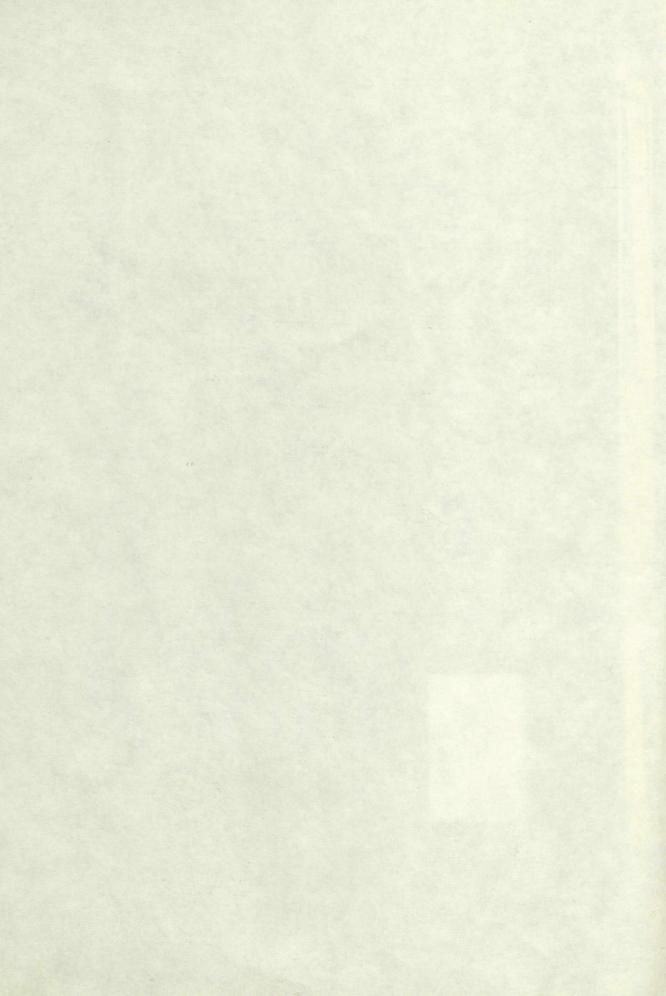
•		INDEX			
	SPECIAL	COMMITTEE	ON	DEFENCE	
		1964-1965			
	Service and	Paralian	1000	ant Reta	1 2010 6

J 103 H7 1964/65 D4 A1 Index

BALLEDICE OSALESSA

J103 H7 1964165 D4 J1dex



SPECIAL COMMITTEE ON DEFENCE

CHRONOLOGICAL SUBJECT INDEX

AID TO CIVIL POWER

June 23, 1964

Militia training for civil disaster - St. John Ambulance type - Groos, D/EMO, Matheson, Drury, McNulty - pp.273-74,280.

August 13, 1964

Search & rescue - crash position indicator - Harkness, MacLean, G/C Draper, Asselin, Hahn - pp.454, 456-57, 466, 471. Forest firefighting - Asselin, G/C Draper - pp. 458-59.

AIRCRAFT - HELICOPTERS

June 2, 1964

Problem re design & development - helicopters too small for hangers on destroyer escorts - Lloyd, Hellyer - pp.75-76.

AIRCRAFT PRODUCTION

November 26, 1964

DDP statements to Cttee. by - D. Golden, President, Air Industries Assoc., A/V/M Plant, Chairman of the Board of Air Industries Assoc. and Gen. Manager, Collins Radio of Canada Ltd. and Mr. J.E. Smith, Vice President, Computing Devices of Canada Ltd. - pp.931-42.

Subsequent questioning re aircraft production - pp.942-75 Development of hydrofoil craft - Harkness, Smith, President, United Aircraft of Canada Ltd. - pp.952-53.

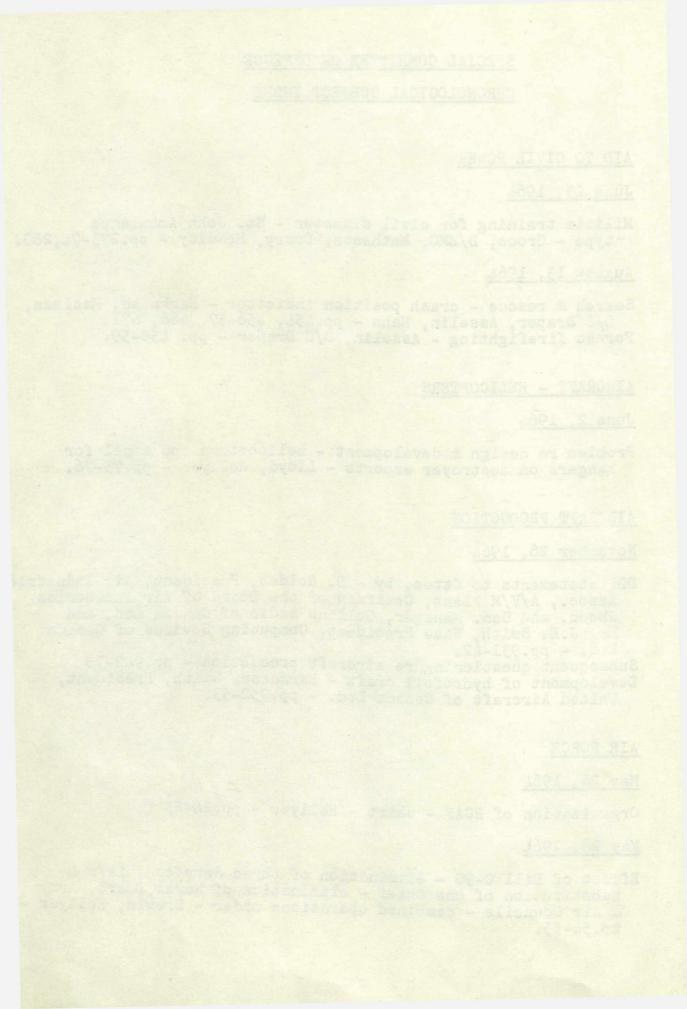
AIR FORCE

May 26, 1964

Organization of RCAF - chart - Hellyer - pp.24-25

May 28, 1964

Effect of Bill C-90 - elimination of three Service Chiefs & substitution of one Chief - elimination of Naval Board, Army & Air Councils - combined operations under - Brewin, Hellyer pp.54-55.



AIR FORCE - (Cont'd)

June 2, 1964

Table of percentage of expenditures re equipment & other - p.85.

June 9, 1964

Fighter & recce. role & Air Force - Matheson, Curtis - p.171 Tactical air support for U.N. operations - Temple, Curtis - p.176. Aircraft mobility - at Bde. level - authority re - means of mobility - Temple, Macklin - pp.195-96.

Tactical air support for ground forces - Temple, Macklin - p.197 Bomarc, Voodoo useless in face of nuclear missile - Lessard, Macklin - p.202.

June 25, 1964

Recruiting under Officer Candidate, Air Force Service Commission Programs & Navy Venture Plan - DM, Groos - p.291.

July 2, 1964

Whether premature retirement of 500 aircrew include graduates of Services Coll. - Lambert, DM - p.316.

August 13, 1964

Strength regular air force personnel to support auxiliary sqdns. - cost - Lambert, G/C Draper, MacLean - pp.467-68.

AIR FORCE - AUXILIARY

July 2, 1964

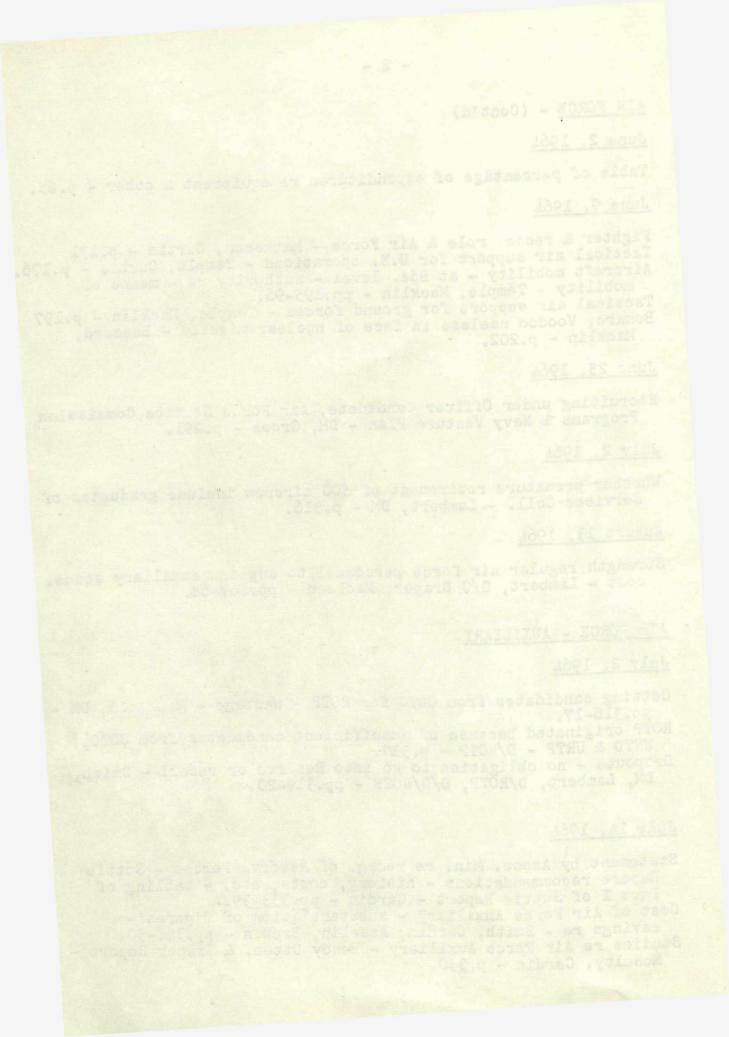
Getting candidates from COTC for ROTP - wastage - Matheson, DM - pp.316-17.

ROTP originated because of insufficient candidates from COTC, UNTD & URTP - D/ROTP - p.317. Dropouts - no obligation to go into Reserve or recall - Smith,

Dropouts - no obligation to go into Reserve or recall - Smith, DM, Lambert, D/ROTP, D/D/ROTP - pp.319-20.

July 14, 1964

Statement by Assoc. Min. re reorg. of Reserve Forces - Suttie Report recommendations - history, costs, etc. - tabling of Part I of Suttie Report - Cardin - pp.333-39. Cost of Air Force Auxiliary - substantiation of figures savings re - Smith, Cardin, Asselin, Brewin - pp.348-50. Studies re Air Force Auxiliary - Hendy Cttee. & Draper Report -McNulty, Cardin - p.350.



- 3 -

AIR FORCE - AUXILIARY - (Cont'd)

16. 1964

Statement by Lt.Col. W.R. Learmonth, Chairman Conference of Defence Associations re Suttie Report Part I recommendations pp.360-67.

CDA concept of role of the Militia & nos. required to carry out role - Lambert, C/CDA, N/Rep/CDA, Temple, Asselin, Smith, MacLean, Brewin - pp.370-72, 376-78, 380-81.

Mobility & air transport - role of the Air Force Auxiliary -

Asselin, C/CDA, AF/Rep/CDA - pp.373-74. Role of Reserves in local defence, national survival or disaster -Asselin, C/CDA, N/Rep/CDA, Smith - pp.374-75.

Views on pay system - Asselin, V/C/CDA - p.375. CDA's views on mobilization of Militia at a time when there is less than complete mobilization - Smith, N/Rep/CDA, AF/Rep/CDA pp.377-78. Justification for maintaining Reserve forces at present level -

V/C/CDA, Temple, Lambert, C/CDA - pp.368-69.

July 21. 1964

Costs re Air Force Reserve Forces - percentage reduction as a result of proposed decrease of strengths - Cardin, Smith, Lloyd - pp.385-86, 408-09.

August 13, 1964

Criteria for production of Draper Report - G/C Draper - p.446. Desirability of providing more suitable aircraft for RCAF Auxiliary roles - type of aircraft available & comparison of costs - G/C Draper, Temple, Lambert, Harkness - pp.447,450-51, 453-54, 458.

Reduction in strength & disbandment of units & sqdns. resulting in saving approx. \$7 million - G/C Draper, Temple, Asselin, Harkness - pp.448, 451-52, 454.

Primary role - army air support - Groos, G/C Draper, Lambert, Asselin, Harkness - pp.448-50.

More effective operation from non-RCAF bases by leasing

accommodation - G/C Draper, Asselin, MacLean - pp.451, 456. Disbandment of medical & technical training units - Asselin, G/C Draper - pp.455-56.

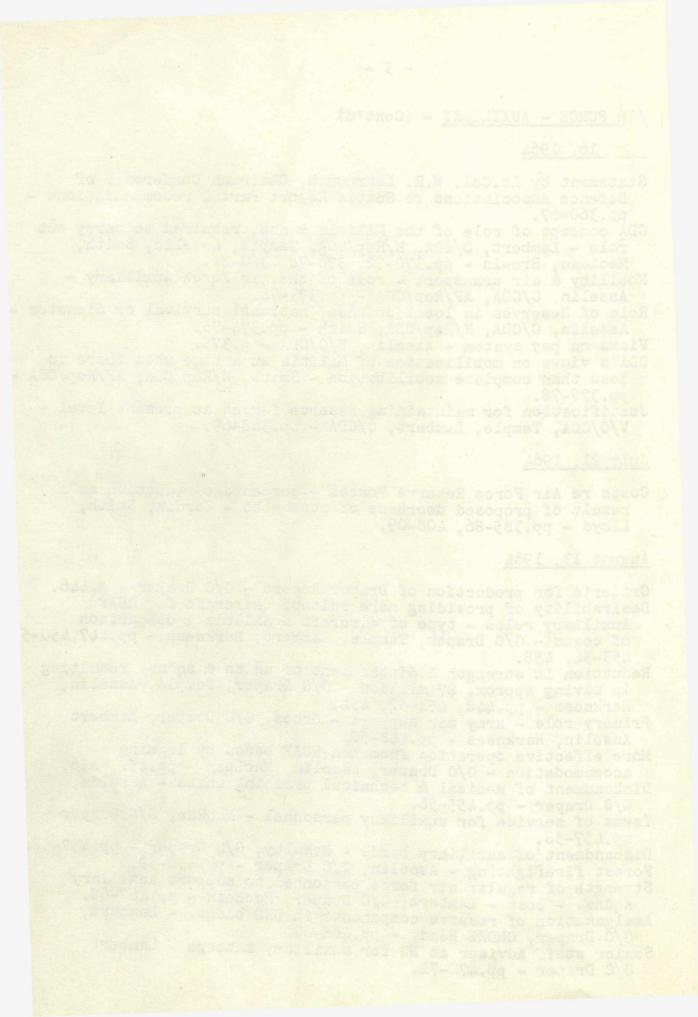
Terms of service for auxiliary personnel - MacRae, G/C Draper pp.457-58.

Disbandment of auxiliary bands - McNulty, G/C Draper - pp.457-58. Forest firefighting - Asselin, G/C Draper - pp.458-59.

Strength of regular air force personnel to support auxiliary sqdns. - cost - Lambert, G/C Draper, MacLean - pp.467-68. Amalgamation of reserve components in DND bldgs. - Lambert,

G/C Draper, CMDRE Hendy - pp.468-69.

Senior staff adviser at HQ for auxiliary matters - Lambert, G/C Draper - pp.470-71.



AIR FORCE - AUXILIARY - (Cont'd)

August 18, 1964

Terms of reference of Hendy, Draper & Suttie Committees -Cardin, Harkness - pp.482-83, 489.
Consideration of Suttie, Hendy & Draper reports by Chief of Defence Staff prior to decision - date completed - Cardin, Deachman, Lambert - pp.483, 486, 488, 491, 499-500.
Auxiliary sqdns. & financial limitations - reduction of medical & technical units & use of civilian airfields -

- 4 -

Temple, Cardin, Asselin - pp.497, 499-500. Appendix - Draper Report (Air Force Auxiliary) - pp.593-96.

November 3, 1964

Minister's statement on reorg. of Cdn. Naval Reserve & Air Force Auxiliary - reductions re - personnel - pp.636-37.

November 5, 1964

Disposal of surplus transport aircraft as a result of cutbacks in Auxiliary - Expediter - McNulty, Hellyer - p.818. Chronological sequence of establishment of Suttie, Hendy & Draper Commissions - MacLean, Hellyer - p.819.

ARMY

May 26, 1964

Organization of Army - chart - Hellyer - pp.22-23.

May 28, 1964

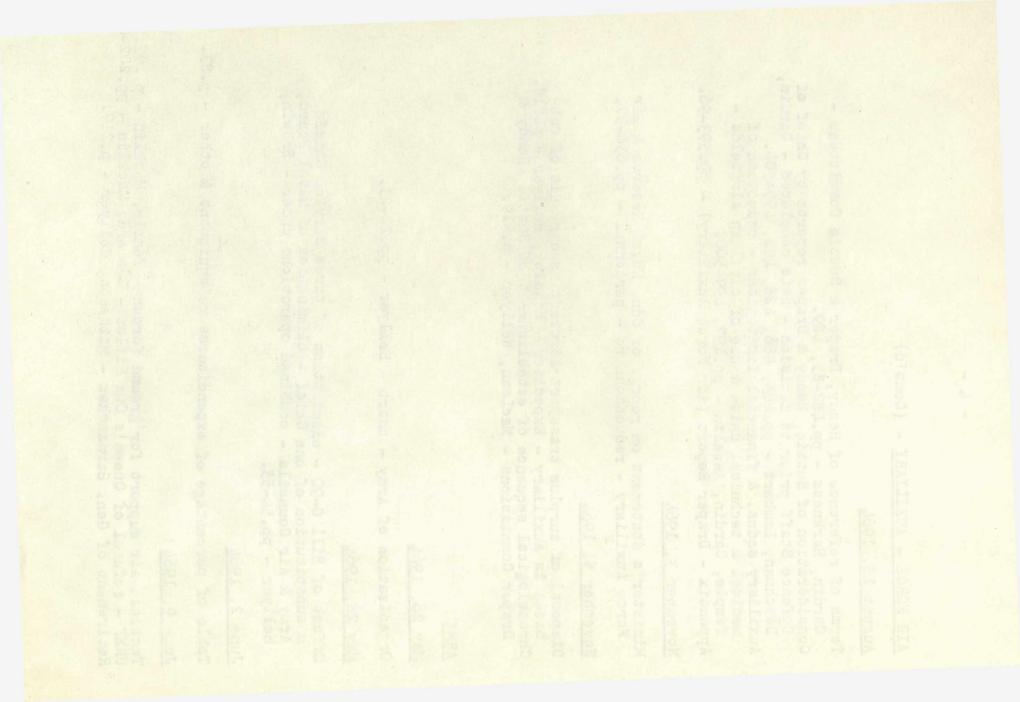
Effect of Bill C-90 - elimination of three Service Chiefs & substitution of one Chief - elimination of Naval Board, Army & Air Councils - combined operations under - Brewin, Hellyer - pp.54-55.

June 2, 1964

Table of percentage of expenditures re equipment & other - p.83.

June 9, 1964

Tactical air support for ground forces - Temple, Macklin - p.197. UNEF - refusal of Queen's Own Rifles - Lessard, Macklin - pp.202-03. Retirement of Gen. Bernatchez - Matheson, Hellyer - p.217.



ARMY - (Cont'd)

July 23, 1964

Armouries - relationship between efficiency & type of accommodation - MacLean, Brig. Suttie, Fane - pp.422, 438. White Paper - primary role of Militia to support Regular

Army - Deachman, Winch, Brig. Suttie, Matheson - pp.422-23, 431.

August 13, 1964

Primary role - army air support - Groos, G/C Draper, Lambert, Asselin, Harkness.

November 5, 1964

Reinforcement of signal capability of Cdn. Army Regular better equipment for - Hellyer, Harkness - pp.813-14.

November 19, 1964

DDP's summary of Bobcat program & cancellation of Bobcat design & research contract - function of DDP re - lesson to both Departments - projected expenditures re contractors for - Winch, D/RPB, Lloyd, Fane - pp.877-79, 888-89, 891-92.

ARMY - MILITIA

June 23, 1964

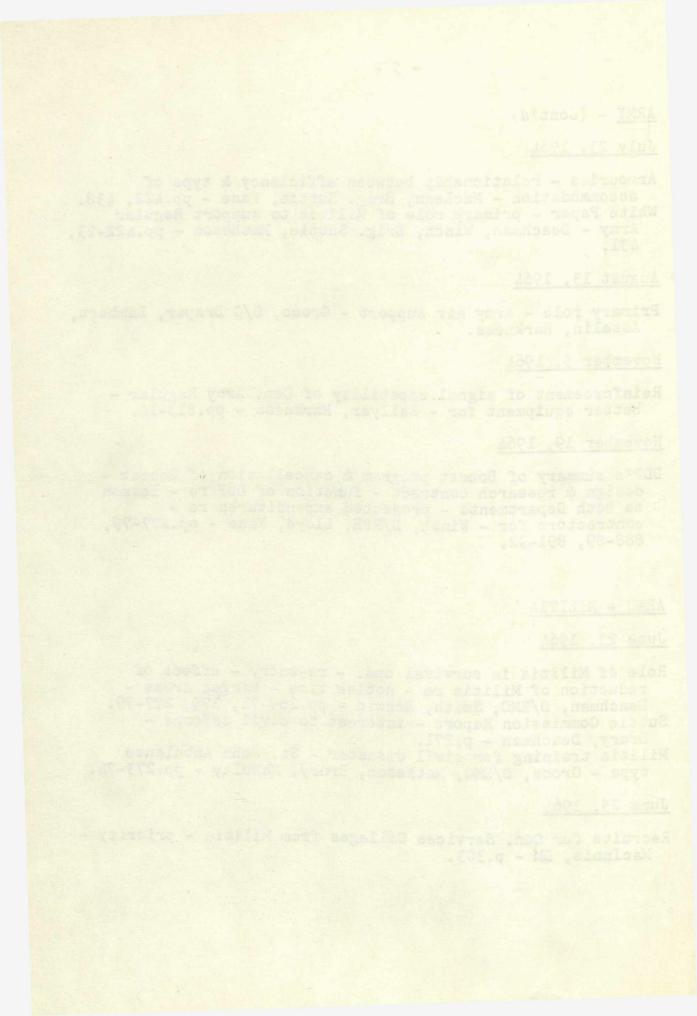
Role of Militia in survival ops. - re-entry - effect of reduction of Militia re - notice time - target areas -Deachman, D/EMO, Smith, Brewin - pp.269-71, 275, 277-79. Suttie Commission Report - interest to civil defence -

Drury, Deachman - p.271.

Militia training for civil disaster - St. John Ambulance type - Groos, D/EMO, Matheson, Drury, McNulty - pp.273-74.

June 25, 1964

Recruits for Cdn. Services Colleges from Militia - priority -MacInnis, DM - p.303.



July 2, 1964

Reserve training taken into account in acceptance as officer candidate - DM, Smith, McNulty - pp.311, 318.

Getting candidates from COTC for ROTP - wastage - Matheson, DM - pp.316-17.

Dropouts - no obligation to go into Reserve or recall -Smith, DM, Lambert, D/ROTP, D/D/ROTP - pp.319-20.

ROTP originated because of insufficient candidates from COTC, URTP & UNTD - D/ROTP - p.317.

July 14: 1964

Statement by Assoc. Min. re reorg. of Reserve Forces - Suttie Report recommendations - history, costs, etc. - tabling of Part I of Suttie Report - Cardin - pp.333-39.

Request for tabling of Part II of Suttie Report - need for civilian control - confined to detail of reorg. - reason for withholding - Part II made available eventually - notification of units to be disbanded - decision re units to stay - date of decision - Smith, Winch, Cardin, Deachman, Martineau, Lloyd, Lambert, McNulty - pp.339-48. Consideration of locating Militia units near air bases for

quick despatch - Temple, Cardin - pp.340-41.

Hearing of individual units to be disbanded - Martineau, Cardin - pp.341-42.

Amalgamation & opportunity of men of disbanded units to transfer - establishment of sub-units - Cardin, Smith -0.342.

Calling of witnesses before Cttee. - Brig. Suttie, Conference of Defence Associations, etc. - Winch - p.344.

Reorg. of role of Militia - downgrading of survival training pp.345-50 - Lambert, Cardin, Asselin, Smith, McNulty, Laniel. Terms of reference & role of Suttie Commission - Lambert,

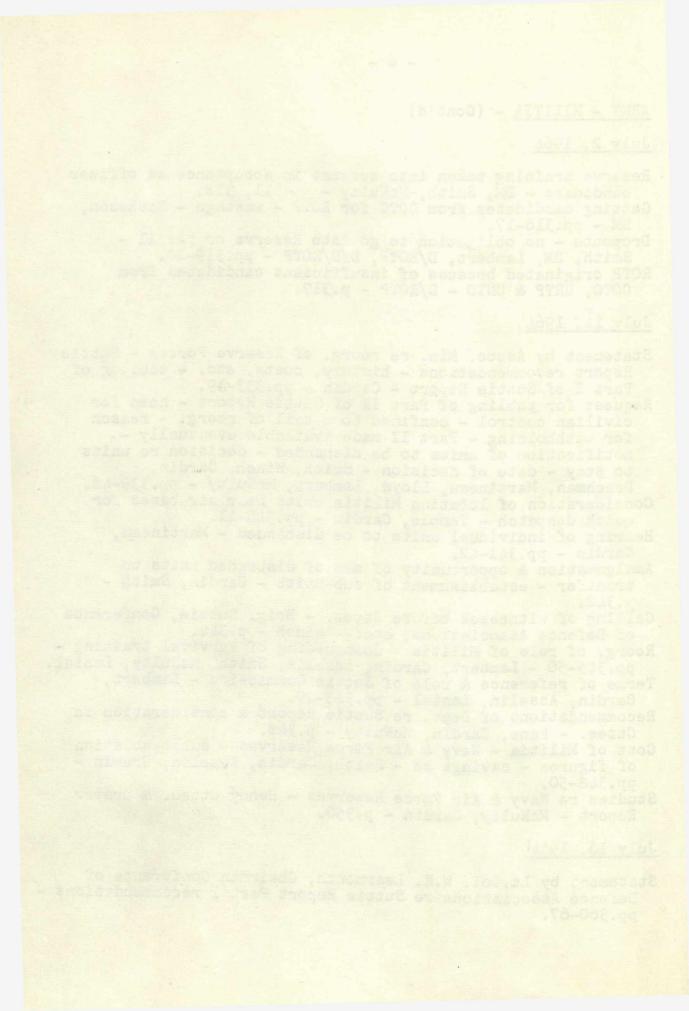
Cardin, Asselin, Laniel - pp.345-49. Recommendations of Dept. re Suttie Report & consideration in Cttee. - Fane, Cardin, McNulty - p.348.

Cost of Militia - Navy & Air Force Reserves - substantiation of figures - savings re - Smith, Cardin, Asselin, Brewin pp.348-50.

Studies re Navy & Air Force Reserves - Hendy Cttee. & Draper Report - McNulty, Cardin - p.350.

July 16, 1964

Statement by Lt.Col. W.R. Learmonth, Chairman Conference of Defence Associations re Suttie Report Part I recommendations pp.360-67.



July 16, 1964

Justification for maintaining Reserve forces at present level -V/C/CDA, Temple, Lambert, C/CDA - pp.368-69. CDA concept of role of the Militia and nos. required to carry

out role - Lambert, C/CDA, N/Rep/CDA, Temple, Asselin,

Smith, MacLean, Brewin - pp.370-72, 376-78, 380-81. CDA view in regard to extent integration should or should not take place - Asselin, C/CDA, Lambert, Smith, N/Rep/CDA, MacLean - pp.372-73, 379.

Mobility and air transport - role of Air Force Auxiliary -Asselin, C/CDA, N/Rep/CDA - pp.373-74.

Role of Reserves in local defence, national survival or disaster - Asselin, C/CDA, N/Rep/CDA, Smith - pp.374-75. Views on pay system - Asselin, V/C/CDA - p.375.

Grants paid to Conference of Defence Association - C/CDA. Asselin, V/C/CDA, C/CDA, McMillan - pp.375-76.

CDA's views on mobilization of Militia at a time when there is less than complete mobilization - Smith, N/Rep/CDA, AF/Rep/CDA - pp.377-78. CDA's endorsement of Suttie recommendation in regard to

equipment - Brewin, C/CDA, V/C/CDA - pp.379-80.

July 21, 1964

Costs re Navy, Army & Air Force Reserve forces - percentage reduction as a result of proposed decrease of strengths -Cardin, Smith, Lloyd - pp.385-86.

