales Account
Reserve for Unrealized Profits (for reserve created follows:)
Profits
$\$ 21,846.00$
Unpaid Balance of Agreement . . . $\$ 5,000.00$
Total Sales . . . . $\$ 22,500.00$
5 Agents' Commission
Commission
15\% Agents' Commission chargeable against profit when balance of agreement of $\$ 5,000.00$ is paid
6 Profit and Loss Account
Expense
Commission
Discount
for transfer of Accounts
7 Interest
Sales
Profit and Loss Account (for transfer of Account:)
8 Profit and Loss Account
William Sykes Investment Co., Ltd.
R. Booth
for transfer of profit

## FAIRHAV N VIEW <br> JOUR AL

Fo.
$15 a$
1

13
11

13
12
DR.
LEDGER
CR.

- 52.10
41.66
654.00



## 1

SALES AGREEMENTS


Nov. 12 M. Webb 301 to 400601 to $800 \quad$ Nov. 1, 19 Nov. 1, 19

MENTS JO RNAL-FAIRHAVEN VIEW 1


## FAIRHAVEN VIEW

## INDEX TO LEDGER

1 Aeerued Interest Receivable
2 Agents' Commission
3 Bank Account
4 Bank Loan
5 Booth, R.
6 Commission
7 Discount
8 Expense
9 Interest
10 Moss, J.-Agreement Receivable
11 Property Aecount-Capital Expenditure
12 Reserve for Unrealized Profits
13 Sales
14 Sykes Investment Co., L.td.
15 Webb, M.-Agreement Receivable

FAIRHAVEN VIEW LEDGER

1
ACCRUED INTEREST RECEIVABLE

| Dec. 31 | To Accrued Interest | J.V. | 2 | 8 | 41.66 |  | Dr. |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | $\mathbf{4 1 . 6 6}$

2
AGENTS COMMISSION


3
BANK ACCOUNT
3


4
bank loan
;


5
R. BOOTH

5

| 1913 <br> Dec. 31 | By Share of Profit | J.V. | 8 |  | $\$, 830.05$ |
| :--- | :--- | :--- | :--- | :--- | :--- |

FAIRHAVEN VIEW LEDGER
6
COMMIRSION
6



8


9
INTEREST
9


10
agremment receivable
10
J. Moss

Lots 1 to 200 \& 501 to 600
Interest 5\%
Winnipeg. Selling Agent: C. Iever p. 6


FAIRHAVEN VIEW LEDGER

11
PROPTAST ACCOUNT
(Capital Expenditure)

| Sept. 20 T | To Wpg. Planting Co. |  |  | 3 1,000.00 | \$ |  | Dr. | \$ $\begin{array}{r}1,000.00 \\ 1,090.00 \\ 436.00 \\ \text { nil }\end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| $\text { Dec. } 18 \mid$ | To Taxes 1012 <br> By Sales Acet. <br> By Balance |  |  |  |  |  |  |  |
|  |  |  | $\stackrel{2}{3}$ |  |  |  |  |  |
|  |  |  |  |  |  | 634.00 436.00 |  |  |
|  |  |  |  | 1,090.00 |  | 1,090.00 |  |  |
| Dec. 31 | To Balance |  |  | s 436.00 |  |  | Dr. | \$ 438.00 |




14
WILLIAM STKES INVESTMENT CO., LTD.

| 1013 |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Dec. 31 | By Commission <br> To Cash | S.J. 1 <br> C.B. 2 | $3,375.00$ | $3,375.00$ |  |  |
|  | By Share of Profit | J.V. | 8 |  |  |  |

## FAIRHAVEN VIEW LEDCLit

## AGREMMENT RECMVABLE

M. Weas

54 Pine St Win:

Lots 301 to 400 \& 601 to 800 Interest 5\%
Selling Agent: W. Pratt p. 7 for Sykes Inv. Co.


158
M. WEBB-INTEREST
$15 a$


## FAIRHAVEN VIEW

## profit and loss account

## 1913

Dec 31 By Sales
Less Proportion of Capital Expenditure applicable to salm

To Transfer to Reserve for Unrealized Profit
J.V. 7
$\$ 16,991$.
By Interest . . . . . . . . . . . . . . . . . . J.V. 7
\$17,085.1
To Expenses . . . . . . . . . . . . . . . . . J.V. 6 \$ 750.00
To Commission ..................J.V. 6 2,625.00

To Transfer, W. Sykes Investment
Co., Ltd. . . . . . . . . . J.V. 8 \$6,830.05
R. Booth . . . . . . . . . . J.V. 8 \$6,830.05 $\$ 13,600.10$
$13,680.10$

## FAIRHAVEN VIEW

## BALANCE SEEET 31at DECEMRER, 1013

ABSETS
Cash in Bank
\$12,287.10
Igreement Receivable, J. Moss \$5,000.00
Accrued Interest thereon
$41.66 \quad 5,041.66$

Property (Capital Expenditure)
436.00

Deferred Charge to Revenue:
Commission
750.00

Liabilities
eserve for Unrealized Profits
\$ 4,854.66
'artners' Accounts:
W. Sykes Investment Co., Ltd. . . . . . . . . . . . . . . . \$ \$6,830.05
R. Booth

6,830.05

# WILLIAM SYKES 

ETATEMENT OF REI TOR Mesor

JANUARY

TENANT PROPEKTY LAET BTATEMENT DATE AMOUNT DUE
RENT DUE
TOTAI

# The William Sykes Investment Co., Limited <br> Drs. to Messrs. Crane \& Company 

To Rent Collections per
\$

## SYKES IN STMMENT CO. LIMITED

T OT RENT COLLETIONG AND AhREARE R MEABRS. CI NE \& COMPANY
aNUARY ler. to march 31at. 1913

| TOTAL |
| :--- | :---: | :---: | :---: | :---: |
| DUE | | RENT PAID | DEDUCTIONE FOR TOTAL PAYMENTE ARE AREARS AT |
| :---: | :--- |

By Commission on Collections
$\%$ on \$

By Payments:
(giving details)

By Cheque herewith

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