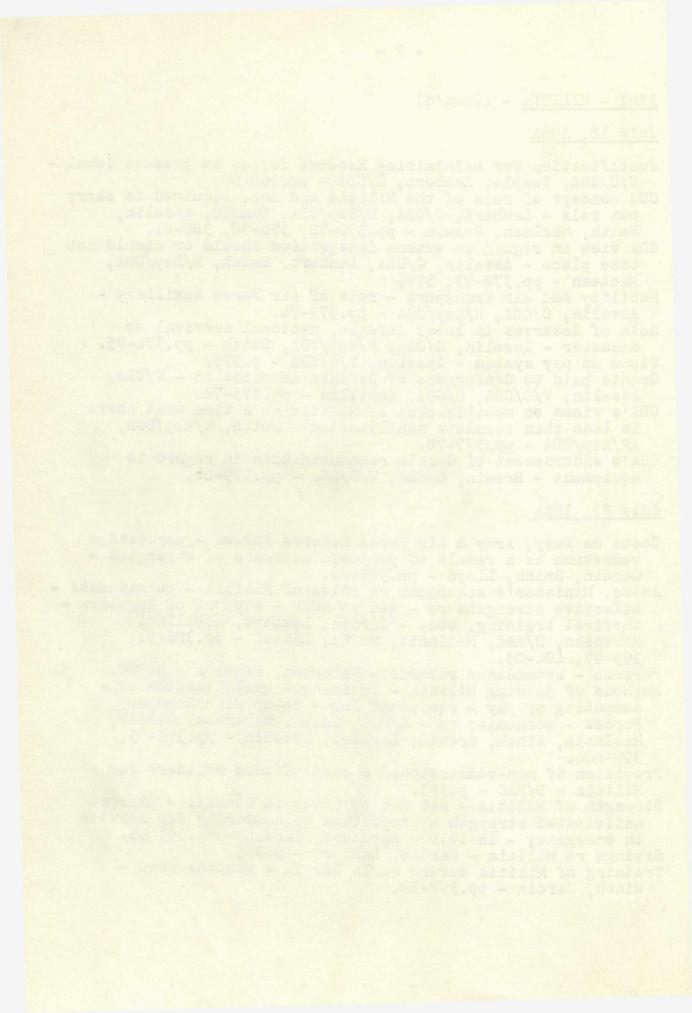
Assoc. Minister's statement re roles of Militia - commitments effective strengths re - aid to RCMP - support of Regulars survival training, etc. - Cardin, Lambert, McMillan, Harkness, D/M&C, MacInnis, Smith, Laniel - pp.386-91, 395-97, 404-05.

Parades - attendance records - Matheson, Lambert - p.390. Methods of joining Militia - training - qualification in computing of pay - equipment for - co-op with Regular Forces - economies re - d/M&C, Smith, Harkness, Cardin, MacInnis, Winch, Brewin, Lambert, Asselin - pp.391-93, 399-404.

Provision of non-commissioned & commissioned officers for Militia - D/M&C - p.393.

Strength of Militia - set out by Order in Council - present anticipated strength - proportion volunteering for service in emergency - in 1939 - Harkness, Cardin - pp.393-95. Savings re Militia - Cardin, Lambert - p.395.

Training of Militia during World War II - weapons used -Winch, Cardin - pp.397-99.



July 21, 1964

- Terms of Reference of Suttie Commission Cardin p.401. Staff college training of senior officers - Winch, D/M&C -
- Organizing Royal schools for Militia Temple, Cardin,
- D/M&C pp.403, 405. Conference of Defence Associations formation, origin, function advisory - grants to - McNulty, D/M&C, Cardin, Harkness, Smith - pp.405-07.

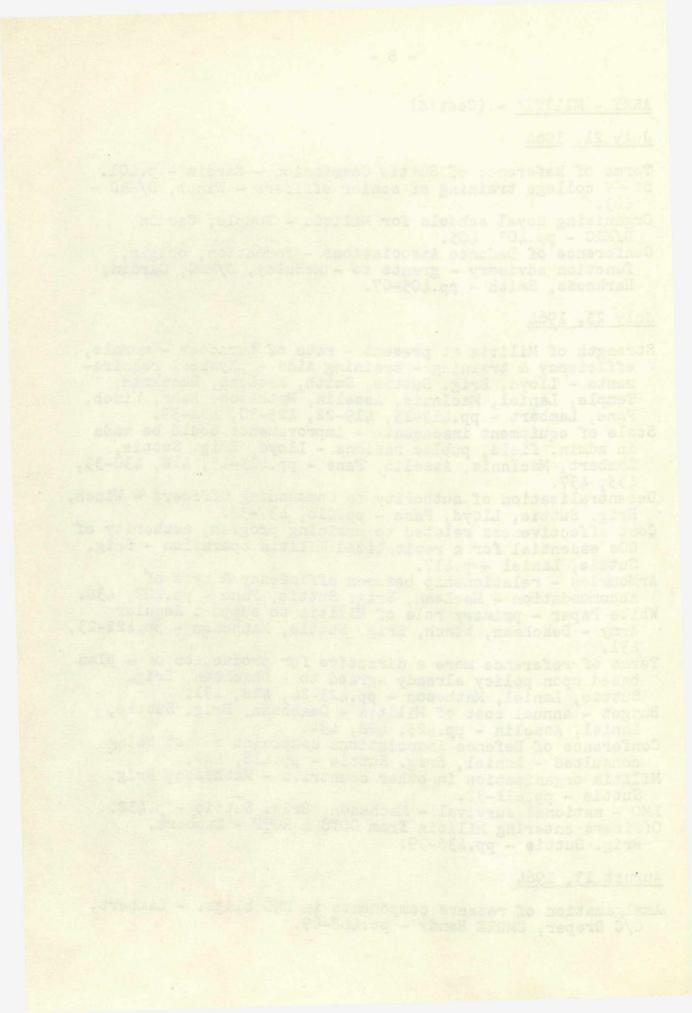
July 23, 1964

- Strength of Militia at present rate of turnover morale, efficiency & training - training aids - physical requirements - Lloyd, Brig. Suttie, Smith, MacLean, Deachman, Temple, Laniel, MacInnis, Asselin, Matheson, Hahn, Winch, Fane, Lambert - pp.413-15, 419-22, 425-30, 434-39.
- Scale of equipment inadequate improvements could be made in admin. field, public rations - Lloyd, Brig. Suttie, Lambert, MacInnis, Asselin, Fane - pp.413-15, 418, 430-33, 435, 437.
- Decentralization of authority to Commanding Officers Winch, Brig. Suttie, Lloyd, Fane - pp.416, 437-38.
- Cost effectiveness related to training program, authority of COs essential for a revitalized Militia operation - Brig. Suttie, Laniel - p.417.
- Armouries relationship between efficiency & type of accommodation - MacLean, Brig. Suttie, Fane - pp.422, 438.
- White Paper primary role of Militia to support Regular Army - Deachman, Winch, Brig. Suttie, Matheson - pp.422-23, 431.
- Terms of reference more a directive for production of a plan based upon policy already agreed to - Deachman, Brig. Suttie, Laniel, Matheson - pp.423-24, 428, 431.
- Budget annual cost of Militia Deachman, Brig. Suttie, Laniel, Asselin pp.425, 428, 434.
- Conference of Defence Associations complaint re not being
- consulted Laniel, Brig. Suttie pp.418, 429. Militia organization in other countries Matheson, Brig. Suttie - pp.431-32.
- EMO national.survival Matheson, Brig. Suttie p.432. Officers entering Militia from COTC & ROTP - Lambert,

Brig. Suttie - pp.438-39.

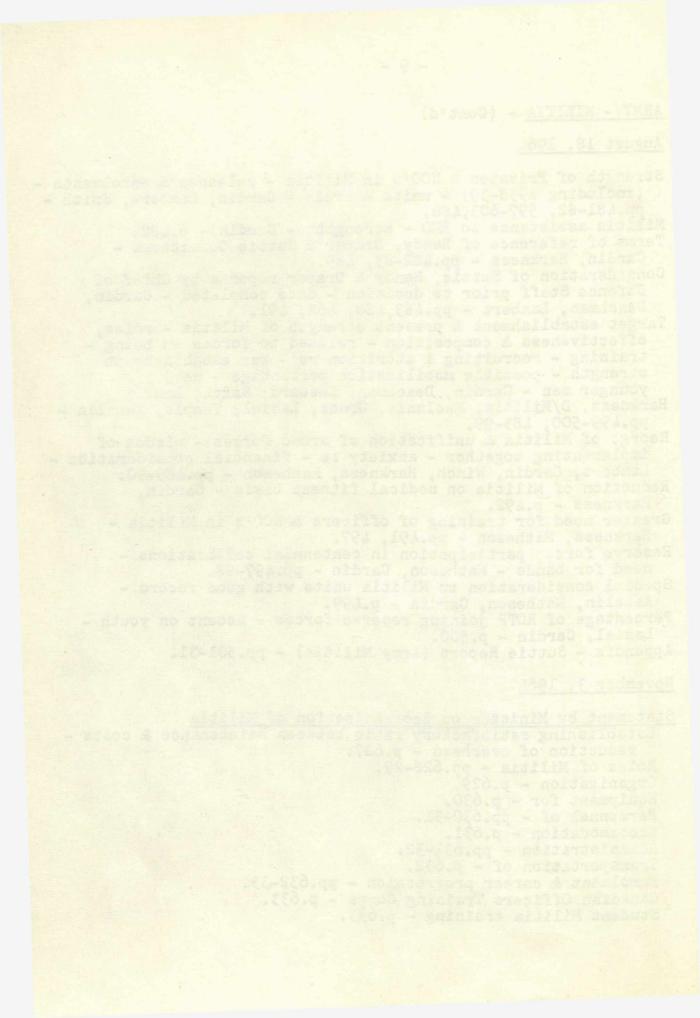
August 13, 1964

Amalgamation of reserve components in DND bldgs. - Lambert, G/C Draper, CMDRE Hendy - pp.468-69.



August 18, 1964

Strength of Privates & NCO's in Militia - releases & enrolments -(including 1938-39) - units & areas - Cardin, Lambert, Smith pp.481-82, 597-603,486. Militia assistance to EMO - strengths - Cardin - p.482. Terms of reference of Hendy, Draper & Suttie Committees -Cardin, Harkness - pp.482-83, 489. Consideration of Suttie, Hendy & Draper reports by Chief of Defence Staff prior to decision - date completed - Cardin, Deachman, Lambert - pp.483,486, 488, 491. Target establishment & present strength of Militia - roles, effectiveness & composition - related to forces in being training - recruiting & attrition re - war establishment strength - possible mobilization percentage - need younger men - Cardin, Deachman, Lessard, Smith, Lambort Harkness, D/Militia, MacInnis, Groos, Laniel, Temple, Asselin pp.499-500, 483-99. Reorg. of Militia & unification of armed forces - wisdom of implementing together - anxiety re - financial consideration -Lambert, Cardin, Winch, Harkness, Matheson - pp.489-90. Reduction of Militia on medical fitness basis - Cardin, Harkness - p.492. Greater need for training of officers & NCO's in Militia -Harkness, Matheson - pp.491, 497. Reserve forces participation in centennial celebrations need for bands - Matheson, Cardin - pp.497-98. Special consideration to Militia units with good record -Asselin, Matheson, Cardin - p.499. Percentage of ROTP joining reserve forces - accent on youth -Laniel, Cardin - p.500. Appendix - Suttie Report (Army Militia) - pp.501-31. November 3, 1964 Statement by Minister on Reorganization of Militia Establishing satisfactory ratio between maintenance & costs reduction of overhead - p.627. Roles of Militia - pp.628-29. Organization - p.629. Equipment for - p.630. Personnel of - pp.630-31. Accommodation - p.631. Administration - pp.631-32. Transportation of - p.632. Enrolment & career progression - pp.632-33. Canadian Officers Training Corps - p.633. Student Militia training - p.633.

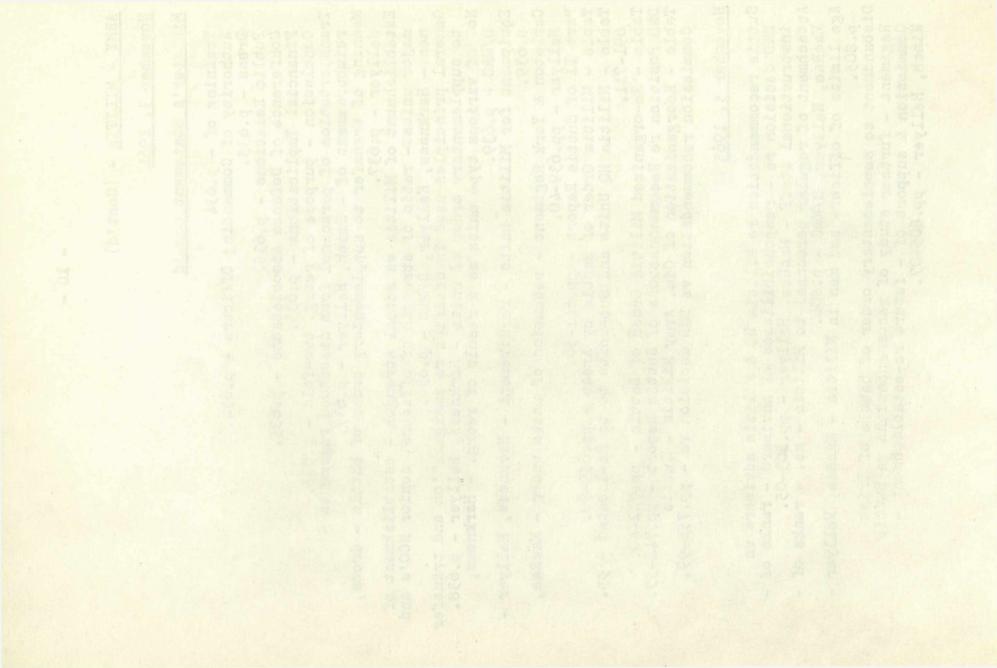


ARMY - MILITIA - (Cont'd) November 3, 1964 Minister's Statement cont'd Training of - p.634 Authority of Commanding Officers - p.634. Dress - p.635. Public Relations - p.635. Conference of Defence Associations - p.635. Financial Implications - p.635. Conclusion - purpose of reorg. two-fold - p.635. Transportation of personnel from disbanded regiments - reimbursement of - Smith, Hellyer - p.637. Meaning of transfer to supplementary order of battle - Groos, Hellyer - p.637. Establishment of Militia vs actual strength - establishment of major units - ratio of strength of officers, senior NCO's and men - Harkness, Hellyer, D/M&C - p.638. General principles used in decision re amalgamation and transfer to supplementary order of units - Harkness, Hellyer - p.638. No. of various type units as a result of reorg. - Harkness, D/M&C - p.639. Equipment for Militia units - requirement - Harkness, Hellyer p.639. Carleton & York Regiment - retention of units under - MacRae, Hellyer - pp.639-40. Part II of Suttie Report - pp.641-56. Table - Militia Order of Battle by Areas - pp.659-90. Table - Militia HQ Units and Sub-units to be Re-located - pp. 691-711. Table - Re-organized Militia Order of Battle - pp.712-40. DND Position re Recommendations of Suttie Report - pp.741-53. Table - Reorganization of Cdn. Army Militia - Suttie Commission recommendation vs DND decision re - pp.754-99. November 5, 1965 Suttie recommendation re Militia HQ & Militia advisers vs DND decision re - responsibilities of advisers - ranks of instructional staff - MacRae, Hellyer - pp.803-05.

Attachment of regular personnel to Militia - no. - ranks of - MacRae, Hellyer, D/M&C - p.804.

Age limits of officers and men in Militia - MacRae, Hellyer - p.805.

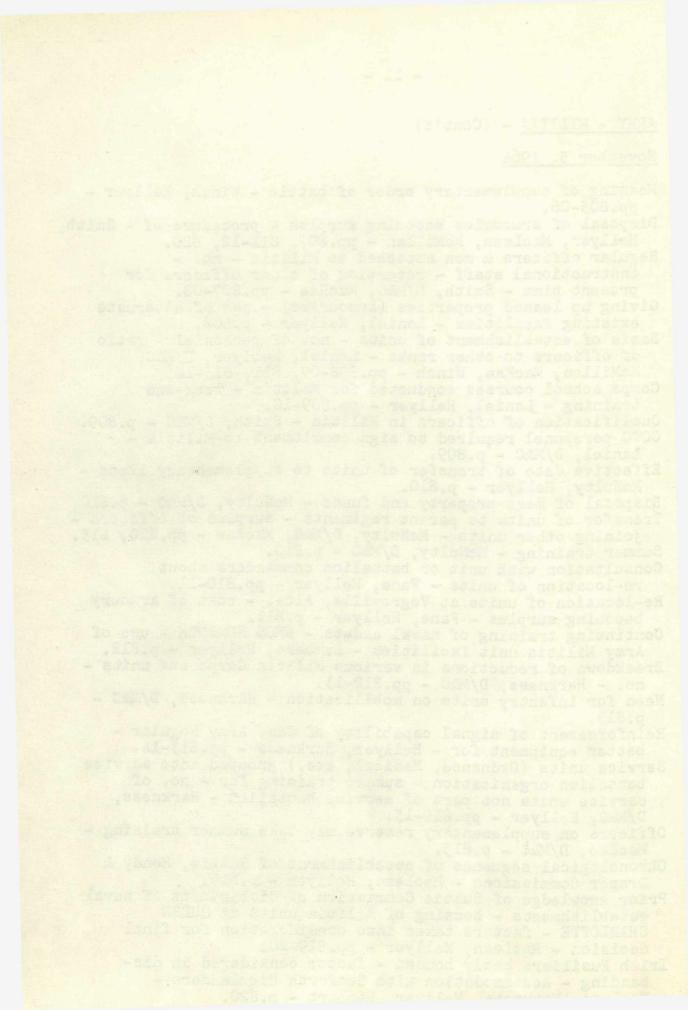
Disbandment to supplementary order of battle of Irish Regiment - further study of recommendations re Suttie Commission & support of - future re-establishment -Winch, Hellyer - pp.805-07.



November 5, 1964

Meaning of supplementary order of battle - Winch, Hellyer pp.805-06. Disposal of armouries becoming surplus - procedure of - Smith, Hellyer, MacLean, McMillan - pp.807, 811-12, 820. Regular officers & men attached to Militia - no. instructional staff - retention of older officers for present time - Smith, D/M&C, MacRae - pp.807-08. Giving up leased properties (armouries) - use of alternate existing facilities - Laniel, Hellyer - p.808. Basis of establishment of units - no. of personnel - ratio of officers to other ranks - Laniel, Hellyer, D/M&C, McMillan, MacRae, Winch - pp.808-09, 811, 815-18. Corps school courses conducted for Militia - week-end training - Laniel, Hellyer - pp.809-10. Qualification of officers in Militia - Smith, D/M&C - p.809. COTC personnel required to sign commitment to Militia -Laniel, D/M&C - p.809. Effective date of transfer of units to supplementary lists -McNulty, Hellyer - p.810. Disposal of mess property and funds - McNulty, D/M&C - p.810. Transfer of units to parent regiments - surplus of officers -joining other units - McNulty, D/M&C, MacRae - pp.810, 815. Summer training - McNulty, D/M&C - p.810. Consultation with unit or battalion commanders about re-location of units - Fane, Hellyer - pp.810-11. Re-location of units at Vegreville, Alta. - cost of armoury becoming surplus - Fane, Hellyer - p.811. Continuing training of naval cadets - HMCS NONSUCH - use of Army Militia unit facilities - Lambert, Hellyer - p.812. Breakdown of reductions in various Militia Corps and units no. - Harkness, D/M&C - pp.812-13. Need for infantry units on mobilization - Harkness, D/M&C p.813. Reinforcement of signal capability of Cdn. Army Regular better equipment for - Hellyer, Harkness - pp.813-14. Service units (Ordnance, Medical, etc.) grouped into service battalion organization - summer training for - no. of service units not part of service battalion - Harkness, D/M&C, Hellyer - pp.814-15. Officers on supplementary reserve may take summer training -MacRae, D/M&C - p.815. Chronological sequence of establishment of Suttie, Hendy & Draper Commissions - MacLean, Hellyer - p.819. Prior knowledge of Suttie Commission of disbandment of naval establishments - housing of Militia units at QUEEN CHARLOTTE - factors taken into consideration for final decision - MacLean, Hellyer - pp.819-20. Irish Fusiliers badly housed - factor considered in disbanding - accommodation with Seaforth Highlanders -MacLean, Harkness, Hellyer, Lambert - p.820.

- 11 -



BANDS

August 18, 1964

Reserve forces participation in centennial celebrations need for bands - Matheson, Cardin - pp.497-98.

BILINGUALISM

April 1. 1965

Recruiting advertising in two languages - Laniel, Hellyer p.1109. Air Force unilanguage but not Army - Hellyer, Laniel - p.1109.

CADETS

August 13, 1964

Recruiting - waiting list - air cadets - integration of staffs -Asselin, G/C Draper, Lambert - pp.466-67, 469-70, 477.

November 5. 1964

Continuation of training of naval cadets - HMCS NONSUCH - use of Army Militia unit facilities - Lambert, Hellyer - p.812.

CANADA-BRITISH CO-OPERATION

June 25. 1964

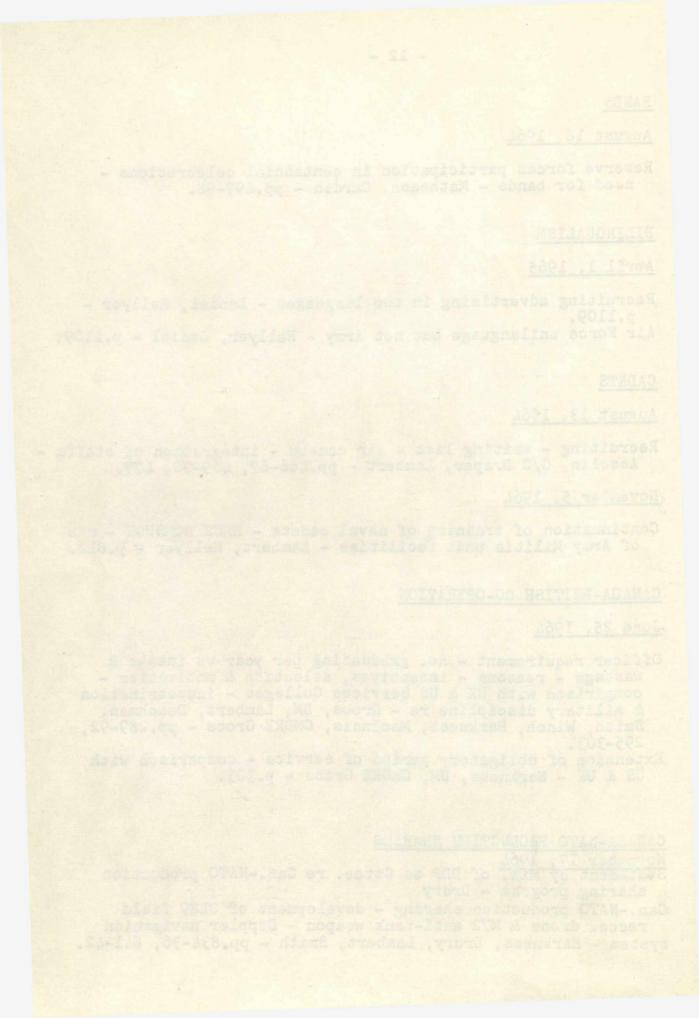
Officer requirement - no. graduating per year vs intake & Wastage - reasons - incentives, selection & motivation comparison with UK & US Services Colleges - indoctrination & military discipline re - Groos, DM, Lambert, Deachman, Smith, Winch, Harkness, MacInnis, CMDRE Groos - pp.289-92, 295-303.

Extension of obligatory period of service - comparison with US & UK - Harkness, DM, CMDRE Groos - p.303.

CANADA-NATO PRODUCTION SHARING

November 17, 1964 Statement by Min. of DDP to Cttee. re Can.-NATO production sharing program - Drury

Can.-NATO production sharing - development of CL89 field recce. drone & M72 anti-tank weapon - Doppler navigation system - Harkness, Drury, Lambert, Smith - pp.834-36, 841-42.



CANADA'S DEFENCE POLICY

May 26, 1964

Chart re defence decisions & responsibilities - Parliament to Chief of Defence Staff, DM & Chairman DRB with accompanying explanation - Hellyer - pp.13-15.

June 2, 1964

List of papers on defence compiled for & tabled in Defence Cttee - p.67.

June 3, 1964

Mark Document - projection for 4 yrs. - internal document purpose - relation to Estimates - contents of - programs
indicated - policy decision re by gov't. - Winch, DM,
Deachman, Harkness - pp.119-21, 123-26, 129-30.

June 9, 1964

Canada's military roles - NATO - NORAD - need for balanced forces - Lessard, Curtis, Harkness - pp.169-70, 180-81. Defence Council responsibilities - chain of command & Chief of Defence Staff - re policy & advice on Canada's defence role - Smith, Macklin, Lloyd - pp.203-06.

July 23, 1964

- White Paper primary role of Militia to support Regular Army - Deachman, Winch, Brig. Suttie, Matheson - pp.422-23, 431.
- Terms of reference more a directive for production of a plan based upon policy already agreed to - Deachman, Brig. Suttie, Laniel, Matheson - pp.423-24, 428, 431.

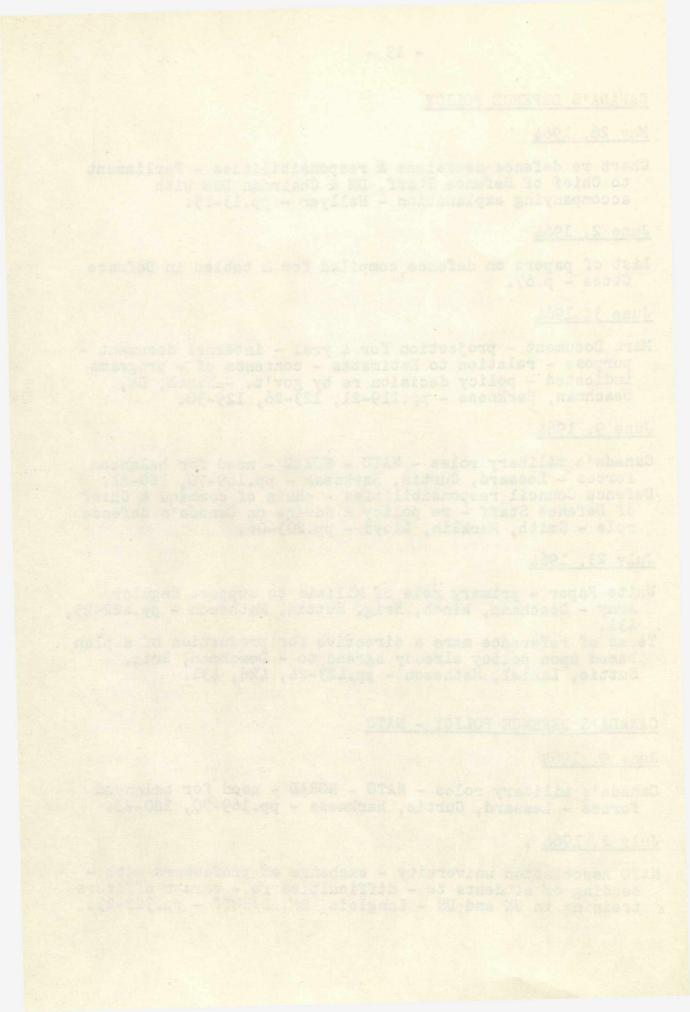
CANADA'S DEFENCE POLICY - NATO

June 9, 1964.

Canada's military roles - NATO - NORAD - need for balanced forces - Lessard, Curtis, Harkness - pp.169-70, 180-81.

July 2, 1964

NATO Association university - exchange of professors with sending of students to - difficulties re - career officers training in UK and US - Langlois, DM, D/ROTP - pp.322-23.



CANADA'S DEFENCE POLICY - NATO - (Cont'd)

November 19, 1964

DDP - purchases for Cdn. forces in Europe & under UN -MacRae, D/RPB - p.871.

CANADA-U.S. CO-OPERATION

June 25. 1964

Officer requirement - no. graduating per year vs intake & wastage - reasons - incentives, selection & motivation comparison with UK & US Services Colleges - indoctrination & military discipline re - Groos, DM, Lambert, Deachman, Smith, Winch, Harkness, MacInnis, CMDRE Groos - pp.289-92, 295-303.

Extension of obligatory period of service - comparison with US & UK - Harkness, DM, CMDRE Groos - p.303.

CANADA-U.S. PRODUCTION SHARING

November 17, 1964

Statement by Min. of DDP to Cttee. re Can.-US production sharing program - Drury - pp.824-25, 827-28. Canada-US production sharing - expenditures re - CF-104 aircraft - McMillan, Drury - p.836.

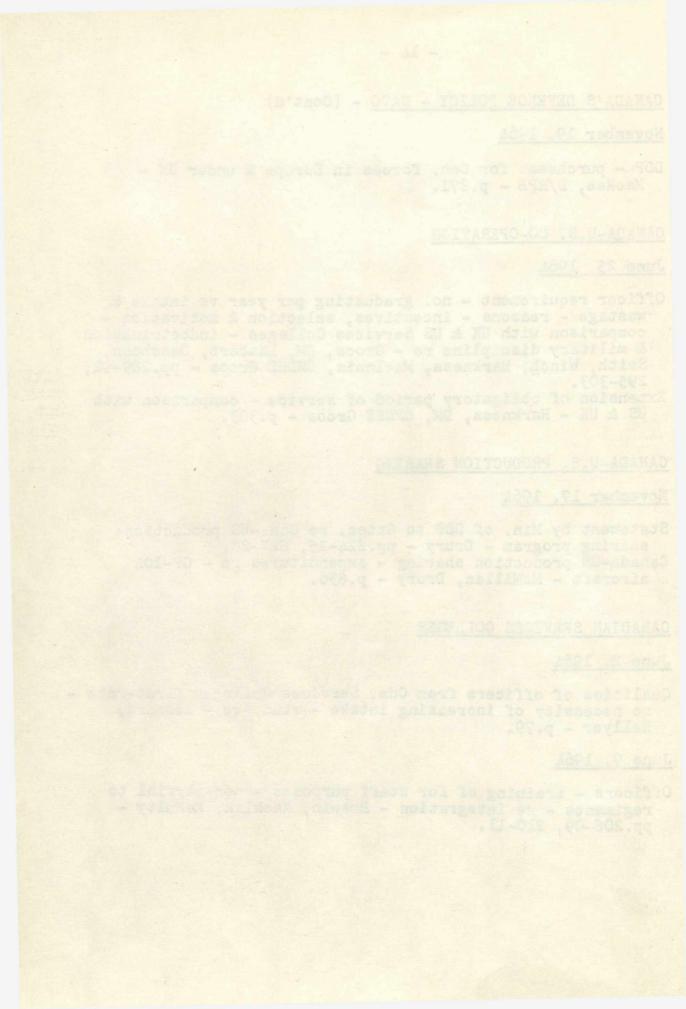
CANADIAN SERVICES COLLEGES

June 2, 1964

Qualities of officers from Cdn. Services Colleges first-rate no necessity of increasing intake - study re - Lessard, Hellyer - p.79.

June 9, 1964

Officers - training of for staff purposes - non-partial to regiments - re integration - Brewin, Macklin, McNulty pp.208-09, 210-11.



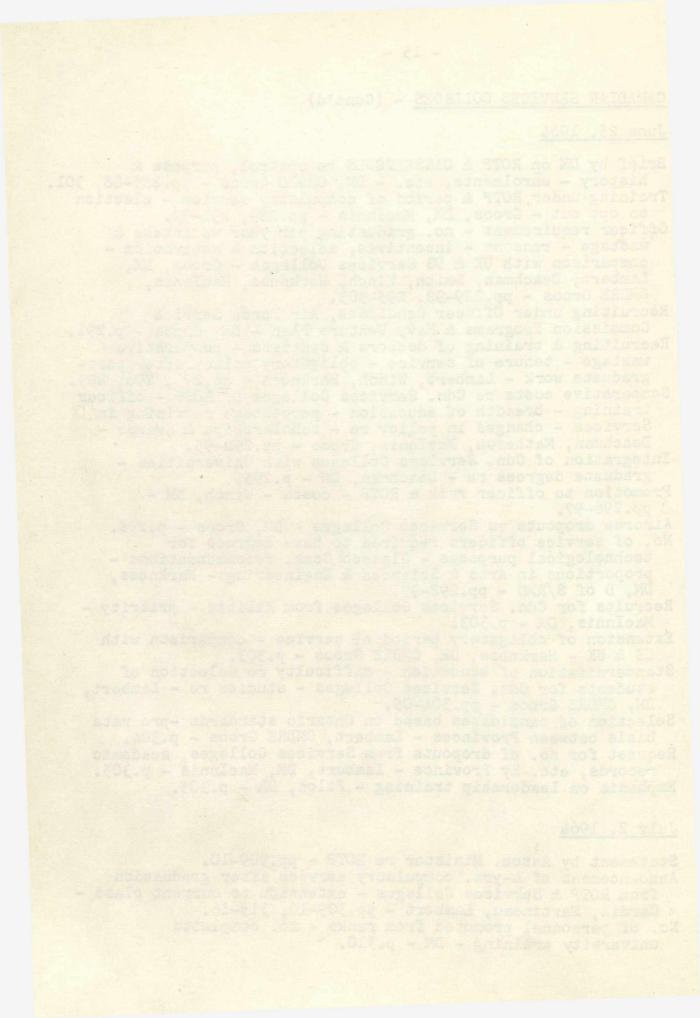
CANADIAN SERVICES COLLEGES - (Cont'd)

June 25, 1964

Brief by DM on ROTP & CANSERVCOLS re control, purpose & history - enrolments, etc. - DM, CMDRE Groos - pp.285-88, 301. Training under ROTP & period of compulsory service - election to opt out - Groos, DM, MacInnis - pp.289, 291-92. Officer requirement - no. graduating per year vs intake & wastage - reasons - incentives, selection & motivation comparison with UK & US Services Colleges - Groos, DM, Lambert, Deachman, Smith, Winch, Harkness, MacInnis, CMDRE Groos - pp.289-92, 295-303. Recruiting under Officer Candidate, Air Force Service Commission Programs & Navy Venture Plan - DM, Groos - p.291. Recruiting & training of doctors & dentists - comparative Wastage - tenure of service - obligatory policy after post-graduate work - Lambert, Winch, Harkness - pp.291, 296, 299. Comparative costs re Cdn. Services Colleges or ROTP - officer training - breadth of education - percentage remaining in Services - changes in policy re - scholarships & awards -Deachman, Matheson, MacInnis, Groos - pp.292-95. Integration of Cdn. Services Colleges with Universities graduate degrees re - Deachman, DM - p.295. Promotion to officer rank & ROTP - costs - Winch, DM pp.296-97. Aircrew dropouts vs Services Colleges - DM, Groos - p.298. No. of service officers required to have degrees for technological purposes - Glassco Comm. recommendations proportions in Arts & Sciences & Engineering - Harkness, DM, D of S/RMC - pp.298-99. Recruits for Cdn. Services Colleges from Militia - priority -MacInnis, DM - p.303. Extension of obligatory period of service - comparison with US & UK - Harkness, DM, CMDRE Groos - p.303. Standardization of education - difficulty re selection of students for Cdn. Services Colleges - studies re - Lambert, DM, CMDRE Groos - pp.304-05. Selection of candidates based on Ontario standards -pro rata basis between Provinces - Lambert, CMDRE Groos - p.304. Request for no. of dropouts from Services Colleges, academic records, etc. by Province - Lambert, DM, MacInnis - p.305. Emphasis on leadership training - Pilon, DM - p.305. July 2, 1964

Statement by Assoc. Minister re ROTP - pp.309-10. Announcement of 4-yrs. compulsory service after graduation from ROTP & Services Colleges - extension to current class -Cardin, Martineau, Lambert - pp.309-10, 315-16. No. of personnel promoted from ranks - no. completed

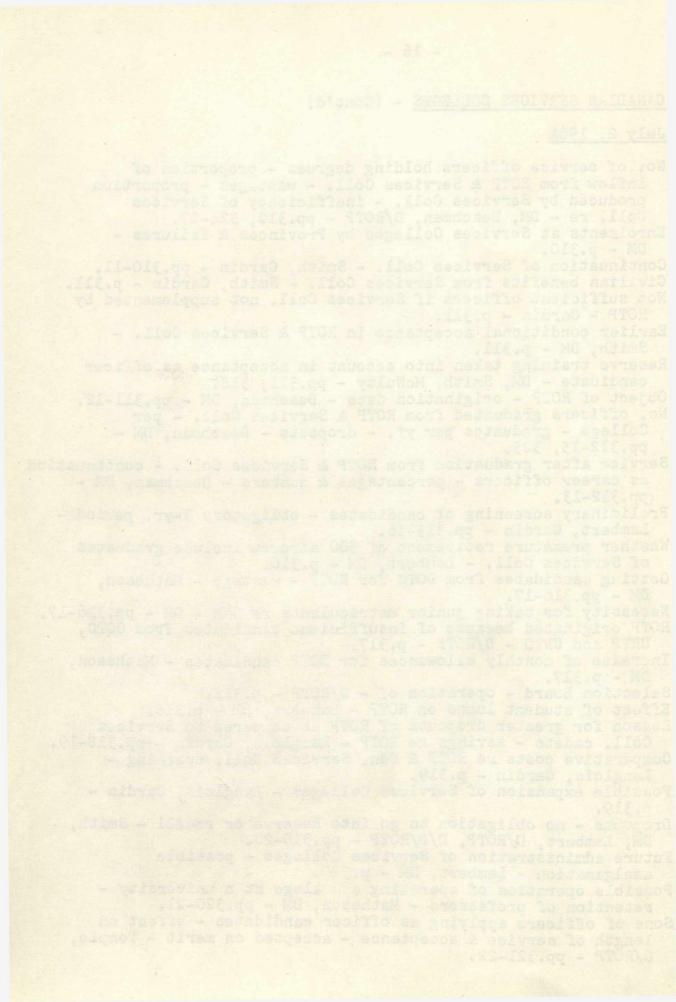
university training - DM - p.310.



CANADIAN SERVICES COLLEGES - (Cont'd)

July 2, 1964

No. of service officers holding degrees - proportion of inflow from ROTP & Services Coll. - wastages - proportion produced by Services Coll. - inefficiency of Services Coll. re - DM, Deachman, D/ROTP - pp.310, 324-27 Enrolments at Services Colleges by Provinces & failures - . DM - p.310. Continuation of Services Coll. - Smith, Cardin - pp.310-11. Civilian benefits from Services Coll. - Smith, Cardin - p.311. Not sufficient officers if Services Coll. not supplemented by ROTP - Cardin - p.311. Earlier conditional acceptance in ROTP & Services Coll. -Smith, DM - p.311. Reserve training taken into account in acceptance as officer candidate - DM, Smith, McNulty - pp.311, 318. Object of ROTP - origination date - Deachman, DM - pp.311-12. No. officers graduated from ROTP & Services Coll. - per College - graduates per yr. - dropouts - Deachman, DM pp.312-15, 325. Service after graduation from ROTP & Services Coll. - continuation as career officers - percentages & numbers - Deachman, DM pp.312-13. Preliminary screening of candidates - obligatory 3-yr. period -Lambert, Cardin - pp.315-16. Whether premature retirement of 500 aircrew include graduates of Services Coll. - Lambert, DM - p.316. Getting candidates from COTC for ROTP - wastage - Matheson, DM - pp.316-17. Necessity for taking junior matriculants re CMR - DM - pp.316-17. ROTP originated because of insufficient candidates from COTC, URTP and UNTD - D/ROTP - p.317. Increase of monthly allowances for ROTP candidates - Matheson, DM - p.317. Selection Board - operation of - D/ROTP - p.318. Effect of student loans on ROTP - Lambert, DM - p.318. Reason for greater dropouts of ROTP as compared to Services Coll. cadets - savings re ROTP - Langlois, Cardin - pp.318-19. Comparative costs re ROTP & Cdn. Services Coll. training -Langlois, Cardin - p.319. Possible expansion of Services Colleges - Langlois, Cardin p.319. Dropouts - no obligation to go into Reserve or recall - Smith, DM, Lambert, D/ROTP, D/D/ROTP - pp.319-20. Future administration of Services Colleges - possible amalgamation - Lambert, DM - p.320. Possible operation of operating a college at a university retention of professors - Matheson, DM - pp.320-21. Sons of officers applying as officer candidates - effect on length of service & acceptance - accepted on merit - Temple, D/ROTP - pp.321-22.



CANADIAN SERVICES COLLEGES - (Cont'd)

July 2, 1964

Integration - effect on future officers - need for continuation
 of inflow of officers - Martineau, DM - p.322.
NATO Association university - exchange of professors with sending of students to - difficulties re - career officers
 training in UK and US - Langlois, DM, D/ROTP - pp.322-23.
Publicizing ROTP in schools - McNulty, D/ROTP - p.323.
Applicants as officer candidates - not exceeding supply after
 selection - qualified applicants assured of admission operation of Services Coll. to capacity - Granger, DM,
 Fane - pp.323-24.

July 21, 1964

Staff college training of senior officers - Winch, D/M&C - p.403.

Organizing Royal schools for Militia - Temple, Cardin, D/M&C - pp.403, 405.

April 1, 1965

Deny lack of accommodation at Services Colleges - Lessard, Dir/Rec. - p.1110.

CIVILIAN PERSONNEL

May 28, 1964

Release of military & civilian personnel as a result of unification - discussion of - Winch, Brewin - pp.46, 53-54.

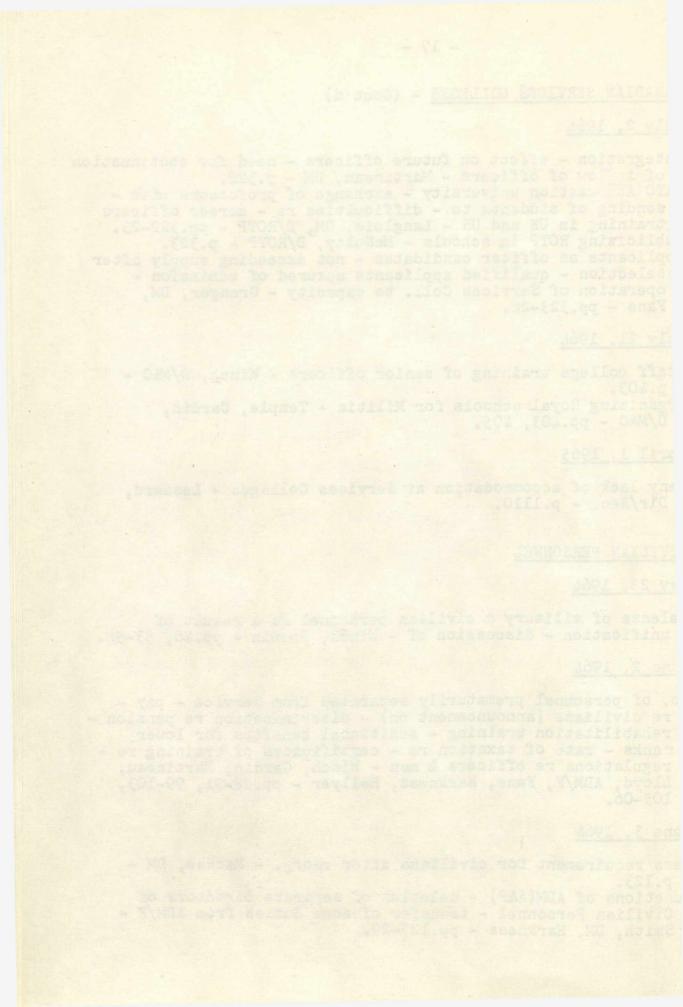
June 2, 1964

No. of personnel prematurily separated from Service - pay re civilians (announcement on) - discrimination re pension rehabilitation training - additional benefits for lower ranks - rate of taxation re - certificates of training re regulations re officers & men - Winch, Cardin, Martineau, Lloyd, ADM/F, Fane, Harkness, Hellyer - pp.88-91, 99-103, 105-06.

June 3, 1964

Less requirement for civilians after reorg. - MacRae, DM - p.123.

Functions of ADM(A&P) - deletion of separate Directors of Civilian Personnel - transfer of some duties from ADM/F -Smith, DM, Harkness - pp.127-29.



CLOTHING, EQUIPMENT AND GENERAL STORES

July 16, 1964

CDA's endorsement of Suttie recommendation in regard to equipment - Brewin, C/CDA, V/C/CDA - pp.379-80.

November 3, 1964

Equipment for Militia units - requirement - Harkness, Hellyer - p.639.

November 19, 1964

Summary of Bobcat program - pp.877-79. Cancellation of Bobcat program - design & research contract function of DDP re - lesson to both Departments - projected expenditures re - contractors for - Winch, D/RPB, Lloyd, Fane - pp.888-89, 891-92. Disposal and declaration of surplus re Air Force tunics -

function of DDP re excess purchases by DND - purchase of So year's supply of linen - disposal of aircraft parts -Winch, DM/DDP - pp.872-74.

COMMITTEES

May 26, 1964

Establishment of Chairman, Chiefs of Staff Cttee. - functions -Hellyer - p.19.

June 2, 1964

List of papers on defence compiled for & tabled in Defence Cttee. - p.67.

June 9, 1964

Brief by Major-General Macklin - pp.185-95. Future consideration of unification progress by Cttee. -

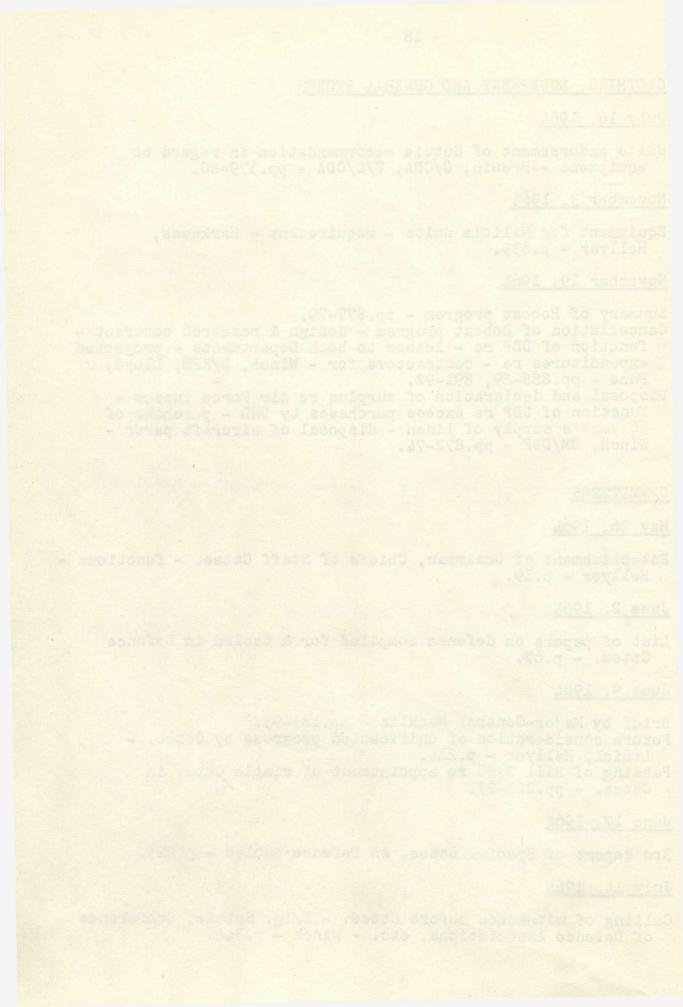
Laniel, Hellyer - p.214. Passing of Bill C-90 re appointment of single Chief in Cttee. - pp.221-23.

June 17, 1964

3rd Report of Special Cttee. on Defence tabled - p.225.

July 14, 1964

Calling of witnesses before Cttee. - Brig. Suttie, Conference of Defence Associations, etc. - Winch - p.344.

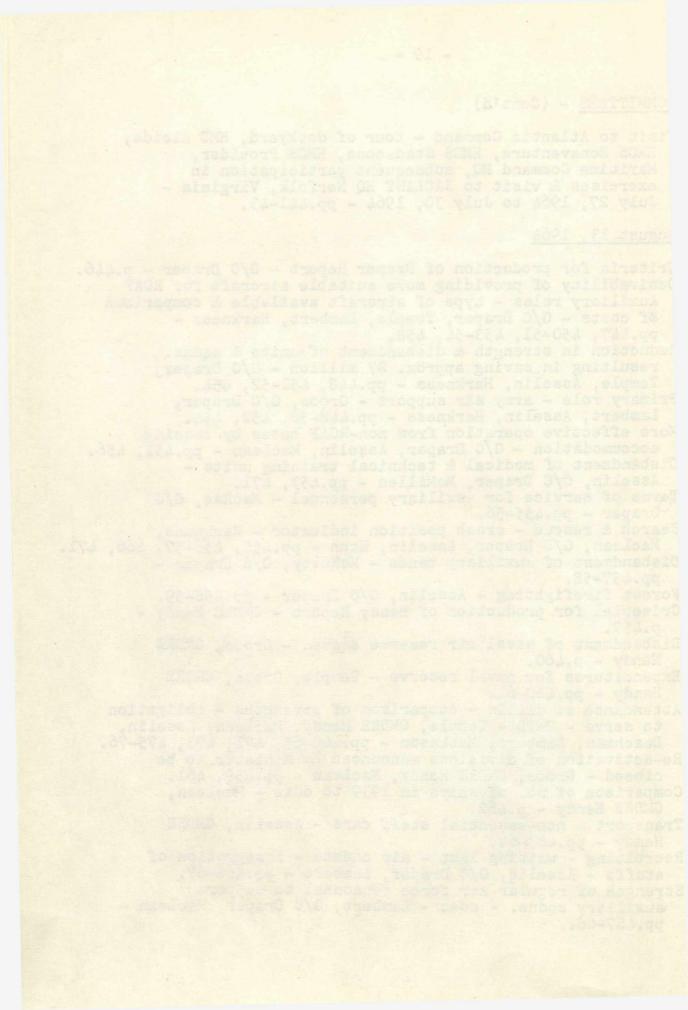


COMMITTEES - (Cont'd)

Visit to Atlantic Command - tour of dockyard, HMC Alcide, HMCS Bonaventure, HMCS Stadacona, HMCS Provider, Maritime Command HQ, subsequent participation in exercises & visit to SACLANT HQ Norfolk, Virginia -July 27, 1964 to July 30, 1964 - pp.441-43.

August 13, 1964

Criteria for production of Draper Report - G/C Draper - p.446. Desirability of providing more suitable aircraft for RCAF Auxiliary roles - type of aircraft available & comparison of costs - G/C Draper, Temple, Lambert, Harkness pp.447, 450-51, 453-54, 458. Reduction in strength & disbandment of units & sqdns. resulting in saving approx. \$7 million - G/C Draper, Temple, Asselin, Harkness - pp.448, 451-52, 454. Primary role - army air support - Groos, G/C Draper, Lambert, Asselin, Harkness - pp.448-50, 452, 454. More effective operation from non-RCAF bases by leasing accommodation - G/C Draper, Asselin, MacLean - pp.451, 456. Disbandment of medical & technical training units -Asselin, G/C Draper, McMillan - pp.453, 471. Terms of service for auxiliary personnel - MacRae, G/C . Draper - pp.455-56. Search & rescue - crash position indicator - Harkness, MacLean, G/C Draper, Asselin, Hahn - pp.454, 456-57, 466, 471. Disbandment of auxiliary bands - McNulty, G/C Draper pp.457-58. Forest firefighting - Asselin, G/C Draper - pp.458-59. Criterial for production of Hendy Report - CMDRE Hendy p.459. Disbandment of naval air reserve sqdns. - Groos, CMDRE Hendy - p.460. Expenditures for naval reserve - Temple, Groos, CMDRE Hendy - pp.460-61. Attendance at drills - comparison of strengths - obligation to serve - UNTD - Temple, CMDRE Hendy, MacLean, Asselin, Deachman, Lambert, Matheson - pp.460-65, 471, 473, 475-76. Re-activation of divisions announced by Minister to be closed - Groos, CMDRE Hendy, MacLean - pp.459, 461. Comparison of no. of ships in 1939 to date - MacLean, CMDRE Hendy - p.462. Transport - non-essential staff cars - Asselin, CMDRE Hendy - pp.463-64. Recruiting - waiting list - air cadets - integration of staffs - Asselin, G/C Draper, Lambert - pp.466-67. Strength of regular air force personnel to support auxiliary sqdns. - cost - Lambert, G/C Draper, MacLean pp.467-68.



COMMITTEES - (Cont'd)

August 13, 1964

Amalgamation of reserve components in DND bldgs. - Lambert, G/C Draper, CMDRE Hendy - pp.468-69. Senior staff adviser at HQ for auxiliary matters - Lambert,

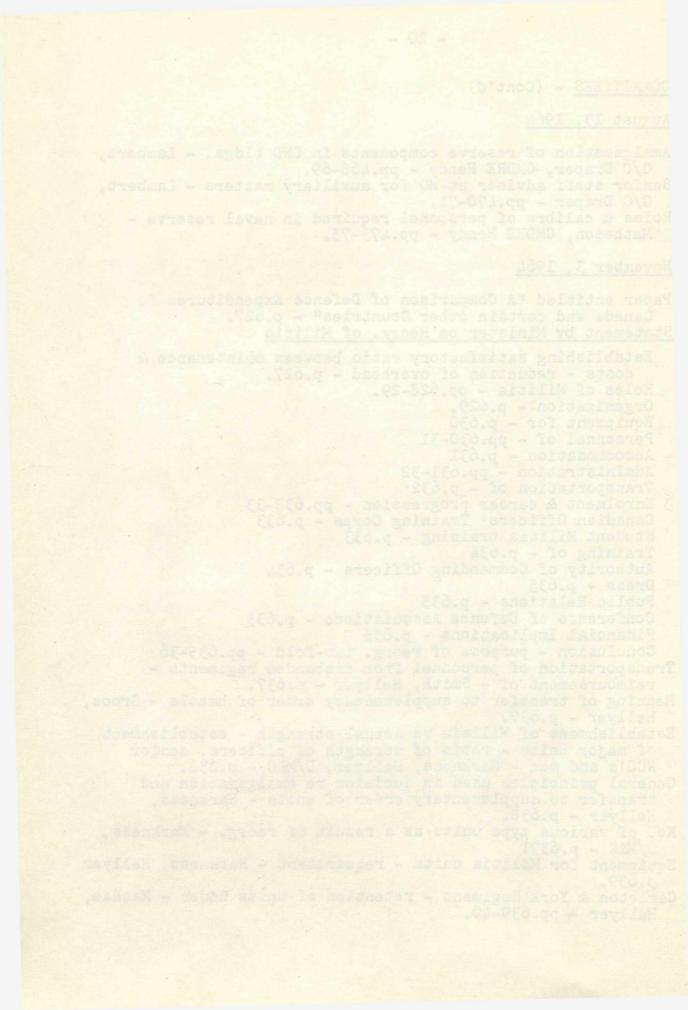
G/C Draper - pp.470-71.

Roles & calibre of personnel required in naval reserve - Matheson, CMDRE Hendy - pp.473-75.

November 3, 1964

Paper entitled "A Comparison of Defence Expenditures in Canada and certain other Countries" - p.627. Statement by Minister on Reorg. of Militia

Establishing satisfactory ratio between maintenance & costs - reduction of overhead - p.627. Roles of Militia - pp.628-29. Organization - p.629. Equipment for - p.630 Personnel of - pp.630-31 Accommodation - p.631 Administration - pp.631-32 Transportation of - p.632 Enrolment & career progression - pp.632-33 Canadian Officers' Training Corps - p.633 Student Militia training - p.633 Training of - p.634 Authority of Commanding Officers - p.634 Dress - p.635 Public Relations - p.635 Conference of Defence Associations - p.635 Financial Implications - p.635 Conclusion - purpose of reorg. two-fold - pp.635-36 Transportation of personnel from disbanded regiments -reimbursement of - Smith, Hellyer - p.637. Meaning of transfer to supplementary order of battle - Groos, Hellyer - p.637. Establishment of Militia vs actual strength - establishment of major units - ratio of strength of officers, senior NCO's and men - Harkness, Hellyer, D/M&C - p.638. General principles used in decision re amalgamation and transfer to supplementary order of units - Harkness, Hellyer - p.638. No. of various type units as a result of reorg. - Harkness, D/M&C - p.639. Equipment for Militia units - requirement - Harkness, Hellyer p.639. Carleton & York Regiment - retention of units under - MacRae, Hellyer - pp.639-40.



November 3, 1964

Part II of Suttie Report - pp.641-56.

Table - Militia Order of Battle by Areas - pp.659-90

Table - Militia HQ Units and Sub-units to be Re-located - 00.691-711.

Table - Re-organized Militia Order of Battle - pp.712-40 DND Position re recommendations of Suttie Report - pp.741-53. Table - Reorganization of Cdn. Army Militia - Suttie

Commission recommendation vs DND decision re - pp.754-99.

COMMUNICATIONS

Reinforcement of signal capability of Cdn. Army Regular better equipment for - Hellyer, Harkness - pp.813-14.

CONTINENTAL DEFENCE - NORAD

June 9, 1964

Canada's military roles - NATO - NORAD - need for balanced forces - Lessard, Curtis, Harkness - pp.169-70, 180-81. Function of NORAD & protection of SAC & deterrent - command re - Temple, Macklin, Deachman, Brewin - pp.196-97, 199, 207-09.

CONTINENTAL DEFENCE - RADAR LINES

June 2, 1964

Retirements as a result of closing of radar stations transfer to other units possible under integration -Smith, Hellyer - pp.107-08.

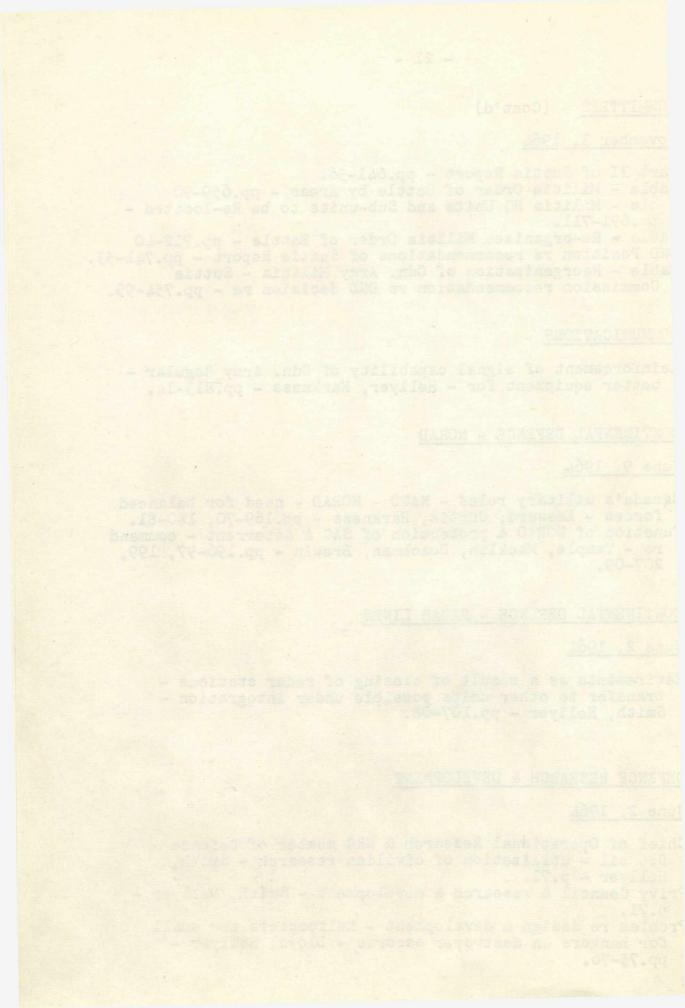
DEFENCE RESEARCH & DEVELOPMENT

June 2, 1964

Chief of Operational Research & NRC member of Defence Council - utilization of civilian research - Smith, Hellyer - p.71.

Privy Council & research & development - Smith, Hellyer - p.71.

Problem re design & development - helicopters too small for hangers on destroyer escorts - Lloyd, Hellyer pp.75-76.



DEFENCE RESEARCH & DEVELOPMENT - (Contid)

June 3, 1964

Estimate analysis under reorg. - no decision re - provision through DRB - Smith, DM - pp.128-29.

June 4, 1964

Requirements of Def. Org. in nuclear age - greater emphasis on science - Lloyd, Brig. Malone - p.149.

June 9, 1964

System analysis - value of and need for - Smith, Curtis p.183. Evaluation of military advice by Minister - use of systems

evaluation - Smith, Macklin, Lloyd - pp.203-04.

November 17, 1964

Can.-NATO production sharing - development of CL89 field recce. drone & M72 anti-tank weapon - Doppler navigation system - Harkness, Drury, Lambert, Smith - pp.834-36, 841-42.

Development function of DDP - arrangements re - Smith, Drury - pp.840-41.

November 19, 1964

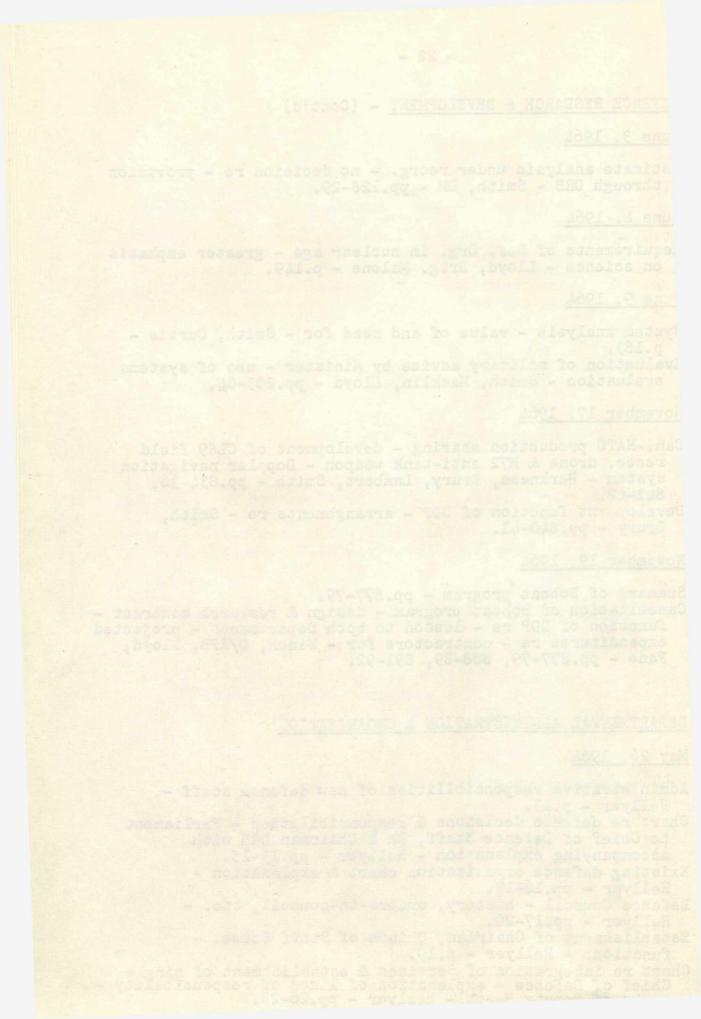
Summary of Bobcat program - pp.877-79.

Cancellation of Bobcat program - design & research contract function of DDP re - lesson to both Departments - projected expenditures re - contractors for - Winch, D/RPB, Lloyd, Fane - pp.877-79, 888-89, 891-92.

DEPARTMENTAL ADMINISTRATION & ORGANIZATION

May 26, 1964

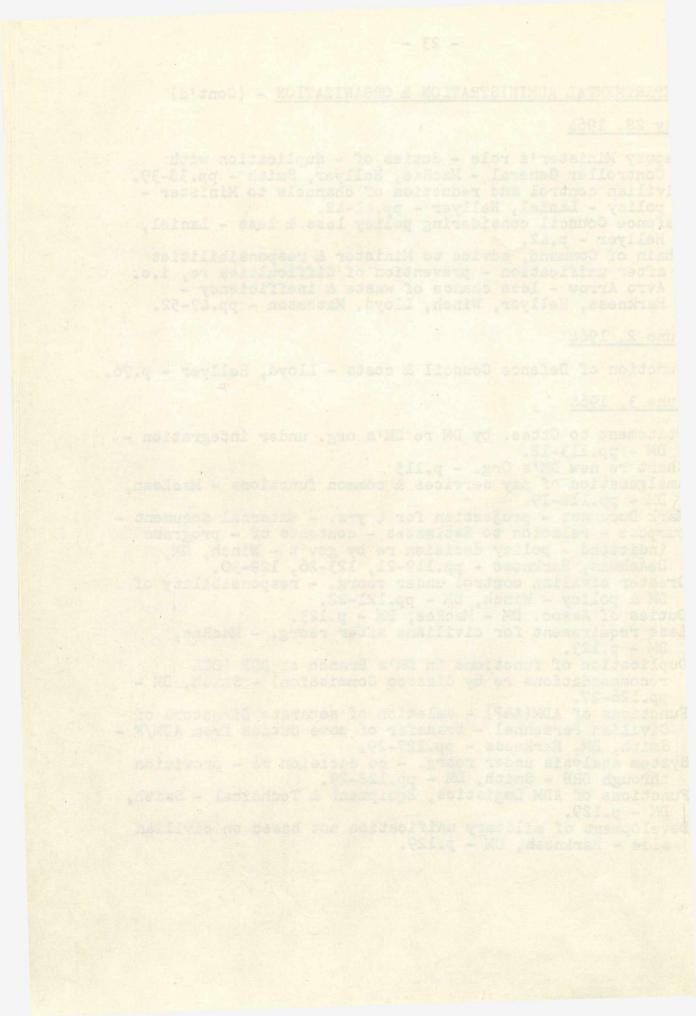
Administrative responsibilities of new defence staff Hellyer - p.13.
Chart re defence decisions & responsibilities - Parliament
to Chief of Defence Staff, DM & Chairman DRB with
accompanying explanation - Hellyer - pp.13-15.
Existing defence organization chart & explanation Hellyer - pp.16-17.
Defence Council - history, orders-in-council, etc. Hellyer - pp.17-20.
Establishment of Chairman, Chiefs of Staff Cttee. functions - Hellyer - p.19.
Chart re integration of Services & establishment of single
Chief of Defence - explanation of lines of responsibility ranks of Deputy Heads - Hellyer - pp.26-28.



DEPARTMENTAL ADMINISTRATION & ORGANIZATION - (Contid)

May 28, 1964

Deputy Minister's role - duties of - duplication with Controller General - MacRae, Hellyer, Smith - pp.38-39. Civilian control and reduction of channels to Minister policy - Laniel, Hellyer - pp.41-42. Defence Council considering policy less & less - Laniel, Hellyer - p.42. Chain of Command, advice to Minister & responsibilities after unification - prevention of difficulties re, i.e. Avro Arrow - less chance of waste & inefficiency -Harkness, Hellyer, Winch, Lloyd, Matheson - pp.47-52. June 2, 1964 Function of Defence Council & costs - Lloyd, Hellyer - p.76. June 3. 1964 ' Statement to Cttee. by DM re DM's org. under integration -DM - pp.113-18. Chart re new DM's Org. - p.115 Amalgamation of pay services & common functions - MacLean, DM - pp.118-19. Mark Document - projection for 4 yrs. - internal document purpose - relation to Estimates - contents of - programs indicated - policy decision re by gov't - Winch, DM, Deachman, Harkness - pp.119-21, 123-26, 129-30. Greater civilian control under reorg. - responsibility of DM & policy - Winch, DM - pp.121-22. Duties of Assoc. DM - MacRae, DM - p.123. Less requirement for civilians after reorg. - MacRae, DM - p.123. Duplication of functions in DM's Branch of DDP (DCL recommendations re by Glassco Commission) - Smith, DM pp.126-27. Functions of ADM(A&P) - deletion of separate Directors of Civilian Personnel - transfer of some duties from ADM/F -Smith, DM, Harkness - pp.127-29. System analysis under reorg. - no decision re - provision through DRB - Smith, DM - pp.128-29. Functions of ADM Logistics, Equipment & Technical - Smith, DM - p.129. Development of military unification not based on civilian side - Harkness, DM - p.129.



DEPARTMENTAL ADMINISTRATION & ORGANIZATION - (Cont'd)

June 4, 1964

Value of Defence Council & composition - UK system -

Lloyd, Malone - pp.149-50, 151-52. Civilian influence in Def. Org. - Lloyd, Malone - p.150. Responsibilities of Chief of Defence Force & value vs

Council decisions - Lloyd, Malone, Harkness, Temple pp.151, 152, 153-54, 156.

Ultimate responsibility of Minister re decisions & Def. Council - appointments - Harkness, Malone - pp.152-53.

Civilian control vs Chief of Def. Force - responsibility need for Inspector General - function of DM - political decisions - Temple, Malone - pp.155-58.

June 9, 1964

Duties of Defence Council - statute re - safeguards in UK setup - Curtis, Smith, MacLean - pp.165-66, 174-75,183. Whether need for Inspector General - MacLean, Curtis - p.175. Determination of defence budget - access of Chiefs to Minister re - discussion in Chiefs of Staff Cttee. & with DM - re-equipment & weapons - Harkness, Curtis, Deachman - pp.178, 181-85. System analysis - value of and need for - Smith, Curtis p.183. Function of DM's staff - civil servants at NDHQ - reduction of - duplication of effort - Deachman, Macklin, Lessard, Lloyd - pp.200, 202, 206-07. Reconciliation of rivalries between Services up to Minister assisted by DM - operation at Dieppe not due to rivalry -Lessard, Macklin - p.202. Evaluation of military advice by Minister - use of systems evaluation - Smith, Macklin, Lloyd - pp.203-04.

Defence Council responsibilities - chain of command & Chief of Defence Staff - re policy & advice on Canada's defence role - Smith, Macklin, Lloyd - pp.203-06.

Relation of civilians to integration - Winch, Hellyer - p.215. Functions of Defence Council - composition of - consultation & advice - statutory requirement - Lloyd, Hellyer pp.215-16, 218-19.

Responsibilities of DM - Matheson, Hellyer - p.218.

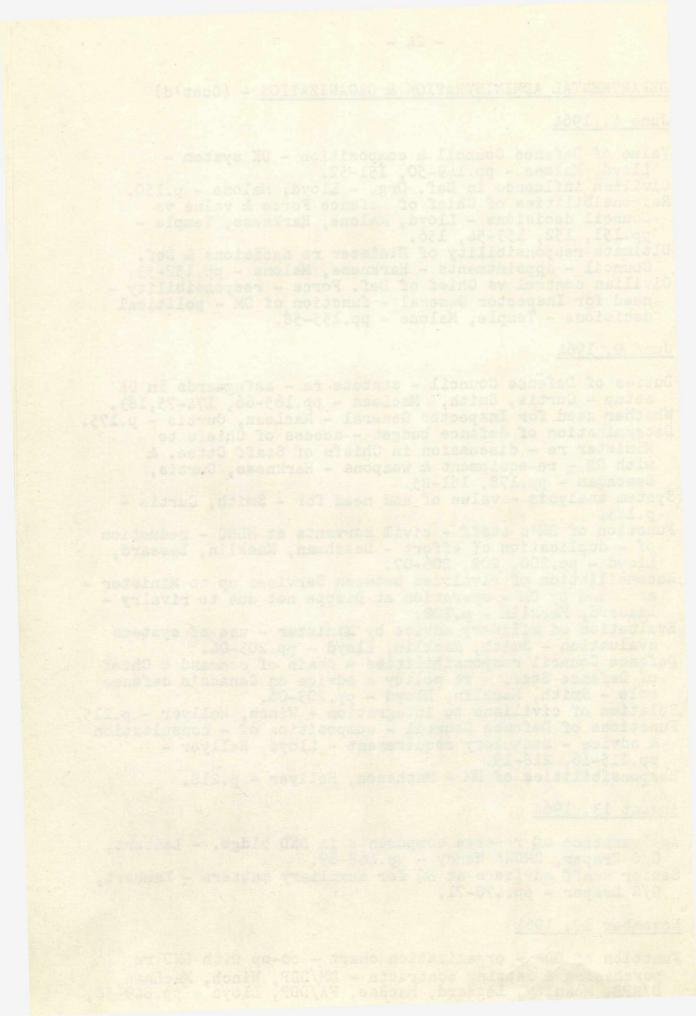
August 13, 1964

Amalgamation of reserve components in DND bldgs. - Lambert, G/C Draper, CMDRE Hendy - pp.468-69. Senior staff advisers at HQ for auxiliary matters - Lambert,

G/C Draper - pp.470-71.

November 19, 1964

Function of DDP - organization chart - co-op with DND re purchasing & letting contracts - DM/DDP, Winch, MacLean, D/RPB, McNulty, Lessard, MacRae, FA/DDP, Lloyd - pp.849-58, 864, 867, 869-74, 889.



DEPARTMENT OF DEFENCE PRODUCTION

June 3, 1964

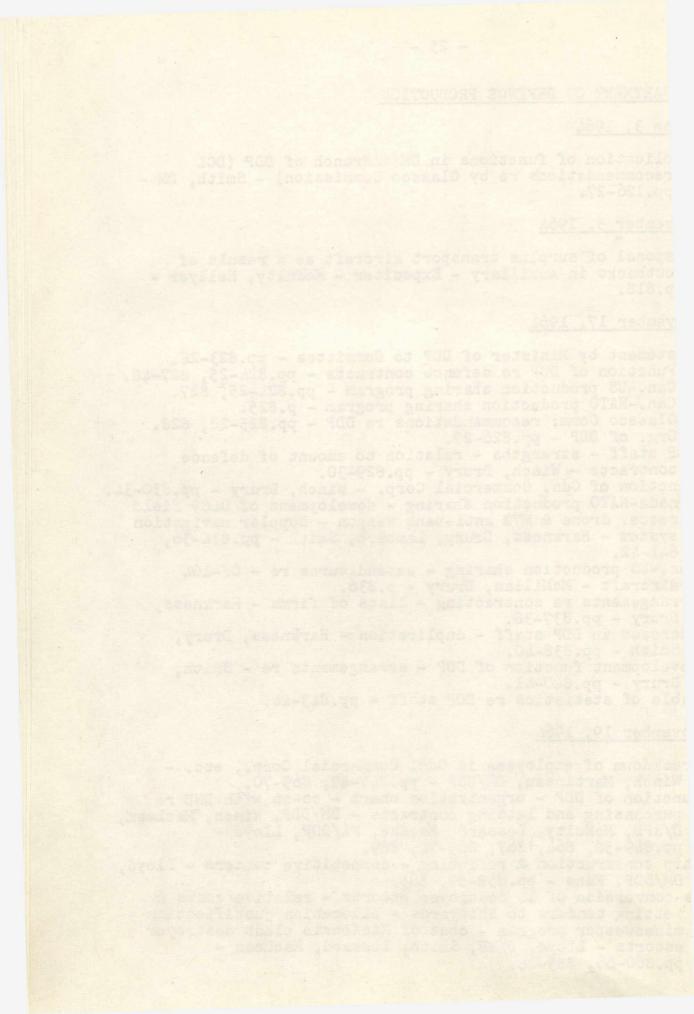
Duplication of functions in DM's Branch of DDP (DCL recommendations re by Glassco Commission) - Smith, DM pp.126-27.

November 5, 1964

Disposal of surplus transport aircraft as a result of cutbacks in Auxiliary - Expediter - McNulty, Hellyer p.818.

November 17, 1964

Statement by Minister of DDP to Committee - pp.823-28. Function of DDP re defence contracts - pp.824-25, 827-48. Can.-US production sharing program - pp.824-25, 827. Can.-NATO production sharing program - p.825. Glassco Comm. recommendations re DDP - pp.825-26, 828. Org. of DDP - pp.826-27. DDP staff - strengths - relation to amount of defence contracts - Winch, Drury - pp.829-30. Function of Cdn. Commercial Corp. - Winch, Drury - pp.830-34. Canada-NATO production sharing - development of CL89 field recce. drone & M72 anti-tank weapon - Doppler navigation system - Harkness, Drury, Lambert, Smith - pp.834-36, 841-42. Can.-US production sharing - expenditures re - CF-104 aircraft - McMillan, Drury - p.836. Arrangements re contracting - lists of firms - Harkness, Drury - pp.837-38. Increase in DDP staff - duplication - Harkness, Drury, Smith - pp.838-40. Development function of DDP - arrangements re - Smith, Drury - pp.840-41. Table of statistics re DDP staff - pp.843-44. November 19, 1964 Breakdown of employees in Cdn. Commercial Corp., etc. -Winch, Martineau, DM/DDP - pp.847-49, 869-70. Function of DDP - organization chart - co-op with DND re purchasing and letting contracts - DM/DDP, Winch, MacLean, D/RPB, McNulty, Lessard, MacRae, FA/DDP, Lloyd -pp.849-58, 864, 867, 869-74, 889. Ship construction & refitting - competitive tenders - Lloyd, DM/DDP, Fane - pp.858-59, 865. Re-conversion of 14 destroyer escorts - relative costs & Letting tenders to shipyards - allocation justification minesweeper program - cost of MacKenzie class destroyer escorts - Lloyd, D/SB, Smith, Lessard, MacLean pp.860-66, 883-84.



DEPARTMENT OF DEFENCE PRODUCTION - (Cont'd)

November 19, 1964

HMCS Provider - construction - design changes - costs tenders re - modification costs - manufacturer's sea trials - contractor application for ex-gratia payments re - deficiencies re - Lessard, D/SB, Lloyd, MacLean, Winch - pp.866-67, 879-88. Splitting of contracts - Lessard, DM/DDP - pp.867-68. Amounts purchased for DND by DDP - MacRae, DM/DDP, FA/DDP p.870. Purchases for Cdn. forces in Europe and under UN - MacRae, D/RPB - p.871. Disposal and declaration of surplus re Air Force tunics function of DDP re excess purchases by DND - purchase of 50 year's supply of linen - disposal of aircraft parts -Winch, DM/DDP - pp.872-74. Statement re HMCS Provider - pp.875-76. Summary of Bobcat program - pp.877-79. Cancellation of Bobcat program - design & research contract -function of DDP re - lesson to both Departments - projected expenditure re - contractors for - Winch, D/RPB, Lloyd,

November 24, 1964

Paper by DM/DDP on Defence Expenditures and Its Influence on Canadian Economy - pp.895-908.

I - Introduction - p.896

Fane - pp.888-89, 891-92.

- II Influence on General Level of Business pp.896-98.
- III Defence Spending & Industry pp.898-901.
 - IV Regional Influence of Defence Spending pp.901-02.
 - V Defence Expenditures & Foreign Trade pp.902-04.

VI - Possibilities & Problems - pp.904-05.

- Tables Indexes of Domestic Product re p.906.
 - Defence Expenditures against Contracts placed in Canada 1960-61 p.906.
 - Defence Expenditures against Contracts placed in Canada 1962-63 p.907

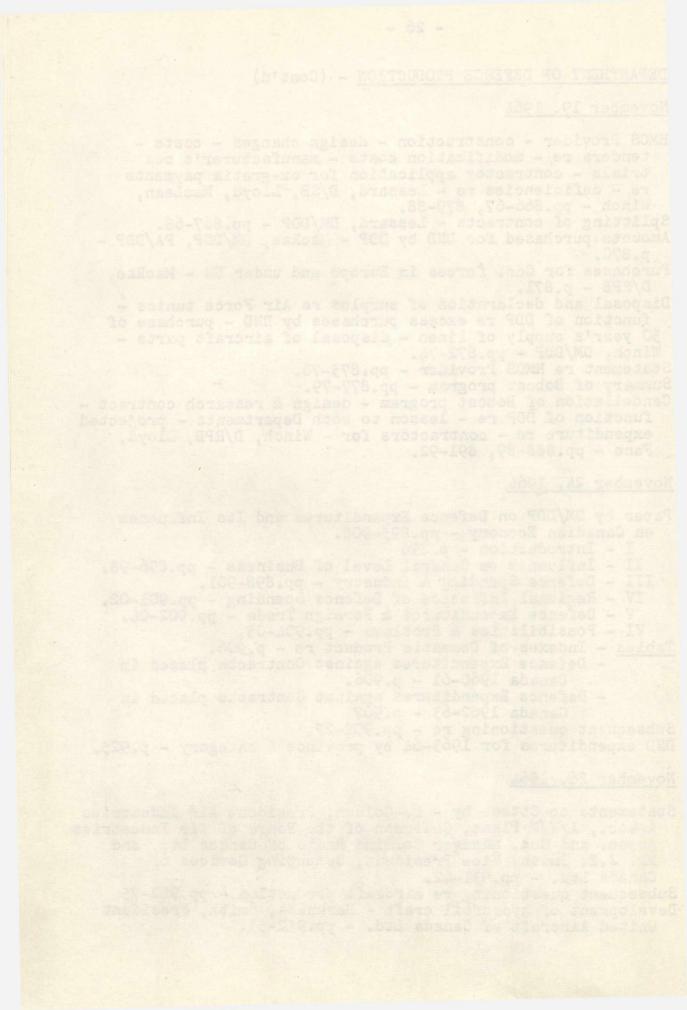
Subsequent questioning re - pp.908-27.

DND expenditures for 1963-64 by province & category - p.925.

November 26, 1964

Statements to Cttee. by - D. Golden, President Air Industries Assoc., A/V/M Plant, Chairman of the Board of Air Industries Assoc. and Gen. Manager Collins Radio of Canada Ltd. and Mr. J.E. Smith, Vice President, Computing Devices of Canada Ltd. - pp.931-42. Subsequent questioning re aircraft production - pp.942-75

Development of hydrofoil craft - Harkness, Smith, President United Aircraft of Canada Ltd. - pp.952-53.



DEPARTMENT OF DEFENCE PRODUCTION - (Cont'd)

December 3, 1964

Statement by DM/DDP to Cttee. re Canadian Commercial Corp. - pp.979-82. Subsequent questioning re duties, role & function of President of CC Corp. & transfer of staff to DDP pp.982-1006.

December 15, 1964

Questioning re duties, role & function of President of Canadian Commercial Corp. & DM/DDP - reorganization of CCC - pp.1010-30, 1035-41 Relations DDP-DND - pp.1030-34.

EDUCATION

June 25, 1964

Standardization of education - difficulty re selection of students for Cdn. Services Colleges - studies re -Lambert, DM, CMDRE Groos - pp.304-05.

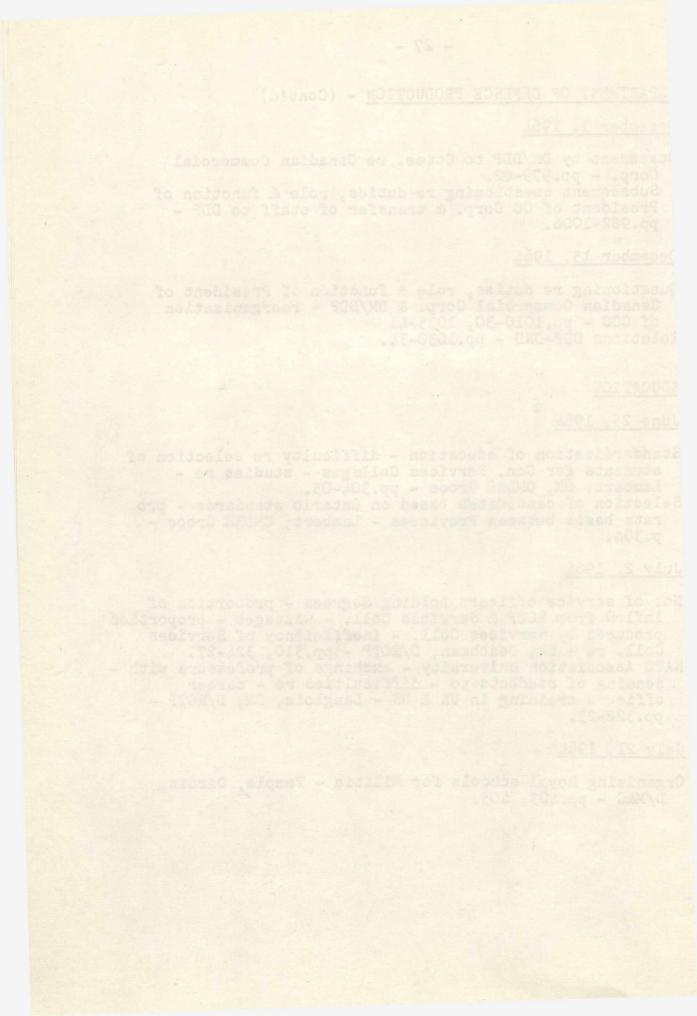
Selection of candidates based on Ontario standards - pro rata basis between Provinces - Lambert, CMDRE Groos p.304.

July 2, 1964

- No. of service officers holding degrees proportion of inflow from ROTP & Services Coll. - wastages - proportion produced by Services Coll. - inefficiency of Services Coll. re - DM, Deachman, D/ROTP - pp.310, 324-27.
- NATO Association university exchange of professors with sending of students to - difficulties re - career officers training in UK & US - Langlois, DM, D/ROTP pp.322-23.

July 21, 1964

Organizing Royal schools for Militia - Temple, Cardin, D/M&C - pp.403, 405.



ESTIMATES

June 3, 1964

Mark Document - projection for 4 yrs. - internal document purpose - relation to Estimates - contents of - programs indicated - policy decision re by gov't. - Winch, DM, Harkness, Deachman - pp.119-21, 123-26, 129-30. Estimate analysis under reorg. - no decision re - provision through DRB - Smith, DM - pp.128-29.

EXPENDITURES

May 28, 1964

Determination of level of defence spending & integration of forces - savings re - Harkness, Hellyer, Lloyd, Smith pp.42-45.

Percentage of defence budget devoted to capital equipment -Brewin, Hellyer - pp.55-56. Request for statistics re postwar expenditures - Matheson -

p.56.

June 2, 1964

Basis for reorg. - economy & military effectiveness expenditure in constant dollars - Smith, Hellyer pp.69-70.

Pattern of proportion of defence dollar re Services -Matheson, Hellyer - pp.80-81.

Tables of percentage of expenditures re equipment & other -Navy, Army & Air Force - pp.83-85.

June 9, 1964

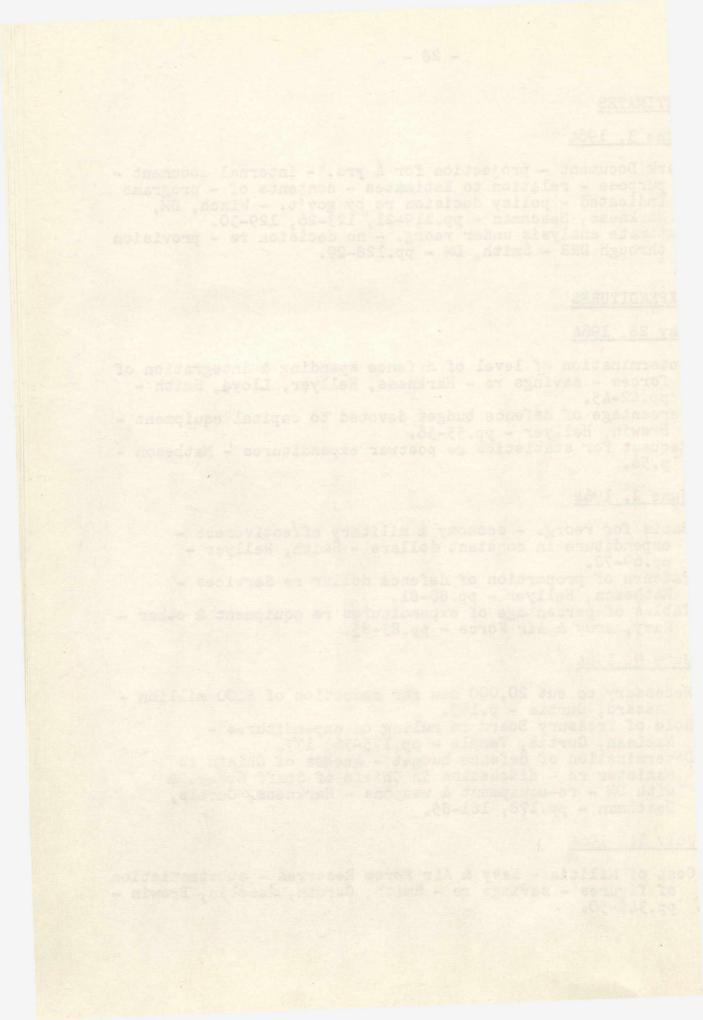
Necessary to cut 20,000 men for reduction of \$100 million -Lessard, Curtis - p.169.

Role of Treasury Board re ruling on expenditures -MacLean, Curtis, Temple - pp.175-76, 177.

Determination of defence budget - access of Chiefs to Minister re - discussion in Chiefs of Staff Cttee, & with DM - re-equipment & weapons - Harkness, Curtis, Deachman - pp.178, 181-85.

July 14. 1964

Cost of Militia - Navy & Air Force Reserves - substantiation of figures - savings re - Smith, Cardin, Asselin, Brewin pp.348-50.



EXPENDITURES - (Cont'd)

August 13. 1964

Reduction in strength & disbandment of units & sqdns. resulting in saving of approx. \$7 million - G/C Draper, Temple, Asselin, Harkness - pp.448, 451-52, 454.

Expenditures for naval reserve - Temple, Groos, CMDRE Hendy - pp.460-61.

Strength regular air force personnel to support auxiliary sqdns. - cost - Lambert, G/C Draper, MacLean pp.467-68.

August 18, 1964

Reorg. of Militia & unification of Armed Forces - wisdom of implementing together - anxiety re financial consideration - Lambert, Cardin, Winch, Harkness, Matheson - pp.489-90.

Auxiliary sqdns. & financial limitations - reduction of medical & technical units & use of civilian airfields -Temple, Cardin, Asselin - pp.497-500.

November 3, 1964

Paper entitled, "A Comparison of Defence Expenditures in Canada and certain other Countries" - p.627. Minister's statement on reorg. of Militia - establishing

satisfactory ratio between maintenance & costs - reduction of overhead - p.627.

Minister's statement on reorg. of Militia - financial implications - p.635.

November 19, 1964

Amounts purchased for DND by DDP - MacRae, DM/DDP, FA/DDP - p.870.

November 24, 1964

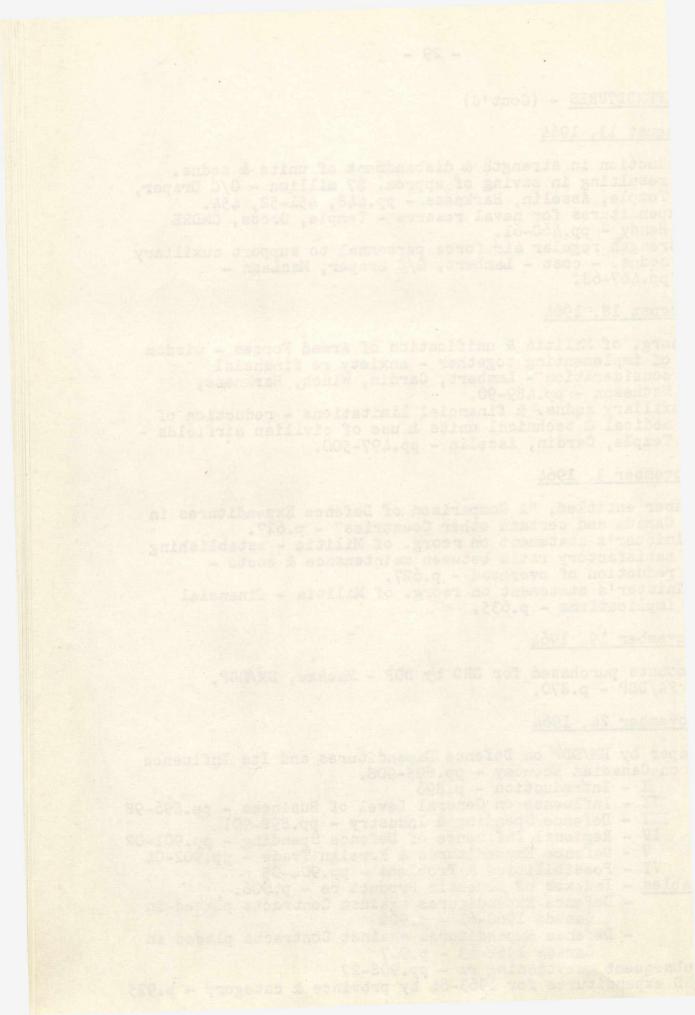
Paper by DM/DDP on Defence Expenditures and Its Influence on Canadian Economy - pp.895-908. I - Introduction - p.896

- II Influence on General Level of Business pp.896-98
 III Defence Spending & Industry pp.898-901

IV - Regional Influence of Defence Spending - pp.901-02 V - Defence Expenditures & Foreign Trade - pp.902-04

- VI Possibilities & Problems pp.904-05
- Tables Indexes of Domestic Product re p.906.
 - Defence Expenditures against Contracts placed in Canada 1960-61 - p.906
 - Defence Expenditures against Contracts placed in Canada 1962-63 - p.907

Subsequent questioning re - pp.908-27 DND expenditures for 1963-64 by province & category - p.925



FOOD

June 23, 1964

Stockpiling of food & equipment for emergency - Temple, Drury - p.267.

GLASSCO REPORT

June 2, 1964

Glassco Cttee. recommendations & reorg. conclusions -Lessard, Hellyer - p.77.

June 3, 1964

Duplication of functions in DM's Branch of DDP (DCL recommendations re by Glassco Commission) - Smith, DM - pp.126-27.

June 25, 1964

No. of Service officers required to have degrees for technological purposes - Glassco Comm. recommendations proportions in Arts & Sciences & Engineering -Harkness, DM, D of S/RMC - pp.298-99.

November 17, 1964

Statement by Min. of DDP to Cttee. re Glassco Commission recommendations re DDP - Drury - pp.825-26, 828.

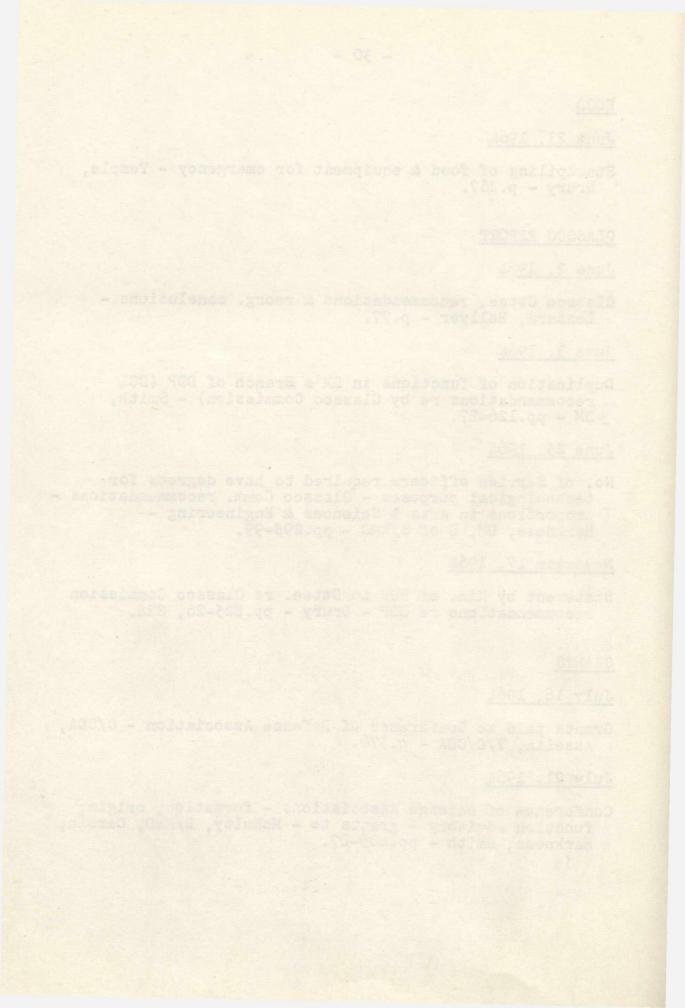
GRANTS

July 16, 1964

Grants paid to Conference of Defence Association - C/CDA, Asselin, V/C/CDA - p.576.

July 21, 1964

Conference of Defence Associations - formation, origin, function advisory - grants to - McNulty, D/M&C, Cardin, Harkness, Smith - pp.405-07.



GUIDED MISSILES

June 9, 1964

Bomarc, Voodoo useless in face of nuclear missile - Lessard, Macklin - p.202.

INFORMATION SERVICES

June 4. 1964

Public Relations to be part of Minister's Office - position during War - Harkness, Brig. Malone - p.154.

July 2. 1964

Publicizing ROTP in schools - McNulty, D/ROTP - p.323.

July 23, 1964

Scale of equipment inadequate - improvements could be made in admin. field, public relations - Lloyd, Brig. Suttie, Lambert, MacInnis, Asselin, Fane - pp.413-15, 419-22, 425-30, 434-39.

November 3, 1964

Minister's statement on reorg. of Militia - Public Relations p.635.

LOGISTICS

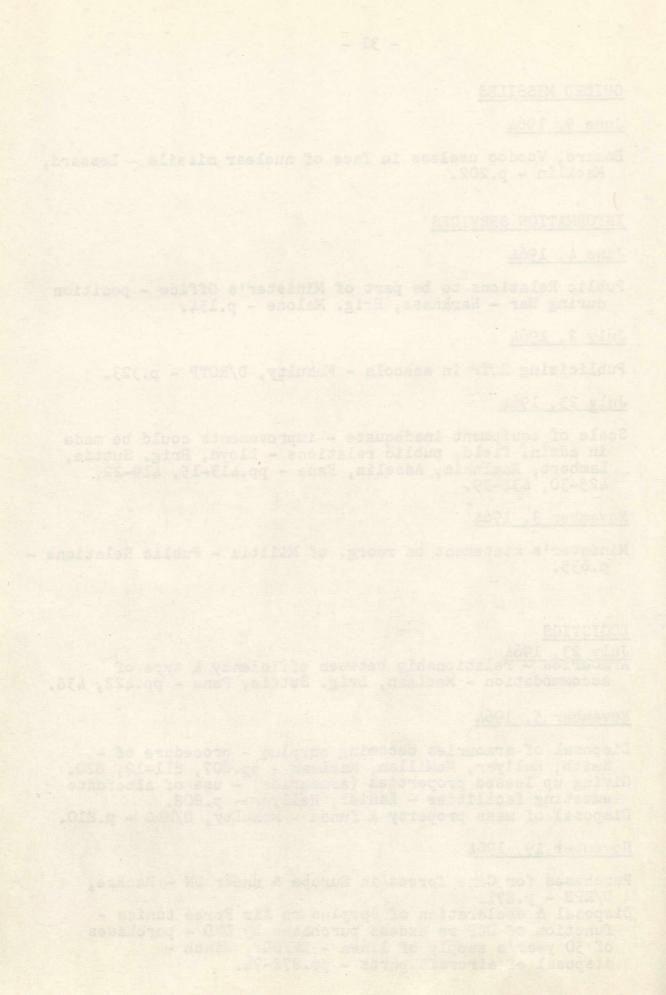
July 23, 1964 Armouries - relationship between efficiency & type of accommodation - MacLean, Brig. Suttie, Fane - pp.422, 438.

November 5, 1964

Disposal of armouries becoming surplus - procedure of -Smith, Hellyer, McMillan, MacLean - pp.807, 811-12, 820. Giving up leased properties (armouries) - use of alternate existing facilities - Laniel, Hellyer - p.808. Disposal of mess property & funds - McNulty, D/M&C - p.810.

November 19, 1964

Purchases for Cdn. forces in Europe & under UN - MacRae, Disposal & declaration of surplus re Air Force tunics function of DDP re excess purchases by DND - purchases of 50 year's supply of linen - DM/DDP, Winch -disposal of aircraft parts - pp.872-74.



MANPOWER

June 25, 1964

Brief by DM on ROTP & CANSERVCOLS re control, purpose and history - enrolments, etc. - DM, CMDRE Groos - pp.285-88, 301. Officer requirements - no. graduating per year vs intake & wastage - reasons - incentives, selection & motivation comparison with UK & US Services Colleges - indoctrination & military discipline re - Groos, DM, Lambert, Deachman, Smith, Winch, Harkness, MacInnis, CMDRE Groos - pp.289-92, 295-303.

July 2, 1964

Not sufficient officers if Services Coll. not supplemented by ROTP - Cardin - p.311.

MANPOWER - RELEASES

May 26, 1964

Consideration of consequences re-premature separation of personnel from Services - no. of persons involved amendment of Superannuation Act - severance pay, etc. -Winch, Temple, Hellyer - pp.9, 29-30.

May 28, 1964

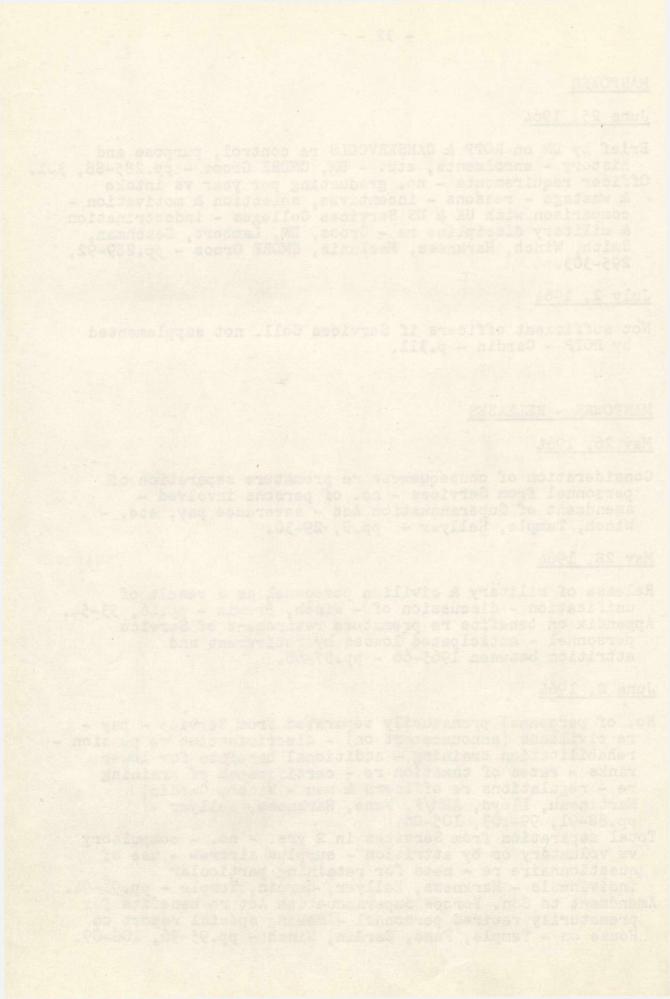
Release of military & civilian personnel as a result of unification - discussion of - Winch, Brewin - pp.46, 53-54. Appendix on benefits re premature retirement of Service personnel - anticipated losses by retirement and attrition between 1965-66 - pp.57-60.

June 2, 1964

No. of personnel prematurily separated from Service - pay re civilians (announcement on) - discrimination re pension rehabilitation training - additional benefits for lower ranks - rates of taxation re - certificates of training re - regulations re officers & men - Winch, Cardin, Martineau, Lloyd, ADM/F, Fane, Harkness, Hellyer pp.88-91, 99-103, 105-06.

Total separation from Services in 2 yrs. - no. - compulsory vs voluntary or by attrition - surplus aircrew - use of questionnaire re - need for retaining particular individuals - Harkness, Hellyer, Cardin, Temple - pp.91-94. Amendment to Cdn. Forces Superannuation Act re benefits for

Amendment to Cdn. Forces Superannuation Act is Schoort to prematurily retired personnel - making special report to House on - Temple, Fane, Cardin, Winch - pp.95-96, 108-09.



MANPOWER - RELEASES - (Cont'd)

June 2, 1964

Basis of premature retirement of personnel - compensation re -Lessard, Cardin, Smith, Hellyer, Martineau, Winch pp.96-97, 98-99, 104. Retirement of airmen not in 500 group - more retirements as a result of reorganization - Smith, Cardin, Hellyer pp.97-98. Reason for retirement of 500 airmen - Smith, Hellyer, Cardin, Winch - pp. 98, 102-03. No. of personnel to be retired in 1964 - Smith, Hellyer p.98. Estimate of veterans of World War II & Korea being prematurily retired - not deprived of any advantages -MacLean, Cardin - 106. Consideration of medical categories re premature retirement -MacRae, Cardin - p.107 Retirement over a period of years & reduction of strength examination of policy of other countries with regard to retirement - Groos; Cardin - p.107. Premature retirement not resulting in startling decrease of strength - Smith - p.107. Retirements as a result of closing of radar stations transfer to other units possible under integration -Smith, Hellyer - pp.107-08.

June 9, 1964

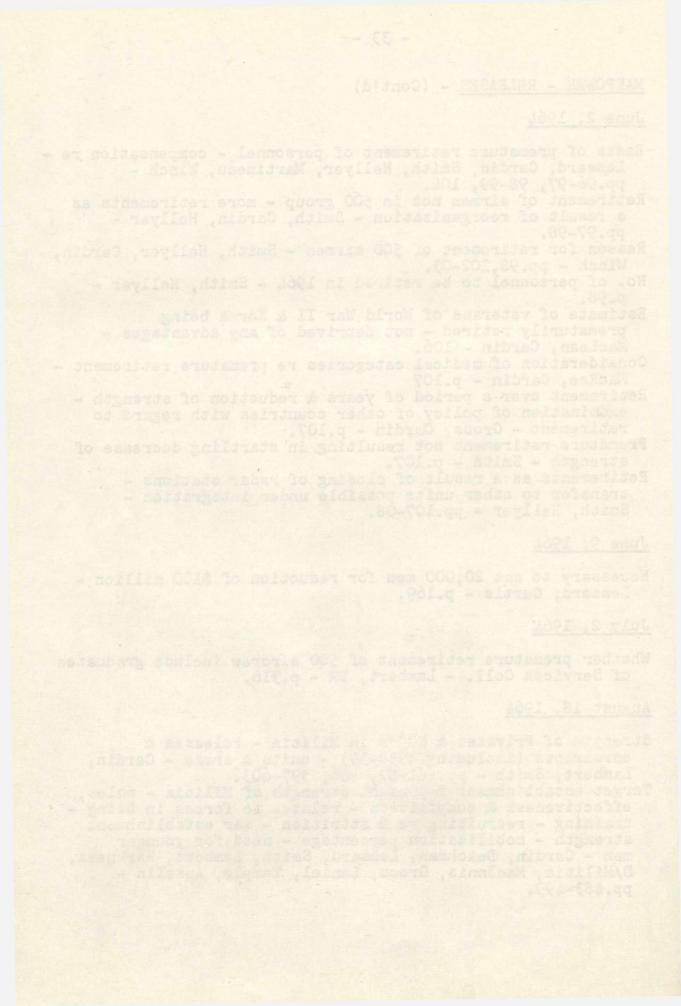
Necessary to cut 20,000 men for reduction of \$100 million -Lessard, Curtis - p.169.

July 2, 1964

Whether premature retirement of 500 aircrew include graduates of Services Coll. - Lambert, DM - p.316.

August 18, 1964

- Strength of Privates & NCO's in Militia releases &
 enrolments (including 1938-39) units & areas Cardin,
 Lambert, Smith pp.481-82, 486, 597-603.
- Target establishment & present strength of Militia roles, effectiveness & composition - relates to forces in being training - recruiting re & attrition - war establishment strength - mobilization percentage - need for younger men - Cardin, Deachman, Lessard, Smith, Lambert, Harkness, D/Militia, MacInnis, Groos, Laniel, Temple, Asselin pp.483-499.



MANPOWER - RECRUITING

June 2, 1964

Joint recruiting & subsequent training - establishment of study group re - Deachman Hellyer - pp.73-74. Recruiting of younger men vs retaining of older - Cardin, Fane - p.102.

July 21, 1964

Methods of joining Militia - training - qualification in computing of pay - equipment for - co-op with Regular Forces - economies re - D/M&C, Smith, Harkness, Cardin, MacInnis, Winch, Brewin, Lambert, Asselin - pp.391-93, 399-404.

August 13, 1964

Recruiting - waiting list - air cadets - integration of staffs - Asselin, G/C Draper, Lambert - pp.466-67, 469-70, 477.

Roles & calibre of personnel required in naval reserve -Matheson, CMDRE Hendy - pp.473-75.

August 18, 1964

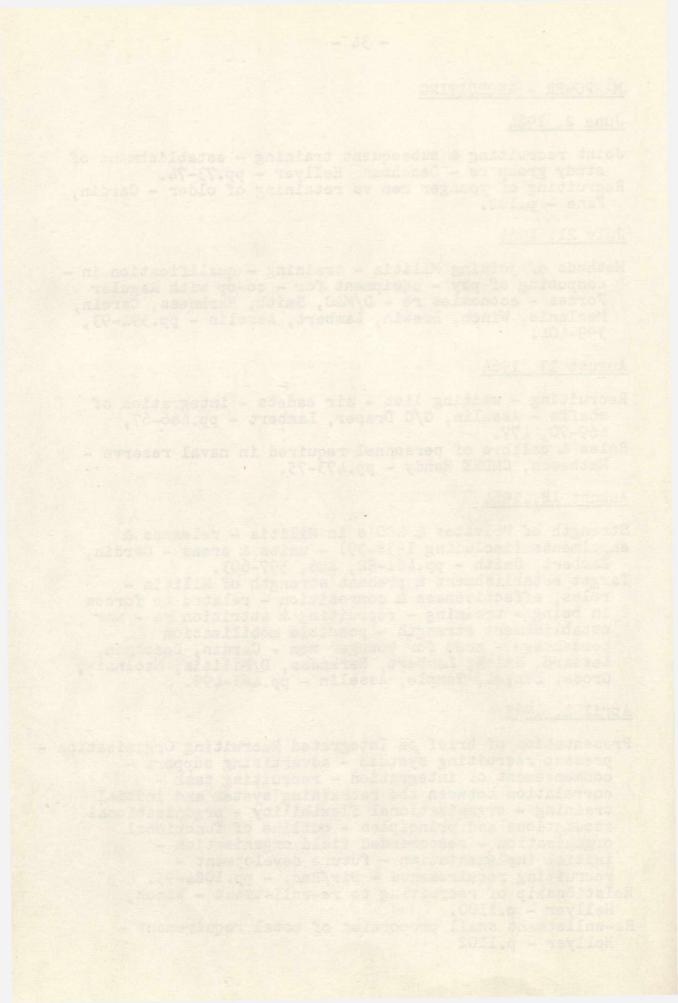
Strength of Privates & NCO's in Militia - releases &
enrolments (including 1938-39) - units & areas - Cardin,
Lambert, Smith - pp.481-82, 486, 597-603.
Target establishment & present strength of Militia roles, effectiveness & composition - related to forces

in being - training - recruiting & attrition re - war establishment strength - possible mobilization percentage - need for younger men - Cardin, Deachman, Lessard, Smith, Lambert, Harkness, D/Militia, MacInnis, Groos, Laniel, Temple, Asselin - pp.483-499.

April 1, 1965

Presentation of brief on Integrated Recruiting Organization present recruiting systems - advertising support commencement of integration - recruiting task correlation between the recruiting system and initial training - organizational flexibility - organizational assumptions and principles - outline of functional organization - recommended field organization initial implementation - future development recruiting requirements - Dir/Rec. - pp.1084-95.
Relationship of recruiting to re-enlistment - Winch, Hellyer - p.1100.
Re-enlistment small proportion of total requirement -

Hellyer - p.1102



MANPOWER - RECRUITING - (Cont'd)

April 1, 1965

Claim that announcement of integration caused additional loss of men - Lambert - p.1102. Some indication of excess numbers in present recruiting establishment - Lambert - p.1104. Location of recruiting centres in armouries not always feasible due to situation of armouries and hours of business - Dir/Rec., Lambert - p.1104. Method adopted in preparation of brief on recruiting organization - MacRae, Dir/Rec. - p.1105. Appointment of single advertising agency for recruiting -\$736,000 provided for in Estimates - MacRae, Hellyer p.1106. \$450.00 cost per recruit - Winch, Dir/Rec. - p.1107. Progress of integration of recruiting organization -Asselin, Dir/Rec. - p.1107. More responsibility for Service personnel under integration -Laniel, Dir/Rec. - pp.1108. Recruiting presentation in schools - Dir/Rec. - p.1109. Recruiting advertising in two languages - Laniel, Hellyer p.1109. Air Force unilanguage but not Army - Hellyer, Laniel p.1109. New recruiting system for all recruits including officer candidates and cadets - Dir/Rec. - p.1110. Deny lack of accommodation at Services Colleges - Lessard, Dir/Rec. - p.1110. Suggestion that more recruiting outlets be maintained in Montreal - Lessard, Dir/Rec. - p.1110.

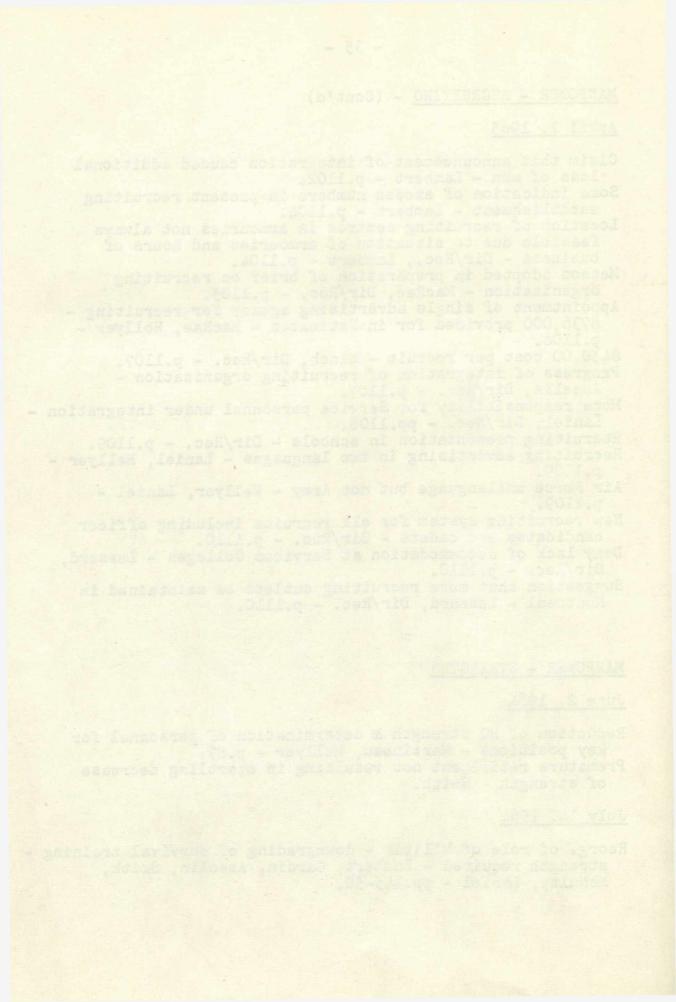
MANPOWER - STRENGTHS

June 2, 1964

Reduction of HQ strength & determination of personnel for key positions - Martineau, Hellyer - p.87. Premature retirement not resulting in startling decrease of strength - Smith.

July 14, 1964

Reorg. of role of Militia - downgrading of survival training strength required - Lambert, Cardin, Asselin, Smith, McNulty, Laniel - pp.345-50.



MANPOWER - STRENGTHS - (Cont'd)

July 21, 1964

Assoc. Minister's statement re roles of Militia - commitments effective strengths re - aid to RCMP - support of regulars survival training, etc. - Cardin, Lambert, McMillan, Harkness, D/M&C, MacInnis, Smith, Laniel - pp.486-91, 395-97, 404-05. Strength of Militia - set out by Order in Council - present

anticipated strength - proportion volunteering for service in emergency - in 1939 - Harkness, Cardin - pp.393-95.

July 23, 1964

Strength of Militia at present - rate of turnover - morale, efficiency & training - training aids - physical requirements -Lloyd, Brig. Suttie, Smith, MacLean, Deachman, Temple, Laniel, MacInnis, Asselin, Matheson, Hahn, Winch, Fane, Lambert pp.413-15, 419-22, 425-30, 434-39.

August 13, 1964

Reduction in strength & disbandment of units & sqdns. resulting in savings of approx. \$7 million - G/C Draper, Temple, Asselin, Harkness - pp.448, 451-52, 454.

Attendance at drills - comparison of strengths - obligation to serve - UNTD - Temple, CMDRE Hendy, MacLean, Asselin, Deachman, Lambert, Matheson - pp.460-63, 464-65, 471, 473, 475-76.
Strength of regular air force personnel to support auxiliary sodns. - cost - Lambert, G/C Draper, MacLean - pp.467-68.

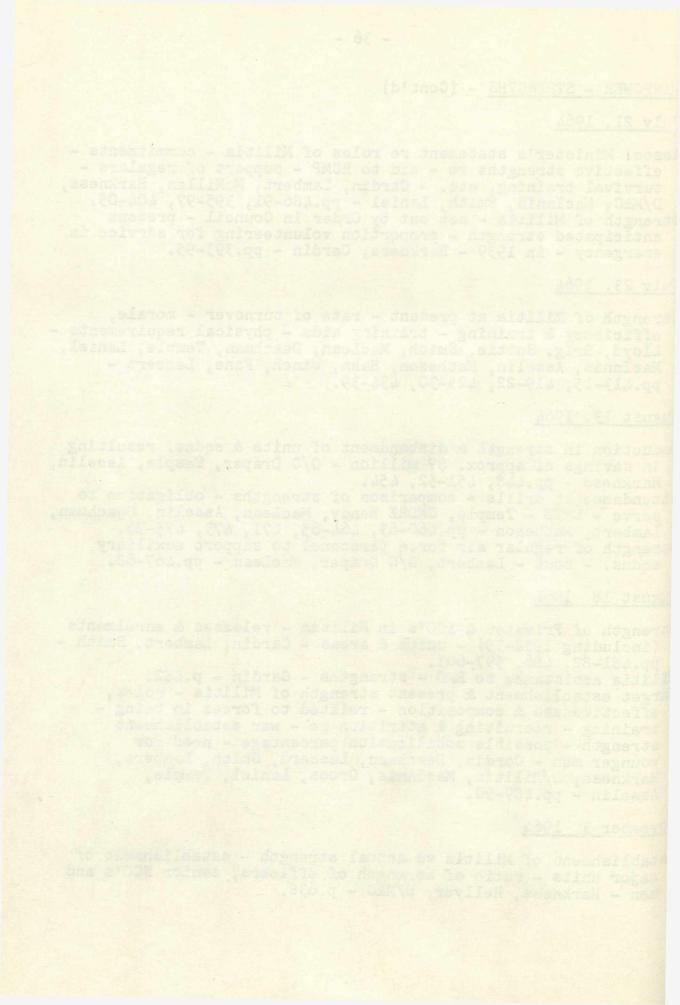
August 18, 1964

Strength of Privates & NCO's in Militia - releases & enrolments (including 1938-39) - units & areas - Cardin, Lambert, Smith pp.481-82, 486, 597-603. Militia assistance to EMO - strengths - Cardin - p.482.

Target establishment & present strengths - Cardin - p.482.
Target establishment & present strength of Militia - roles, effectiveness & composition - related to forces in being training - recruiting & attrition re - war establishment strength - possible mobilization percentage - need for younger men - Cardin, Deachman, Lessard, Smith, Lambert, Harkness, D/Militia, MacInnis, Groos, Laniel, Temple, Asselin - pp.489-90.

November 3. 1964

Establishment of Militia vs actual strength - establishment of major units - ratio of strength of officers, senior NCO's and men - Harkness, Hellyer, D/M&C - p.638.



MANPOWER - STRENGTHS - (Cont'd)

November 5, 1964

Attachment of regular personnel to Militia - no. - ranks of MacRae, Hellyer, D/M&C - p.804.
Regular officers and men att ched to Militia - no. - instructional
staff - retention of older officers for present time - Smith,
D/M&C, MacRae - pp.807-08.
Basis of establishment of un ts - no. of personnel - ratio of
officers to other ranks - Laniel, Hellyer, D/M&C, McMillan,
MacRae, Winch - pp.80 -09, 811, 815-18.

MEDICAL. SERVICES

June 2, 1964

Consideration of medical categories re premature retirement - MacRae, Cardin - p.107.

June 25, 1964

Recruiting & training of doctors & dentists - comparative Wastage - tenure of service - obligatory policy after postgraduate work - Lambert, DM, Winch, Harkness - pp.291, 296, 299.

August 13, 1964

Disbandment of medical & technical training units - Asselin, G/C Draper, McMillan.

MOVEMENTS & TRANSFERS

June 2, 1964

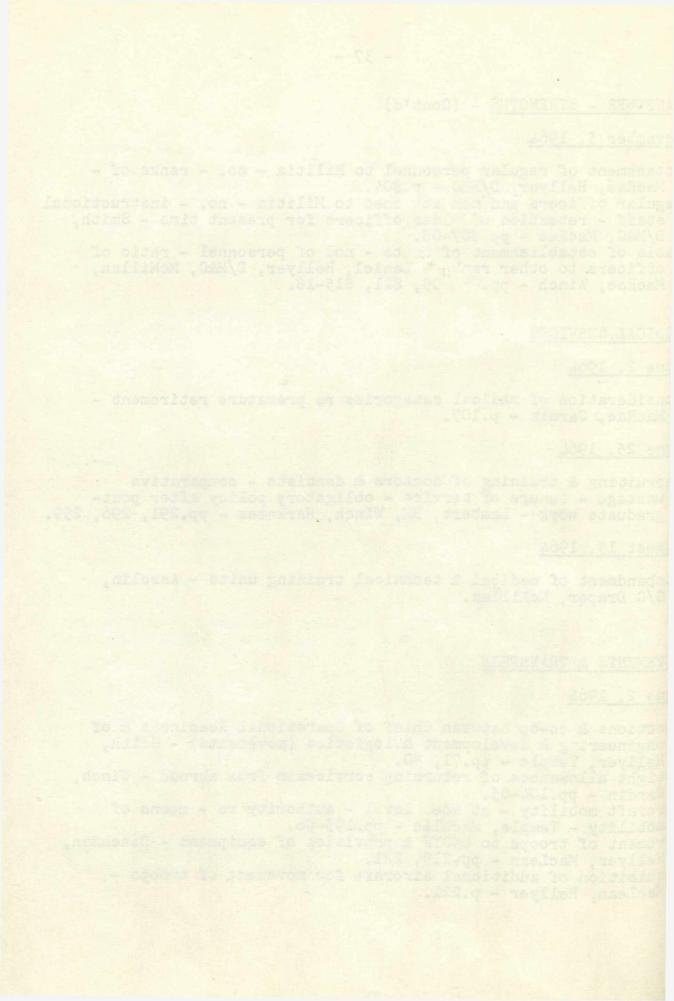
Functions & co-op between Chief of Operational Readiness & of engineering & development & logistics (movements) - Smith, Hellyer Torplo - 77 - 60

Hellyer, Temple - pp.71, 80. Freight allowances of returning servicemen from abroad - Winch, Cardin - pp.104-05.

Aircraft mobility - at Bde. level - authority re - means of mobility - Temple, Macklin - pp.195-96.

Movement of troops to UNCYF & provision of equipment - Deachman, Hellyer, MacLean - pp.219, 221.

Acquisition of additional aircraft for movement of troops -MacLean, Hellyer - p.221.



July 16, 1964

Mobility & air transport - role of Air Force Auxiliary - Asselin, C/CDA, AF/Rep/CDA - pp.373-74.

August 13, 1964

Transport - non-essential staff cars - Asselin, CMDRE Hendy - pp.463-64.

November 3, 1964

Transportation of personnel from disbanded regiments - reimbursement of - Smith, Hellyer - p.637.

NAVY

May 26, 1964

Organization of RCN - functional basis - chart - Hellyer - pp.20-21.

May 28, 1964

Effect of Bill C-90 - elimination of three Service Chiefs & substitution of one Chief - elimination of Naval Board - combined operations under - Brewin, Hellyer - pp.54-55.

June 2, 1964

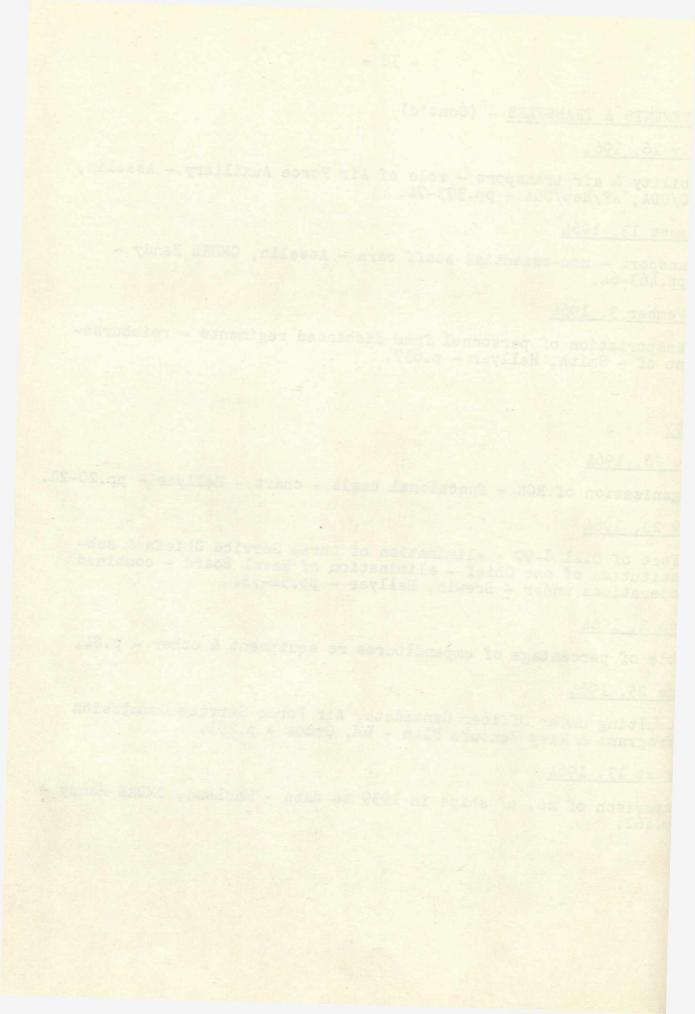
Table of percentage of expenditures re equipment & other - p.84.

June 25, 1964

Recruiting under Officer Candidate, Air Force Service Commission Programs & Navy Venture Plan - DM, Groos - p.291.

August 13, 1964

Comparison of no. of ships in 1939 to date - MacLean, CMDRE Hendy - P.462.



NAVY - RESERVE

July 2, 1964

Getting candidates from COTC for ROTP - wastage - Matheson, DM pp.316-17.

ROTP originated because of insufficient candidates from COTC & UNTD - D/ROTP - p.317.

Dropouts - no obligation to go into Reserve or recall - Smith, DM, Lambert, D/ROTP, D/D/ROTP - pp.319-20.

July 14, 1964

Statement by Assoc. Min. re reorg. of Reserve Forces - Suttie Report recommendations - history, costs, etc. - tabling of Part I of Suttie Report - Cardin - pp.333-39. Cost of Navy Reserves - substantiation of figures - savings re -

Smith, Cardin, Asselin, Brewin - pp.348-50.

Studies re Navy Reserves - Hendy Cttee. & Draper Report - McNulty, Cardin - p.350.

July 16, 1964

Statement by Lt.Col. W.R. Learmonth, Chairman Conference of Defence Associations re Suttie Report Part I recommendations - pp.360-67. Justification for maintaining Reserve forces at present level -V/C/CDA, Temple, Lambert, C/CDA - pp.368-69.

CDA concept of role of Militia & nos. required to carry out role -Lambert, C/CDA, N/Rep/CDA, Temple, Asselin, Smith, MacLean, Brewin - pp.370-72, 376-68, 380-81. Role of Reserves in local defence, national survival or disaster -Asselin, C/CDA, N/Rep/CDA, Smith - pp.374-75.

Asselin, C/CDA, N/Rep/CDA, Smith - pp.374-75. View on pay system - Asselin, V/C/CDA - p.375. CDA's views on mobilization of Militia at a time when there is

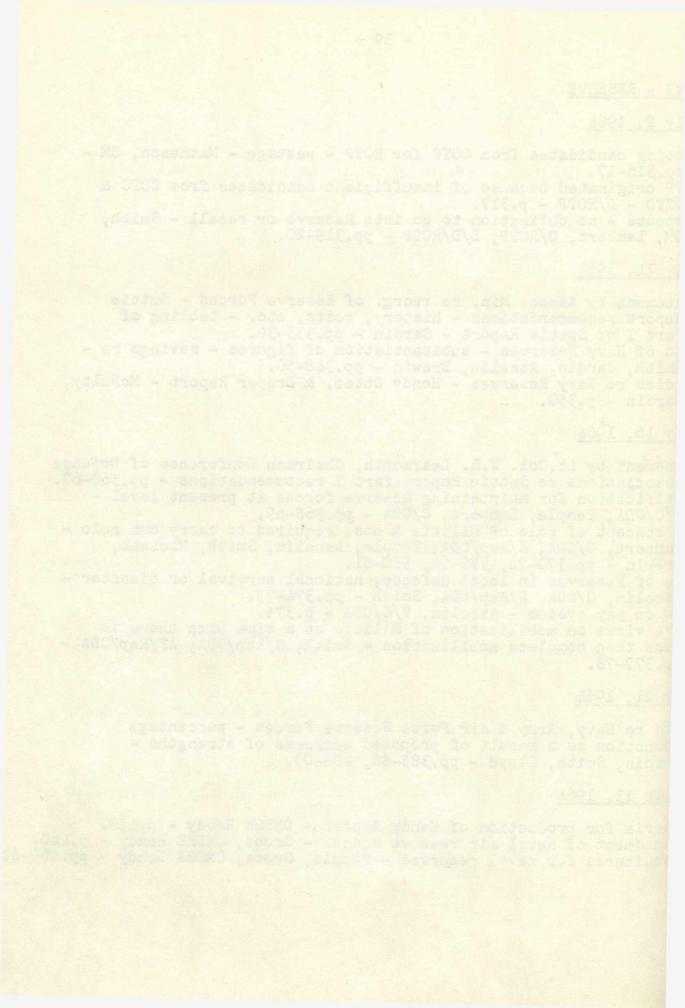
less than complete mobilization - Smith, N/Rep/CDA, AF/Rep/CDA -Pp.377-78.

July 21, 1964

Costs re Navy, Army & Air Force Reserve Forces - percentage reduction as a result of proposed decrease of strengths -Cardin, Smith, Lloyd - pp.385-86, 408-09.

MEUST 13, 1964

Criteria for production of Hendy Report - CMDRE Hendy - p.459. Disbandment of naval air reserve sqdns. - Groos, CMDRE Hendy - p.460. Expenditures for naval reserves - Temple, Groos, CMDRE Hendy - pp.460-61.



NAVY - RESERVE - (Cont'd)

August 13, 1964

Attendance at drills - comparison of strengths - obligation to Serve - UNTD - Temple, CMDRE Hendy, MacLean, Asselin, Deachman, Re-activation of divisions announced by Minister to be closed -Groos, CMDRE Hendy, MacLean - pp.459, 461. Transport - non-essential staff cars - Asselin, CMDRE Hendy pp:463-64. Amalgamation of reserve components in DND bldgs. - Lambert, G/C Draper, CMDRE Hendy - pp.468-69. Roles & calibre of personnel required in naval reserve -Matheson, CMDRE Hendy - pp.473-75.

August 18, 1964

Terms of reference of Hendy, Draper & Suttie Committees - Cardin, Consideration of Suttie, Hendy & Draper reports by Chief of Defence Staff prior to decision - date completed - Cardin, Deachman, Lambert - pp.483, 486, 488, 491, 499-500. Appendix - Hendy Report (RCN/R) - pp.532-92.

November 3, 1964

Minister's statement on reorg. of Cdn. Naval Reserve & Air Force Auxiliary - reductions re - personnel - pp.636-37.

November 5, 1964

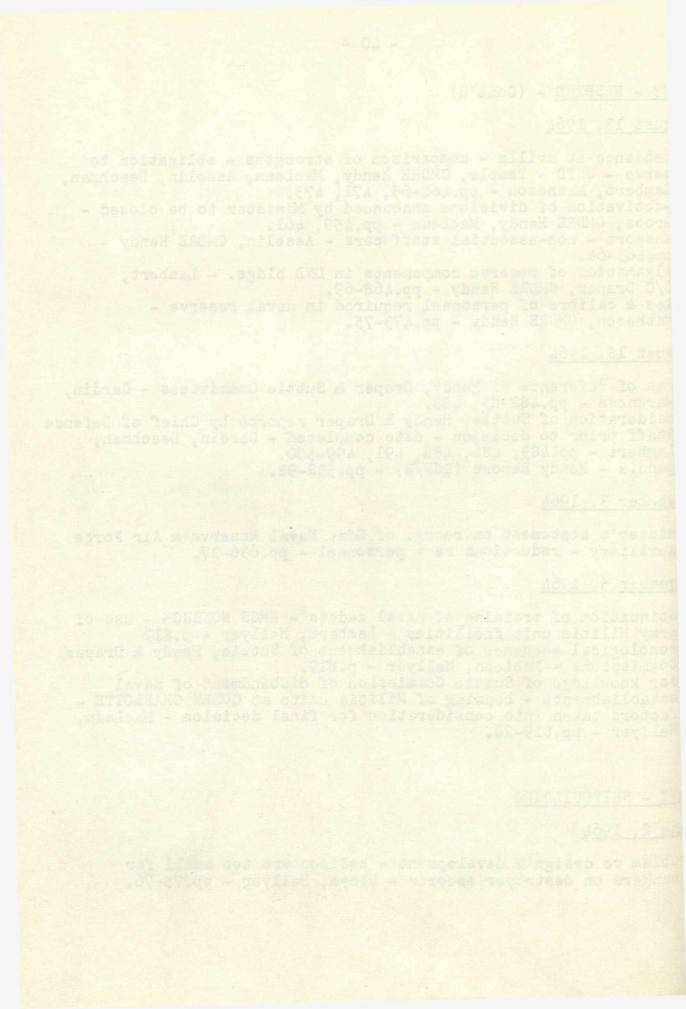
Continuation of training of naval cadets - HMCS NONSUCH - use of Army Militia unit facilities - Lambert, Hellyer - p.812 Chronological sequence of establishment of Suttie, Hendy & Draper Commissions - Matter Hellyer - 210

Commissions - MacLean, Hellyer - p.819. Prior knowledge of Suttie Commission of disbandment of naval establishments - housing of Militia units at QUEEN CHARLOTTE -factors taken into consideration for final decision - MacLean, Hellyer - pp.819-20;

NAVY - SHIPBUILDING

June 2, 1964

Problem re design & development - helicopters too small for hangers on destroyer escorts - Lloyd, Hellyer - pp.75-76.



November 19, 1964

Ship construction & refitting - competitive tenders - Lloyd, DM/DDP, Fane - pp.858-59, 865. Re-conversion of 14 destroyer escorts - relative costs & letting

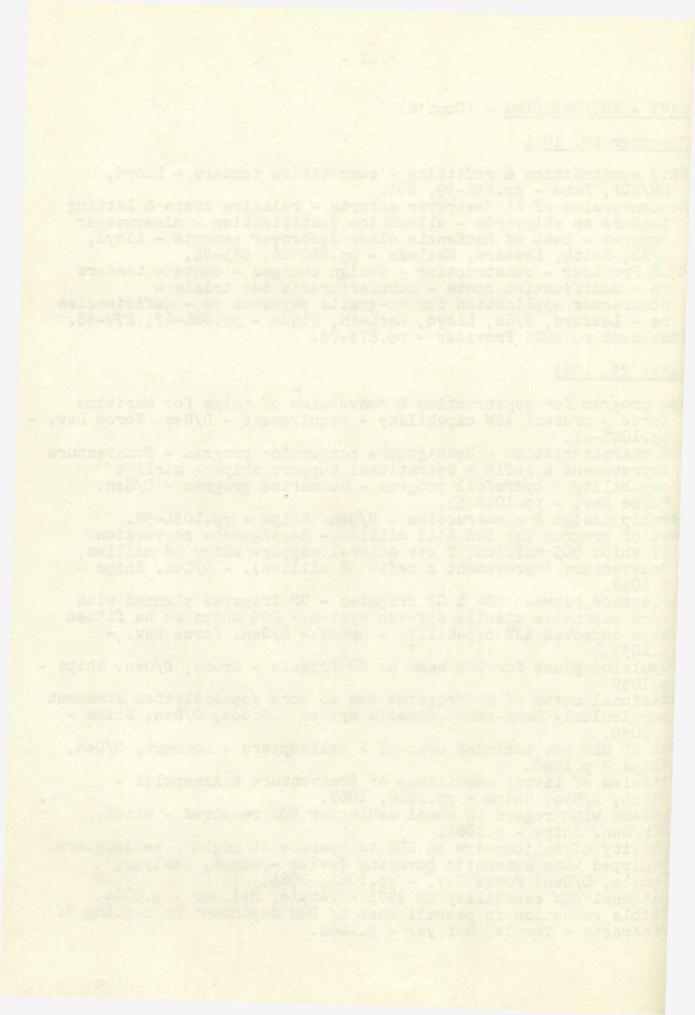
tenders to shipyards - allocation justification - minesweeper program - cost of MacKenzie class destroyer escorts - Lloyd, D/SB, Smith, Lessard, MacLean - pp.860-66, 883-84.

- 41 -

HMCS Provider - construction - design changes - costs - tenders re - modification costs - manufacturer's sea trials contractor application for ex-gratia payments re - deficiencies re - Lessard, D/SB, Lloyd, MacLean, Winch - pp.866-67, 879-88. Statement re HMCS Provider - pp.875-76.

March 25, 1965

New program for construction & conversion of ships for Maritime force - present ASW capability - requirement - D/Gen. Force Dev. pp.1046-47. DDH characteristics - Restigouche conversion program - Bonaventure improvement & refit - operational support ships - airlift capability - hydrofoil program - submarine program - D/Gen. Force Dev. - pp.1048-53. Warship design & construction - D/Gen. Ships - pp.1054-58. Cost of program for DDH \$142 million - Restigouche conversion (7 ships \$65 million, 2 operational support ships \$8 million, Bonaventure improvement & refit \$8 million). - G/Gen. Ships p.1058. Difference between DDH & GP frigates - GP frigates planned with more expensive missile defence system - DDH ships to be fitted With improved ASW capability - Groos - D/Gen. Force Dev. p.1059. ropulsion plant for DDH same as GP frigate - Groos, D/Gen. Ships -P.1059 Additional costs of GP frigates due to more sophisticated armament Particularly long-range missile system - Groos, D/Gen. Ships p.1059. Cost of DDH not includes cost of 2 helicopters - Lambert, D/Gen. Ships - p.1060. Criticism of living conditions on Bonaventure & Annapolis -Problems with regard to steel cable for VDS resolved - Winch, Dir/Gen. Ships - p.1061. Inability of helicopters on DDH to operate at night - helicopters equipped with automatic hovering device - Winch, Hellyer, Additional ASW capability in 1971 - Temple, Hellyer - p.1064. Possible reduction in overall cost of DDH dependent on letting of contracts - Temple, Hellyer - p.1064.



NAVY - SHIPBUILDING - (Cont'd)

March 25. 1965

Estimated cost of new carrier - D/Gen. Ships - p.1065 Denial that DDH was essentially same as GP frigate -Harkness, D/Gen. Ships - p.1065. Criticism of range of surface-to-air missile proposed for DDH - Harkness, Hellyer - p.1066. Choice of surface-to-air missile not yet made and cost of DDH program does not include surface-to-air missile estimated cost of surface-to-air missile \$10 million for 4 DDH's - Harkness, Hellyer, D/Gen. Force Dev. p.1067. Cost of equipping ASROC in conversion program of Restigouche DE's - estimated cost for ASROC about \$15 million for 7 ships excluding cost for the first outfitting of missiles amounting to \$2 million - Harkness, D/Gen. Ships - p.1068. Submarine replacement for HMCS Grilse not yet determined as to type or cost - Hellyer, Harkness - p.1068. Support ships to be armed with 3"50 guns - Harkness, D/Gen. Force Dev. - p.1069. Plan to reduce displacement of Bonaventure during refit -Harkness, D/Gen. Ships - p.1069. Capacity of support ships to carry Army equipment -

Matheson, D/Gen. Force Dev. - p.1073.

NUCLEAR WARFARE

June 4, 1964

Requirements of Def. Org. in nuclear age - greater emphasis on science - Lloyd, Brig. Malone - p.149.

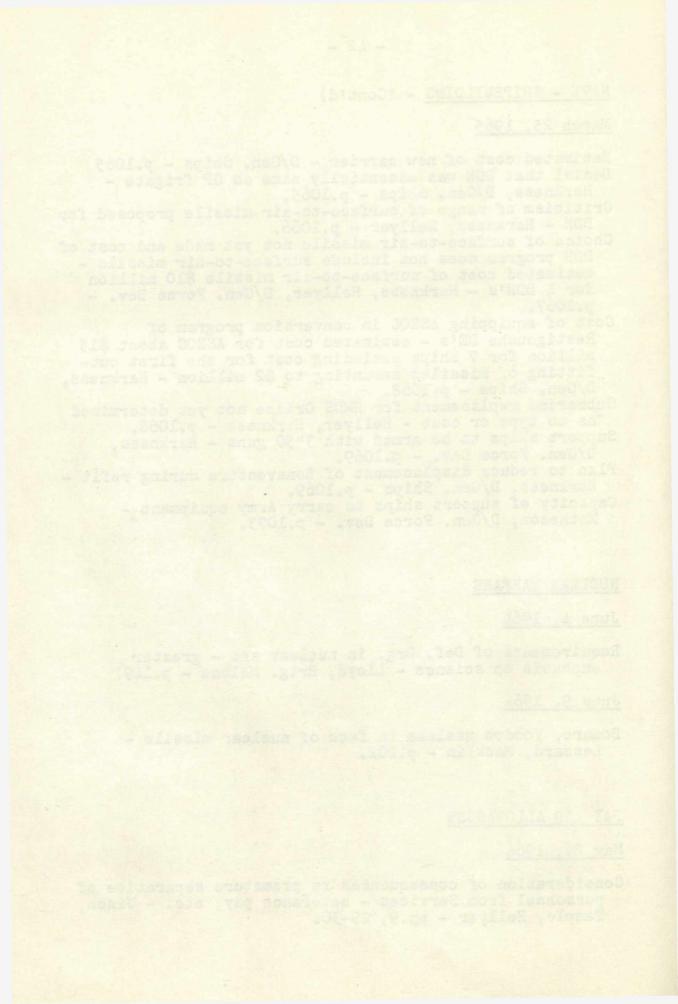
June 9, 1964

Bomarc, Voodoo useless in face of nuclear missile -Lessard, Macklin - p.202.

PAY AND ALLOWANCES

May 26, 1964

Consideration of consequences re premature separation of personnel from Services - severance pay, etc. - Winch, Temple, Hellyer - pp.9, 29-30.



PAY AND ALLOWANCES - (Cont'd)

June 2. 1964

No. of personnel prematurily separated from Service - pay re civilians (announcement on) discrimination re pension rehabilitation training - additional benefits for lower ranks - rate of taxation re - Winch, Cardin, Martineau, Lloyd, ADM/F, Fane, Harkness, Hellyer - pp.88-91, 99-103, 105-06.

June 3, 1964

Amalgamation of pay services & common functions - MacLean, DM - pp.118-19.

July 2, 1964

Increase of monthly allowances for ROTP candidates - Matheson, DM - p.317.

July 16, 1964

Views on pay system - Asselin, V/C/CDA - p.375.

July 21, 1964

Methods of joining Militia - training - qualification in computing of pay - equipment for - co-op with Regular Forces, economies re - D/M&C, Smith, Harkness, Cardin, MacInnis, Winch, Brewin, Lambert, Asselin - pp.391-93, 399-404.

POLITICAL

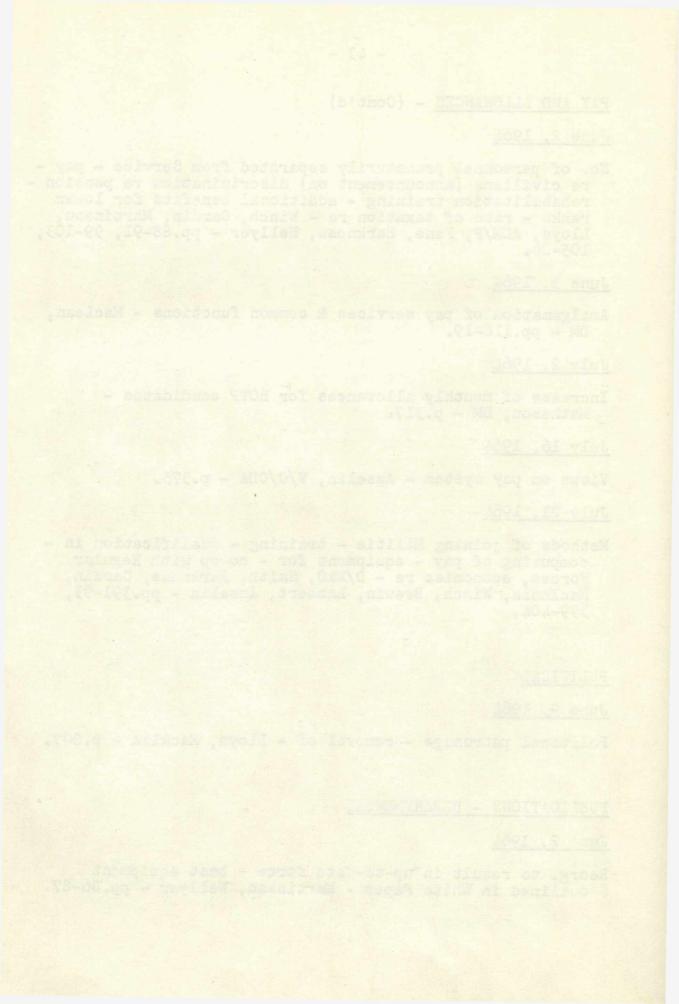
June 9, 1964

Political patronage - removal of - Lloyd, Macklin - p.207.

PUBLICATIONS - DEPARTMENTAL

June 2, 1964

Reorg. to result in up-to-date force - best equipment outlined in White Paper - Martineau, Hellyer - pp.86-87.



PUBLICATIONS - DEPARTMENTAL - (Cont'd)

June 23, 1964

Publications re survival ops. - EMO, CMHC, etc. - McNulty, Drury - p.263.

July 14. 1964

Consideration of Suttie Report by Special Cttee. on Defence pp.333-50. Studies re Navy & Air Force Reserves - Hendy Cttee. & Draper Report - McNulty, Cardin - p.350.

SECURITY

June 2, 1964

Intelligence & security - Temple, Hellyer - p.80.

July 21, 1964

Assoc. Minister's statement re roles of Militia - commitments effective strengths re - aid to RCMP - Cardin, Lambert, McMillan, Harkness, D/M&C, MacInnis, Smith, Laniel pp.386-91, 395-97, 404-05.

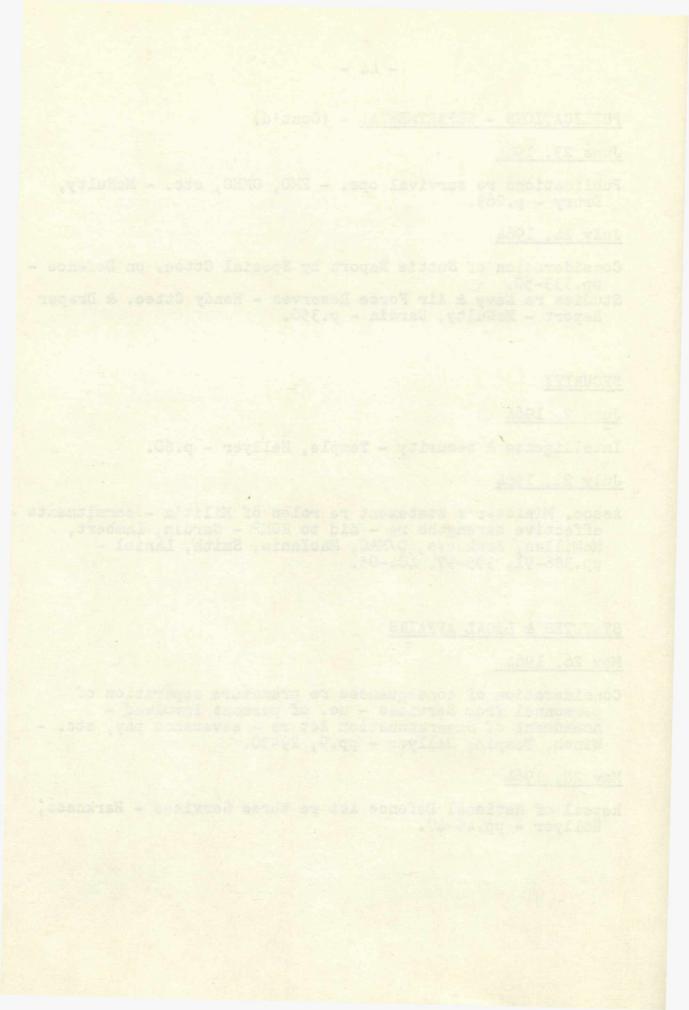
STATUTES & LEGAL AFFAIRS

May 26, 1964

Consideration of consequences re premature separation of personnel from Services - no. of persons involved amendment of Superannuation Act re - severance pay, etc. -Winch, Temple, Hellyer - pp.9, 29-30.

May 28, 1964

Repeal of National Defence Act re three Services - Harkness, Hellyer - pp.46-47.



STATUTES & LEGAL AFFAIRS - (Cont'd)

June 9, 1964

Duties of Defence Council - statute re - safeguards in U.K. setup - Smith, Curtis, MacLean - pp.165-66, 174-75, 183. Functions of Defence Council - composition of - consultation & advice - statutory requirement - Lloyd, Hellyer - pp.215-16, 218-19. Pinpointing of responsibilities under unification codification re - Winch, Hellyer, Temple, Lloyd, Smith - pp.218-21. Passing of Bill C-90 re appointment of single Chief in Cttee. - pp.221-23.

SURVIVAL OPERATIONS

June 18, 1964

Consideration of EMO - Report by Minister of DDP re subsequent questioning - Drury - pp.229-43, 243-57.

June 23, 1964

Choice of Minister responsible for civil defence or national survival - co-ordination - Drury, Fane, McMillan, Smith - pp.261-64.

Publication re survival ops. - EMO, CMHC, etc. - McNulty, Drury - p.263.

Civil defence efforts in US & UK - comparison - Brewin, Drury - p.264.

Costs re civil defence - casualties - priorities -Brewin, Drury, Winch - pp.264-65.

Municipal co-operation re civil defence - table - costs -Temple, Drury, Lessard - pp.266-67.

Revision of War books re civil defence & other gov't. departments - nature of - Emergency Measures Act & provincial acts re - Temple, Drury, D/EMO - p.267. Stockpiling of food & equipment for emergency - Temple,

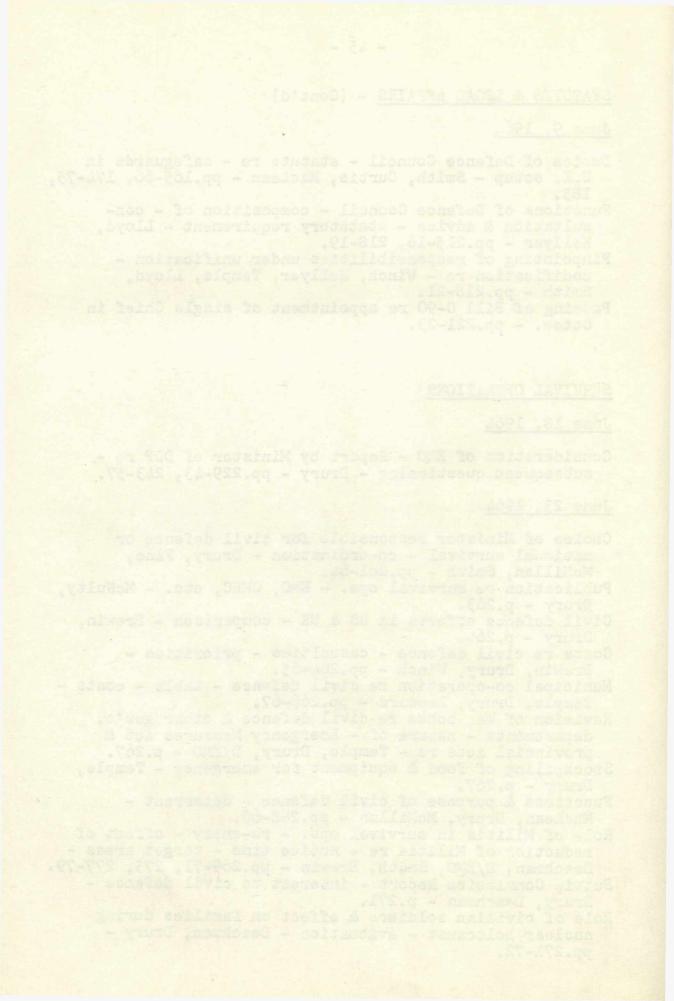
Drury - p.267.

Functions & purpose of civil defence - deterrent -

MacLean, Drury, McMillan - pp.268-69. Role of Militia in survival ops. - re-entry - effect of reduction of Militia re - notice time - target areas -Deachman, D/EMO, Smith, Brewin - pp.269-71, 275, 277-79.

Suttie Commission Report - interest to civil defence -Drury, Deachman - p.271.

Role of civilian soldiers & effect on families during nuclear holocaust - evacuation - Deachman, Drury pp.271-72.



SURVIVAL OPERATIONS - (Cont'd)

June 23, 1964

Militia training for civil disaster - St. John Ambulance type - Groos, D/EMO, Matheson, Drury, McNulty - pp.273-74, 280.
Civil Defence workers - training - financial contribution re - Matheson, D/EMO - p.274.
Evacuation from cities - Granger, Drury, Brewin - pp.274-75, 278-79.
Municipal & Provincial participation in EMO - cost sharing -McNulty, D/EMO - pp.276-77, 280.
Organization for disaster - Drury, Deachman - p.279.

July 14, 1964

Consideration of locating Militia units near air bases for quick despatch - Temple, Cardin - pp.340-41. Reorg. of role of Militia - downgrading of survival training strength required - Lambert, Cardin, Asselin, Smith, McNulty, Laniel - pp.345-50.

July 16, 1964

Role of Reserves in local defence, national survival or disaster - Asselin, C/CDA, N/Rep/CDA, Smith - pp.374-75.

July 21, 1964

Assoc. Minister's statement re roles of Militia - commitments effective strengths re - aid to RCMP - support of Regulars survival training, etc. - Cardin, Lambert, McMillan, Harkness, D/M&C, MacInnis, Smith, Laniel - pp.386-91, 395-97, 404-05.

EMO - national survival - Matheson, Brig. Suttie - p.432.

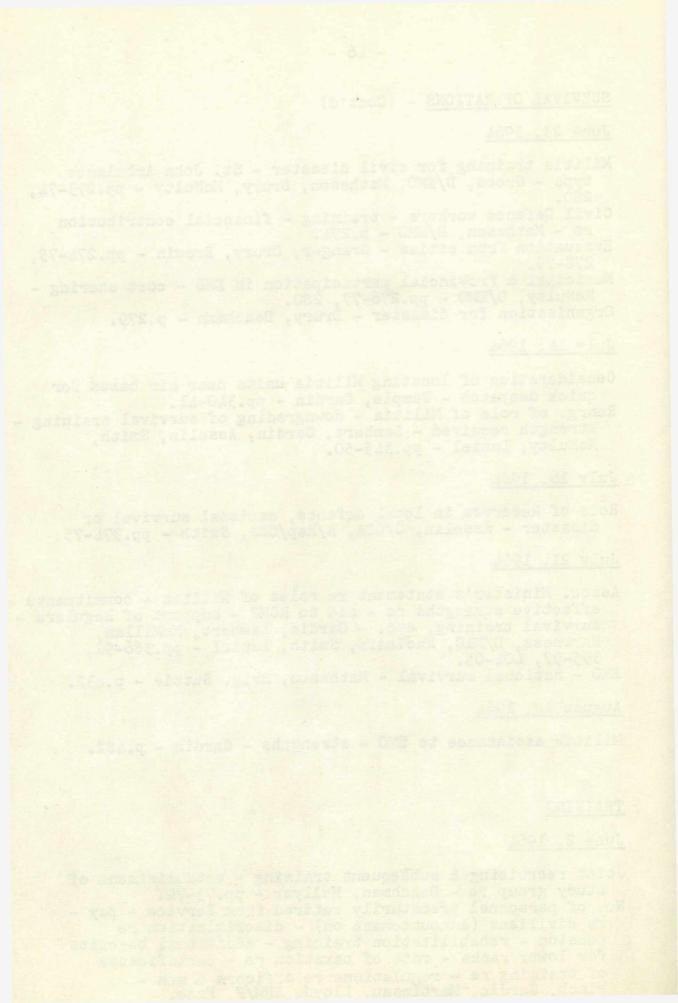
August 18, 1964

Militia assistance to EMO - strengths - Cardin - p.482.

TRAINING

June 2, 1964

Joint recruiting & subsequent training - establishment of study group re - Deachman, Hellyer - pp.73-74.
No. of personnel prematurily retired from Service - pay - re civilians (announcement on) - discrimination re pension - rehabilitation training - additional benefits for lower ranks - rate of taxation re - certificates of training re - regulations re officers & men - Winch, Cardin, Martineau, Lloyd, ADM/F, Fane, Harkness, Hellyer - pp.83-91, 99-103, 105-06.



TRAINING - (Cont'd)

June 2, 1964

Total separation from Services in 2 yrs. - no. - compulsory vs voluntary or by attrition - surplus aircrew - use of questionnaire re - need for retaining particular individuals - Harkness, Hellyer, Cardin, Temple pp.91-94.

June 9, 1964

Necessity for particular trained Service officers in special fields - Laniel, Curtis - p.173. Officers - training of for staff purposes - non-partial to

Officers - training of for staff purposes - non-partial to regiments - re integration - Brewin, Macklin, McNulty pp.208-09, 210-11.

Division of training under unification - basic, trades & operational - Harkness, Hellyer, Winch.

June 25, 1964

Aircrew dropouts vs Services Colleges - DM, Groos - p.298.

July 21, 1964

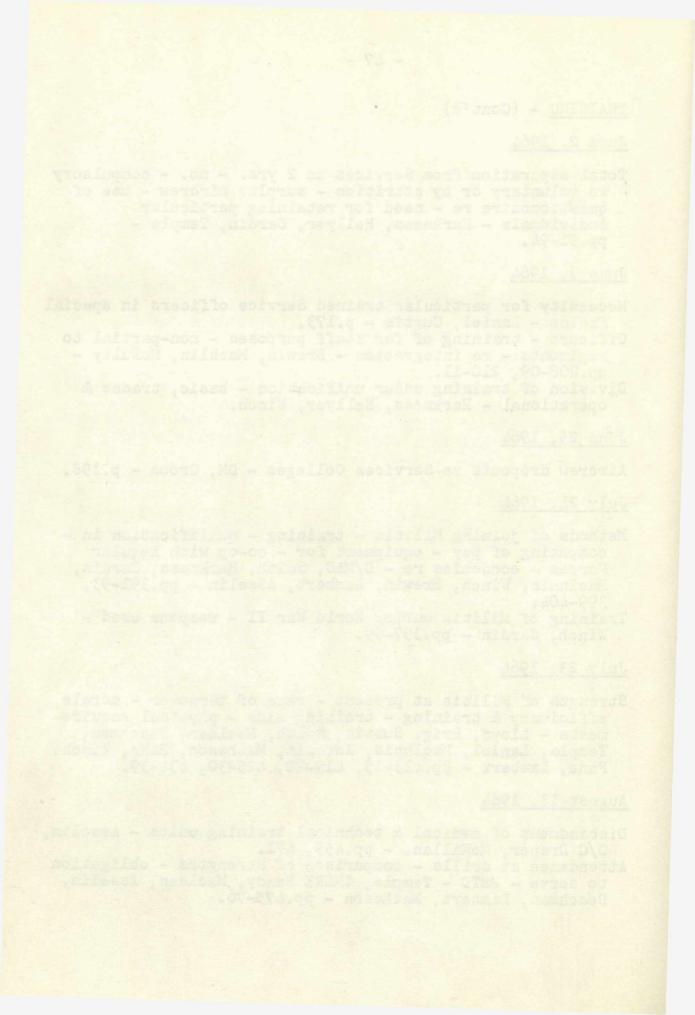
- Methods of joining Militia training qualification in computing of pay - equipment for - co-op with Regular Forces - economies re - D/M&C, Smith, Harkness, Cardin, MacInnis, Winch, Brewin, Lambert, Asselin - pp.391-93, 399-404.
- Training of Militia during World War II weapons used -Winch, Cardin - pp.397-99.

July 23, 1964

Strength of Militia at present - rate of turnover - morale, efficiency & training - training aids - physical requirements - Lloyd, Brig. Suttie, Smith, MacLean, Deachman, Temple, Laniel, MacInnis, Asselin, Matheson, Hahn, Winch, Fane, Lambert - pp.413-15, 419-22, 425-30, 434-39.

August 13, 1964

Disbandment of medical & technical training units - Asselin, G/C Draper, McMillan. - pp.453, 471. Attendance at drills - comparison of strengths - obligation to serve - UNTD - Temple, CMDRE Hendy, MacLean, Asselin, Deachman, Lambert, Matheson - pp.475-76.



TRAINING - (Cont'd)

November 5, 1964

Suttie recommendation re Militia HQ & Militia advisers vs DND decision re - responsibilities of advisers - ranks of instructional staff - MacRae, Hellyer - pp.803-05. Corps school courses conducted for Militia - week-end training - Laniel, Hellyer - pp.809-10. Summer training - McNulty, D/M&C - p.810. Service units (Ordnance, Medical, etc.) grouped into service

battalion organization - summer training for - no. of service units not part of service battalion - Harkness, D/M&C, Hellyer - pp.814-15.

Officers on supplementary reserve may take summer training -MacRae, D/M&C - p.815.

TRI-SERVICE - INTEGRATION

May 26, 1964

Consideration of consequences re premature separation of personnel from Services - no. of persons involved amendment of Superannuation Act re - severance pay, etc. -

Winch, Temple, Hellyer - pp.9, 29-30. Consideration of Bill C-90 - establishment of Chief of Defence Staff - background - forces-in-being concept commitments - Hellyer - pp.10-12.

Reorganization studies - options - Hellyer - pp.12-13. Administrative responsibilities of new defence staff -Hellyer - p.13.

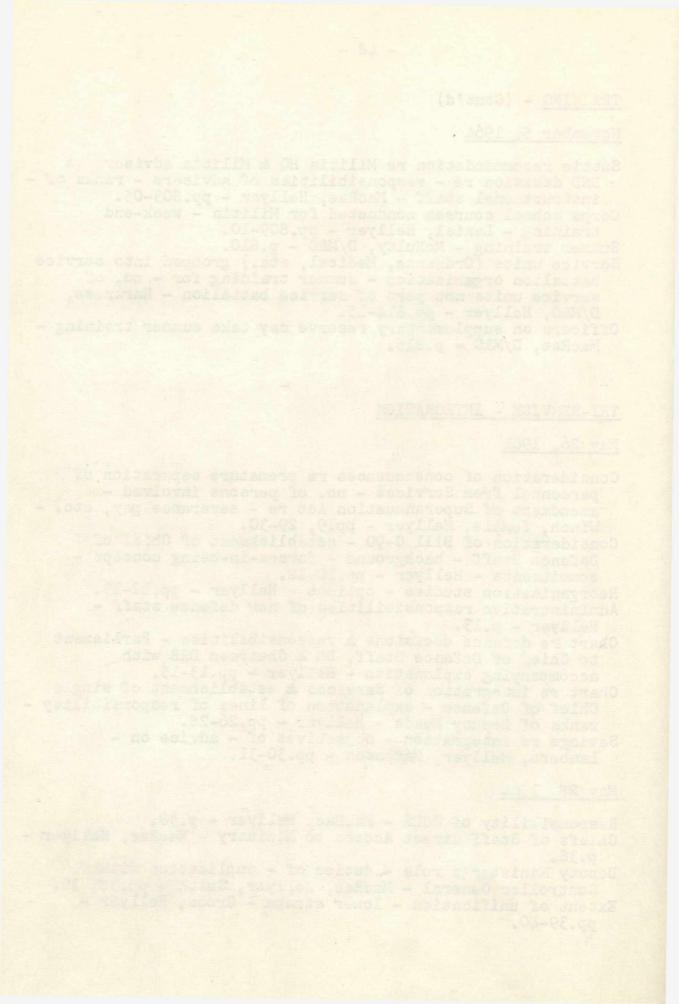
Chart re defence decisions & responsibilities - Parliament to Chief of Defence Staff, DM & Chairman DRB with accompanying explanation - Hellyer - pp.13-15.

Chart re integration of Services & establishment of single Chief of Defence - explanation of lines of responsibility -ranks of Deputy Heads - Hellyer - pp.26-28. Savings re integration - objectives of - advice on -

Lambert, Hellyer, Matheson - pp.30-31.

May 28, 1964

Responsibility of CCOS - MacRae, Hellyer - p.38. Chiefs of Staff direct access to Ministry - MacRae, Hellyer -Deputy Minister's role - duties of - duplication with Controller General - MacRae, Hellyer, Smith - pp.38, 39. Extent of unification - lower strata - Groos, Hellyer pp.39-40.



May 28, 1964

- Civilian control & reduction of channels to Minister policy Laniel, Hellyer pp.41-42.
- Defence Council considering policy less & less Laniel, Hellyer - p.42.
- Policy considered by Chiefs of Staff Cttee. Laniel, Hellver - p.42.
- Hellyer p.42. Determination of level of defence spending & integration of forces - savings re - Harkness, Hellyer, Lloyd, Smith - pp.42-45.
- Release of military & civilian personnel as a result of unification discussion of Winch, Brewin pp.46, 53-54.
- Repeal of National Defence Act re three Services -Harkness, Hellyer - pp.46-47.
- Chain of Command, advice to Minister & responsibilities after unification - prevention of difficulties re i.e., Avro Arrow - less chance of waste & inefficiency -Harkness, Hellyer, Winch, Lloyd, Matheson - pp.47-52.
- Effect of Bill C-90 elimination of three Service Chiefs & substitution of one Chief - elimination of Naval Board, Army & Air Councils - combined operations under - Brewin, Hellyer. - pp.54-55.
- Percentage of defence budget devoted to capital equipment -
- Brewin, Hellyer pp.55-56. Request for statistics re postwar expenditures -Matheson - p.56.
- Appendix on benefits re premature retirement of Service personnel - anticipated losses by retirement and attrition between 1965-66 - pp.57-60.

June 2, 1964

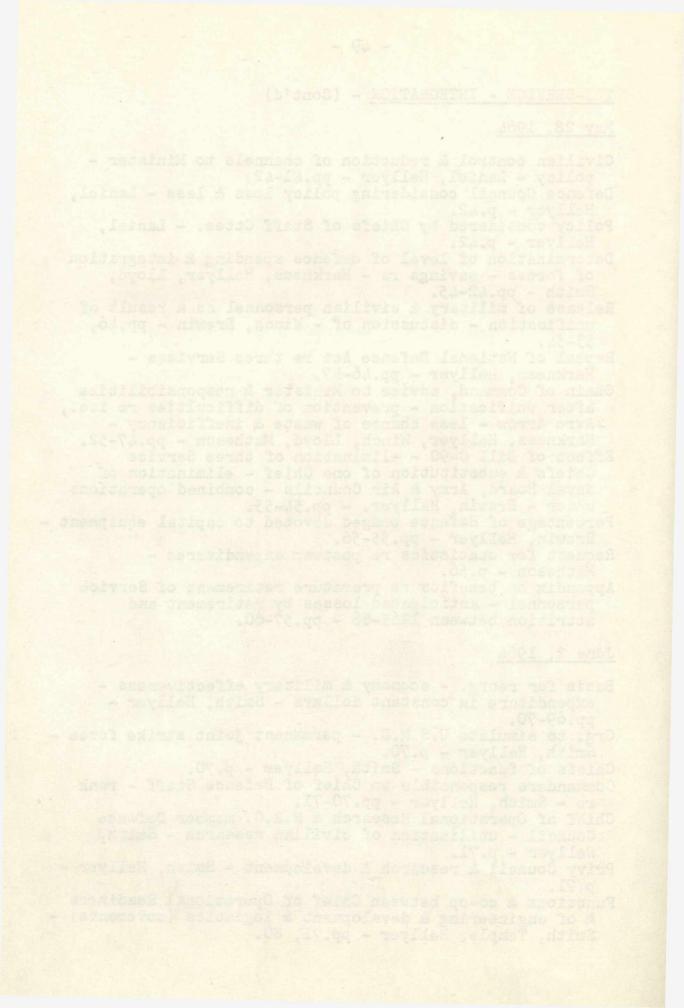
Basis for reorg. - economy & military effectiveness expenditure in constant dollars - Smith, Hellyer pp.69-70.

Org. to simulate U.S.M.C. - permanent joint strike force -Smith, Hellyer - p.70.

Chiefs of functions - Smith, Hellyer - p.70. Commanders responsible to Chief of Defence Staff - rank

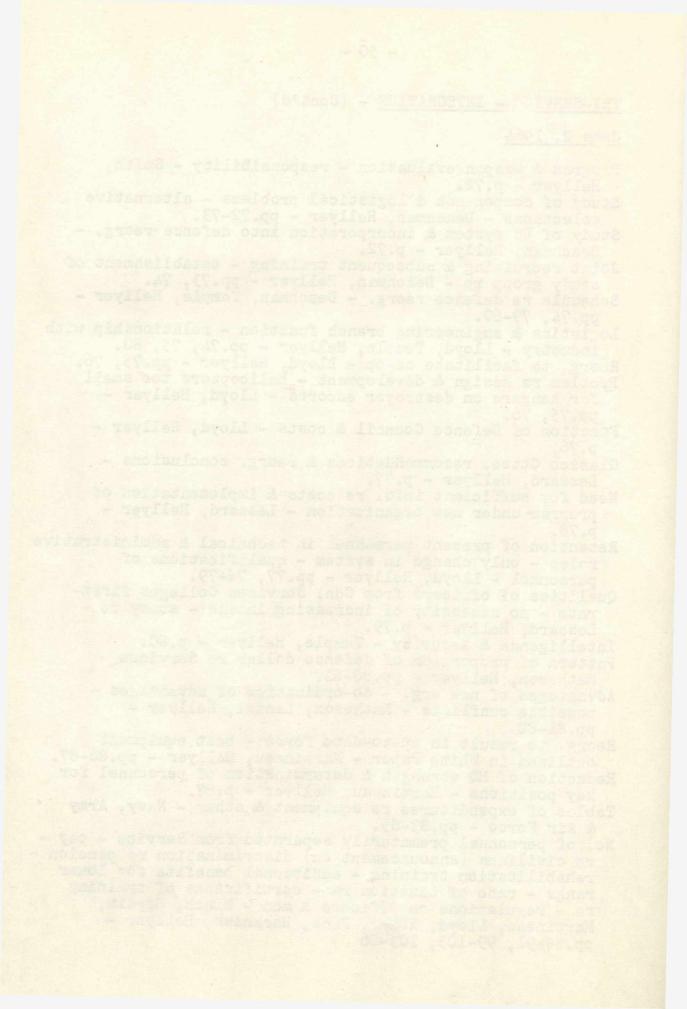
- re Smith, Hellyer pp.70-71. Chief of Operational Research & N.R.C. member Defence Council - utilization of civilian research - Smith, Hellyer - p.71.
- Privy Council & research & development Smith, Hellyer p.71. Readiness

Functions & co-op between Chief of Operational Readiness & of engineering & development & logistics (movements) -Smith, Temple, Hellyer - pp.71, 80.



June 2, 1964

Program & weapon evaluation - responsibility - Smith, Hellyer - p.72. Study of components & logistical problems - alternative selections - Deachman, Hellyer - pp.72-73. Study of US system & incorporation into defence reorg. -Deachman, Hellyer - p.72. Joint recruiting & subsequent training - establishment of study group re - Deachman, Hellyer - pp.73, 74. Schedule re defence reorg. - Deachman, Temple, Hellyer pp.74, 79-80. Logistics & engineering branch function - relationship with industry - Lloyd, Temple, Hellyer - pp.74, 75, 80. Reorg. to facilitate co-op - Lloyd, Hellyer - pp.75, 76 Problem re design & development - helicopters too small 76. for hangars on destroyer escorts - Lloyd, Hellyer pp.75, 76. Function of Defence Council & costs - Lloyd, Hellyer p.76. Glassco Cttee. recommendations & reorg. conclusions -Lessard, Hellyer - p.77. Need for sufficient info. re costs & implementation of program under new organization - Lessard, Hellyer p.78. Retention of present personnel in technical & administrative roles - only change in system - qualifications of personnel - Lloyd, Hellyer - pp. 77, 78-79. Qualities of officers from Cdn. Services Colleges firstrate - no necessity of increasing intake - study re -Lessard, Hellyer - p.79. Intelligence & security - Temple, Hellyer - p.80. Pattern of proportion of defence dollar re Services -Matheson, Hellyer - pp.80-81. Advantages of new org. - co-ordination of advantages -possible conflicts - Matheson, Laniel, Hellyer pp.81-82. Reorg: to result in up-to-date force - best equipment outlined in White Paper - Martineau, Hellyer - pp.86-87. Reduction of HQ strength & determination of personnel for key positions - Martineau, Hellyer - p.87. Tables of expenditures re equipment & other - Navy, Army & Air Force - pp.83-85. No. of personnel prematurily separated from Service - pay re civilians (announcement on) discrimination re pension rehabilitation training - additional benefits for lower ranks - rate of taxation re - certificates of training re - regulations re officers & men - Winch, Cardin, Martineau, Lloyd, ADM/F, Fane, Harkness, Hellyer pp.88-91, 99-103, 105-06



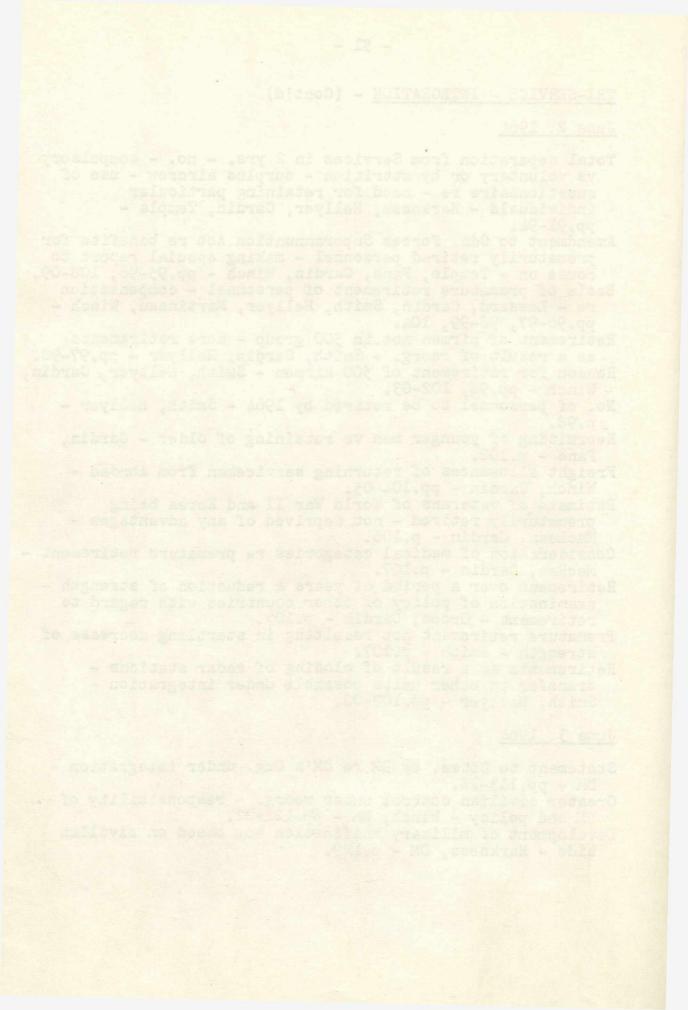
June 2, 1964

Total separation from Services in 2 yrs. - no. - compulsory vs voluntary or by attrition - surplus aircrew - use of questionnaire re - need for retaining particular individuals - Harkness, Hellyer, Cardin, Temple pp.91-94. Amendment to Cdn. Forces Superannuation Act re benefits for prematurily retired personnel - making special report to House on - Temple, Fane, Cardin, Winch - pp.95-96, 108-09. Basis of premature retirement of personnel - compensation re - Lessard, Cardin, Smith, Hellyer, Martineau, Winch pp.96-97, 98-99, 104. Retirement of airmen not in 500 group - more retirements as a result of reorg. - Smith, Cardin, Hellyer - pp.97-98. Reason for retirement of 500 airmen - Smith, Hellyer, Cardin, Winch - pp.98, 102-03. No. of personnel to be retired by 1964 - Smith, Hellyer p.98. Recruiting of younger men vs retaining of older - Cardin, Fane - p.102. Freight allowances of returning servicemen from abroad -Winch, Cardin - pp.104-05. Estimate of veterans of World War II and Korea being prematurily retired - not deprived of any advantages -MacLean, Cardin - p.106. Consideration of medical categories re premature retirement -MacRae, Cardin - p.107. Retirement over a period of years & reduction of strength examination of policy of other countries with regard to retirement - Groos, Cardin - p.107. Premature retirement not resulting in startling decrease of strength - Smith - p.107. Retirements as a result of closing of radar stations transfer to other units possible under integration -Smith, Hellyer - pp.107-08. June 3, 1964 Statement to Cttee. by DM re DM's Org. under integration -

DM - pp.113-18. Greater civilian control under reorg. - responsibility of

DM and policy - Winch, DM - pp.121-22.

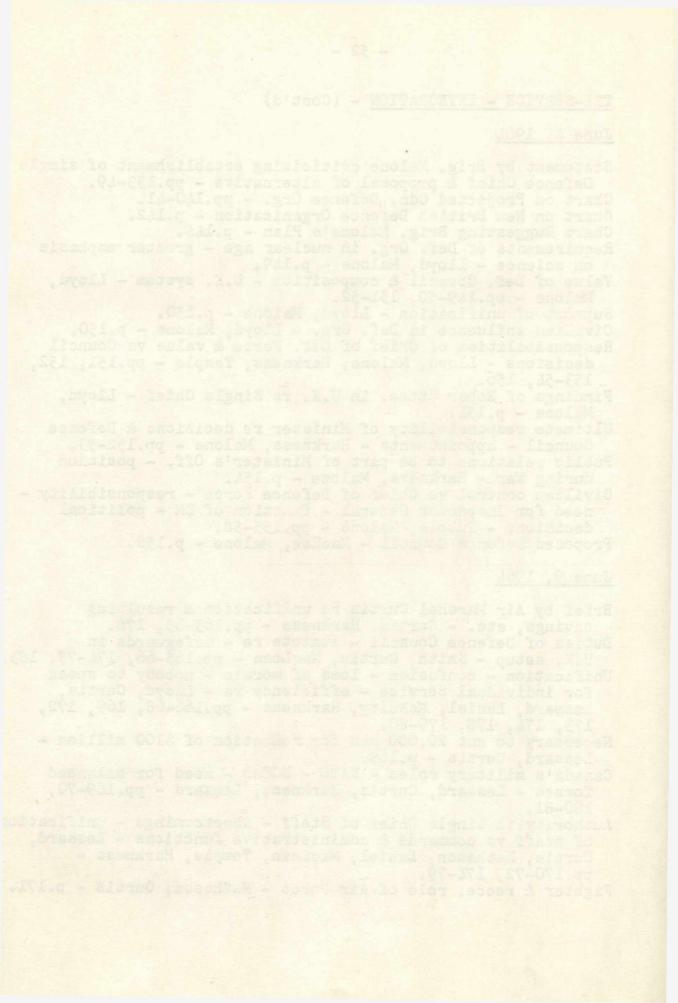
Development of military unification not based on civilian side - Harkness, DM - p.129.



June 4, 1964

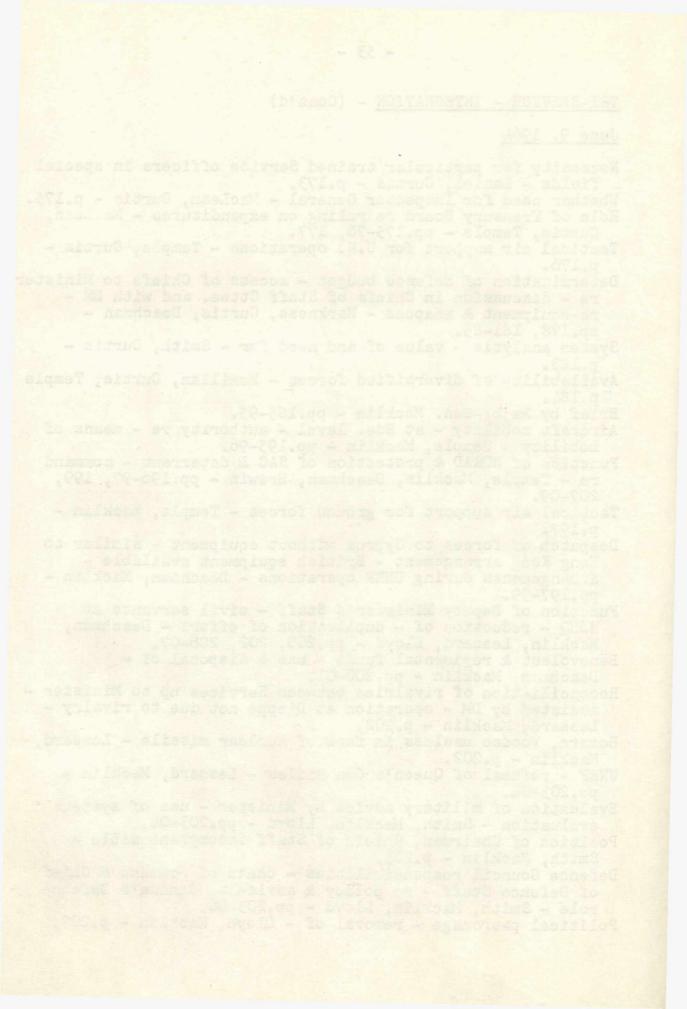
Statement by Brig. Malone criticizing establishment of single Defence Chief & proposal of alternative - pp.133-49. Chart on Projected Cdn. Defence Org. - pp.140-41. Chart on New British Defence Organization - p.142. Chart Suggesting Brig. Malone's Plan - p.144. Requirements of Def. Org. in nuclear age - greater emphasis on science - Lloyd, Malone - p.149. Value of Def. Council & composition - U.K. system - Lloyd, Malone - pp.149-50, 151-52. Support of unification - Lloyd, Malone - p.150. Civilian influence in Def. Org. - Lloyd, Malone - p.150. Responsibilities of Chief of Def. Force & value vs Council decisions - Lloyd, Malone, Harkness, Temple - pp.151, 152, 153-54, 156. Findings of Esher Cttee. in U.K. re Single Chief - Lloyd, Malone - p.151. Ultimate responsibility of Minister re decisions & Defence Council - appointments - Harkness, Malone - pp.152-53. Public relations to be part of Minister's Off. - position during War - Harkness, Malone - p.154. Civilian control vs Chief of Defence Force - responsibility need for Inspector General - function of DM - political decisions - Temple, Malone - pp.155-58. Proposed Defence Council - MacRae, Malone - p.158. June 9. 1964 Brief by Air Marshal Curtis re unification & resulting savings, etc. - Curtis, Harkness - pp.163-65, 178. Duties of Defence Council - statute re - safeguards in U.K. setup - Smith, Curtis, MacLean - pp.165-66, 174-75, 183. Unification - confusion - loss of morale - nobody to speak for individual Service - efficiency re - Lloyd, Curtis, Lessard, Laniel, McNulty, Harkness - pp.166-68, 169, 172, 173, 174, 178, 179-80. Necessary to cut 20,000 men for reduction of \$100 million -Lessard, Curtis - p.169. Canada's military roles - NATO - NORAD - need for balanced forces - Lessard, Curtis, Harkness, Lessard - pp.169-70, 180-81. Authority in single Chief of Staff - shortcomings - unification of staff vs commands & administrative functions - Lessard, Curtis, Matheson, Laniel, MacLean, Temple, Harkness - pp.170-72, 174-79.

Fighter & recce. role of Air Force - Matheson, Curtis - p.171.



June 9, 1964

Necessity for particular trained Service officers in special fields - Laniel, Curtis - p.173. Whether need for Inspector General - MacLean, Curtis - p.175. Role of Treasury Board re ruling on expenditures - MacLean, Curtis, Temple - pp.175-76, 177. Tactical air support for U.N. operations - Temple, Curtis p.176. Determination of defence budget - access of Chiefs to Minister re - discussion in Chiefs of Staff Cttee. and with DM re-equipment & weapons - Harkness, Curtis, Deachman pp.178, 181-85. System analysis - value of and need for - Smith, Curtis p.183. Availability of diversified forces - McMillan, Curtis, Temple p.184. Brief by Major-Gen. Macklin - pp.185-95. Aircraft mobility - at Bde. level - authority re - means of mobility - Temple, Macklin - pp.195-96. Function of NORAD & protection of SAC & deterrent - command re - Temple, Macklin, Deachman, Brewin - pp.196-97, 199, 207-09. Tactical air support for ground forces - Temple, Macklin p.197. Despatch of forces to Cyprus without equipment - similar to Hong Kong arrangement - British equipment available arrangements during UNEF operations - Deachman, Macklin pp.197-99. Function of Deputy Minister's Staff - civil servants at NDHQ - reduction of - duplication of effort - Deachman, Macklin, Lessard, Lloyd - pp.200, 202, 206-07. Benevolent & regimental funds - use & disposal of -Deachman, Macklin - pp.200-01. Reconciliation of rivalries between Services up to Minister assisted by DM - operation at Dieppe not due to rivalry -Lessard, Macklin - p.202. Bomarc, Voodoo useless in face of nuclear missile - Lessard, Macklin - p.202. UNEF - refusal of Queen's Own Rifles - Lessard, Macklin pp.203-04. Evaluation of military advice by Minister - use of systems evaluation - Smith, Macklin, Lloyd - pp.203-04. Position of Chairman, Chiefs of Staff incomprehensible -Smith, Macklin - p.203. Defence Council responsibilities - chain of command & Chief of Defence Staff - re policy & advice on Canada's Defence role - Smith, Macklin, Lloyd - pp.203-06. Political patronage - removal of - Lloyd, Macklin - p.207.



TRI-SERVICE - INTEGRATION - (Cont'd)

June 9, 1964

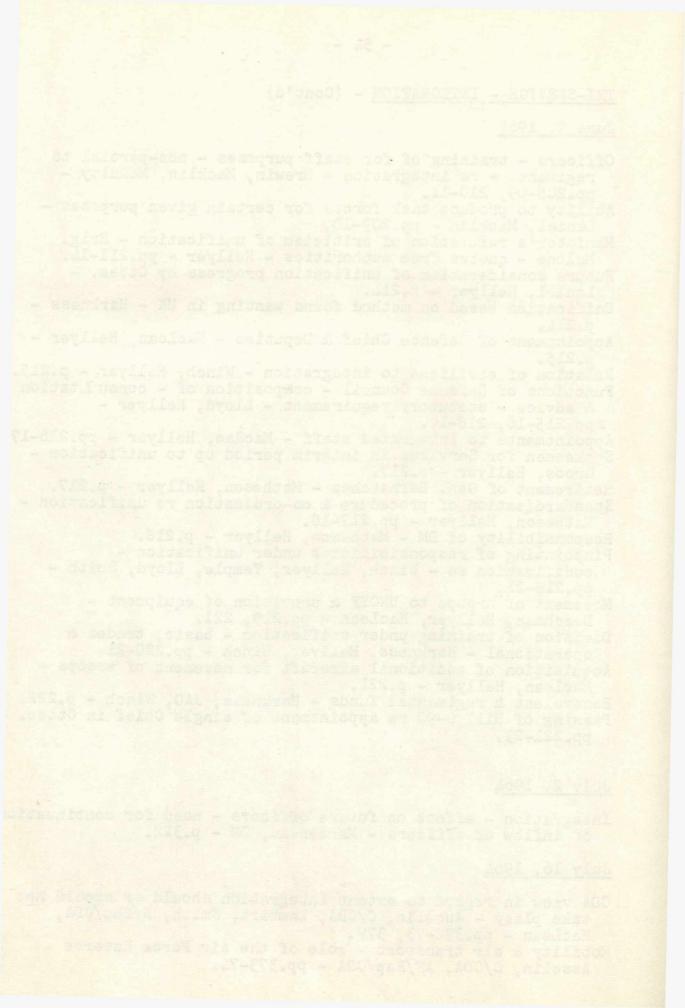
Officers - training of for staff purposes - non-partial to regiments - re integration - Brewin, Macklin, McNulty pp.208-09, 210-11. Ability to produce task forces for certain given purposes -Laniel, Macklin - pp.209-10. Minister's refutation of criticism of unification - Brig. Malone - quotes from authorities - Hellyer - pp.211-14. Future consideration of unification progress by Cttee. -Laniel, Hellyer - p.214. Unification based on method found wanting in UK - Harkness p.214. Appointment of Defence Chief & Deputies - MacLean, Hellyer p.215. Relation of civilians to integration - Winch, Hellyer - p.215. Functions of Defence Council - composition of - consultation & advice - statutory requirement - Lloyd, Hellyer pp.215-16, 218-19. Appointments to integrated staff - MacRae, Hellyer - pp.216-17. Spokesmen for Services in interim period up to unification -Groos, Hellyer - p.217. Retirement of Gen. Bernatchez - Matheson, Hellyer - p.217. Standardization of procedure & co-ordination re unification -Matheson, Hellyer - pp.217-18. Responsibility of DM - Matheson, Hellyer - p.218. Pinpointing of responsibilities under unification codification re - Winch, Hellyer, Temple, Lloyd, Smith pp.218-21. Movement of troops to UNCYF & provision of equipment ~ Deachman, Hellyer, MacLean - pp.219, 221. Division of training under unification - basic, trades & operational - Harkness, Hellyer, Winch - pp.220-21. Acquisition of additional aircraft for movement of troops -MacLean, Hellyer - p.221. Benevolent & regimental funds - Harkness, JAG, Winch - p.222. Passing of Bill 0-90 re appointment of single Chief in Ottee. pp.221-23. July 2, 1964 Integration - effect on future officers - need for continuation

of inflow of officers - Martineau, DM - p.322.

July 16, 1964

CDA view in regard to extent integration should or should not take place - Asselin, C/CDA, Lambert, Smith, N/Rep/CDA, MacLean - pp.372-73, 379. Mobility & air transport - role of the Air Force Reserve -

Asselin, C/CDA, AF/Rep/CDA - pp.373-74.



TRI-SERVICE - INTEGRATION - (Cont'd)

August 18, 1961

Reorg. of Militia & unification of Armed Forces - wisdom of implementing together - anxiety re - financial consideration - Lambert, Cardin, Winch, Harkness, Matheson - pp.489-90.

UNITED NATIONS

Tactical air support for UN operations - Temple, Curtis - p.176.

UNITED NATIONS CYPRUS FORCE

June 9, 1964

Despatch of forces to Cyprus without equipment - similar to Hong Kong arrangement - British equipment available arrangements during UNEF operations - Deachman, Macklin p.197-99.

Movement of troops to UNCYF & provision of equipment -Deachman, Hellyer, MacLean - pp.219, 221.

UNITED NATIONS EMERGENCY FORCE

June 9, 1964

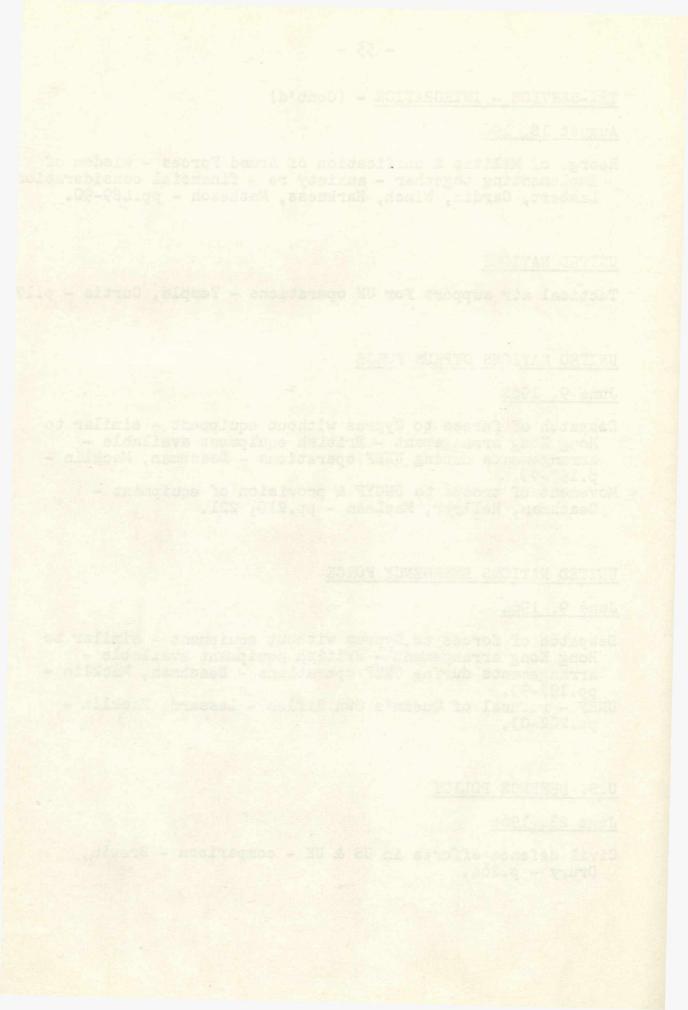
Despatch of forces to Cyprus without equipment - similar to Hong Kong arrangement - British equipment available arrangements during UNEF operations - Deachman, Macklin pp.197-99.

UNEF - refusal of Queen's Own Rifles - Lessard, Macklin - pp.202-03.

U.S. DEFENCE POLICY

June 23, 1964

Civil defence efforts in US & UK - comparison - Brewin, Drury - p.264.



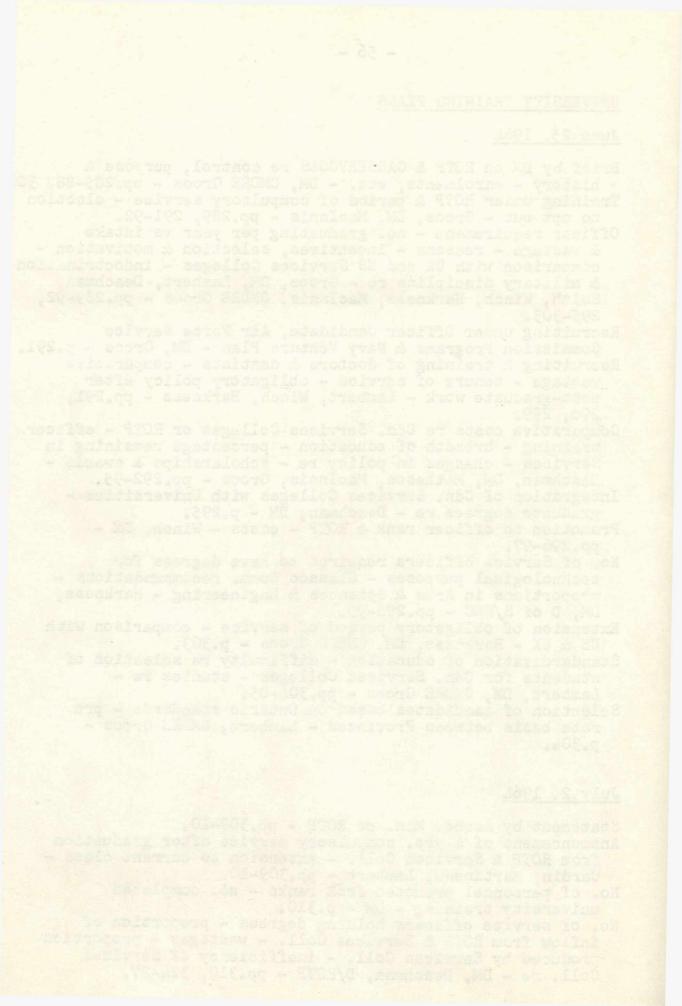
UNIVERSITY TRAINING PLANS

.

.

June 25, 1964

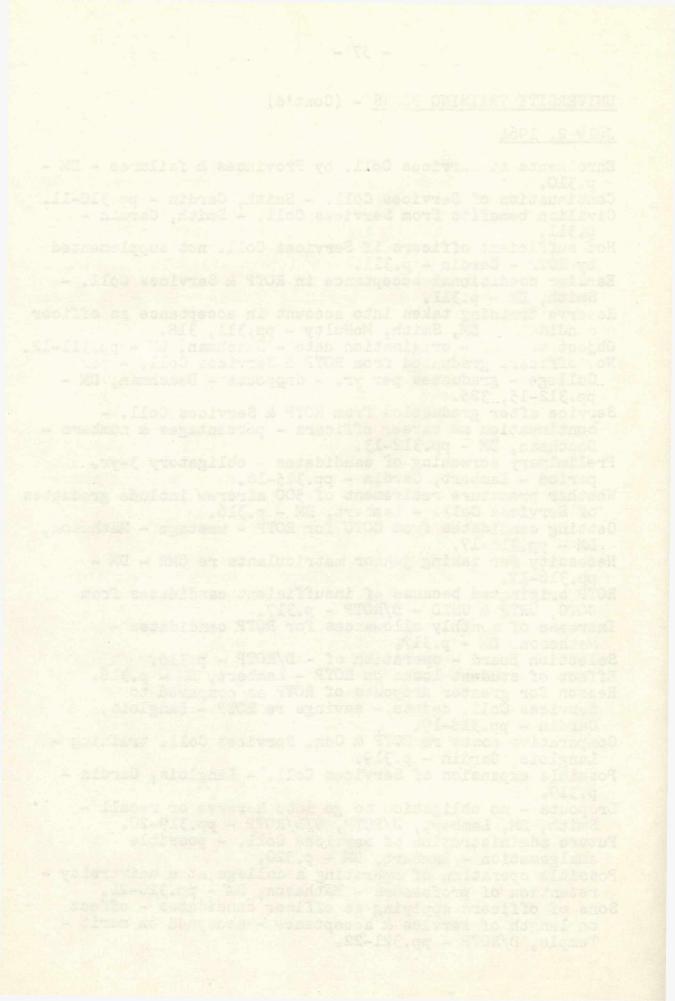
 Brief by DM on ROTP & CANSERVCOLS re control, purpose & history - enrolments, etc DM, CMDRE Groos - pp.285-88, 301. Training under ROTP & period of compulsory service - election to opt out - Groos, DM, MacInnis - pp.289, 291-92. Officer requirement - no. graduating per year vs intake & wastage - reasons - incentives, selection & motivation - comparison with UK and US Services Colleges - indoctrination & military discipline re - Groos, DM, Lambert, Deachman, Smith, Winch, Harkness, MacInnis, CMDRE Groos - pp.289-92, 295-303.
Recruiting under Officer Candidate, Air Force Service Commission Programs & Navy Venture Plan - DM, Groos - p.291. Recruiting & training of doctors & dentists - comparative wastage - tenure of service - obligatory policy after post-graduate work - Lambert, Winch, Harkness - pp.291, 296, 299.
 Comparative costs re Cdn. Services Colleges or ROTP - officer training - breadth of education - percentage remaining in Services - changes in policy re - scholarships & awards - Deachman, DM, Matheson, MacInnis, Groos - pp.292-95. Integration of Cdn. Services Colleges with Universities - graduate degrees re - Deachman, DM - p.295. Promotion to officer rank & ROTP - costs - Winch, DM - pp.296-97. No. of Service officers required to have degrees for technological purposes - Glassco Comm. recommendations - proportions in Arts & Sciences & Engineering - Harkness, DM, D of S/RMC - pp.298-99. Extension of obligatory period of service - comparison with US & UK - Harkness, DM, CMDRE Groos - p.303. Standardization of education - difficulty re selection of students for Cdn. Services Colleges - studies re - Lambert, DM, CMDRE Groos - pp.304-05. Selection of candidates based on Ontario standards - pro rata basis between Provinces - Lambert, CMDRE Groos - p.304.
<pre>Statement by Assoc. Min. re ROTP - pp.309-10. Announcement of 4-yrs. compulsory service after graduation from ROTP & Services Coll extension to current class - Cardin, Martineau, Lambert - pp.309-10. No. of personnel promoted from ranks - no. completed university training - DM - p.310. No. of service officers holding degrees - proportion of inflow from ROTP & Services Coll wastages - proportion ·produced by Services Coll inefficiency of Services Coll. re - DM, Deachman, D/ROTP - pp.310, 324-27.</pre>



UNIVERSITY TRAINING PLANS - (Cont'd)

July 2, 1964

Enrolments at services Coll. by Provinces & failures - DM p.310. Continuation of Services Coll. - Smith, Cardin - pp.310-11. Civilian benefits from Services Coll. - Smith, Cardin post. Not sufficient officers if Services Coll. not supplemented by ROTP - Cardin - p.311. Earlier conditional acceptance in ROTP & Services Coll. -Smith, DM - p.311. Reserve training taken into account in acceptance as officer candidate - DM, Smith, McNulty - pp.311, 318. Object of TP - origination date - Deachman, DM - pp.311-12. No. officers graduated from ROTP & Services Coll. - per College - graduates per yr. - dropouts - Deachman, DM pp.312-15, 325. Service after graduation from ROTP & Services Coll. continuation as career officers - percentages & numbers -Deachman, DM - pp.312-13. Preliminary screening of candidates - obligatory 3-yr. period - Lambert, Cardin - pp.315-16. Whether premature retirement of 500 aircrew include graduates of Services Coll. - Lambert, DM - p.316. Getting candidates from COTC for ROTP - wastage - Matheson, DM - pp.316-17. Necessity for taking junior matriculants re CMR - DM pp.316-17. ROTP originated because of insufficient candidates from COTC, URTP & UNTD - D/ROTP - p.317. Increase of monthly allowances for ROTP candidates -Matheson, DM - p.317. Selection Board - operation of - D/ROTP - p.318. Effect of student loans on ROTP - Lambert, DM - p.318. Reason for greater dropouts of ROTP as compared to Services Coll, cadets - savings re ROTP - Langlois. Cardin - pp.318-19. Comparative costs re ROTP & Cdn. Services Coll. training -Langlois, Cardin - p.319. Possible expansion of Services Coll. - Langlois, Cardin p.319. Dropouts - no obligation to go into Reserve or recall -Smith, DM, Lambert, D/ROTP, D/D/ROTP - pp.319-20. Future administration of Services Coll. - possible amalgamation - Lambert, DM - p.320. Possible operation of operating a college at a university retention of professors - Matheson, DM - pp.320-21. Sons of officers applying as officer candidates - effect on length of service & acceptance - accepted on merit -Temple, D/ROTP - pp.321-22.



UNIVERSITY TRAINING PLANS - (Cont'd)

July 2, 1964

Integration - effect on future officers - need for continuation of inflow of officers - Martineau, DM - p.322. NATO Association university - exchange of professors with sending of students to - difficulties re - career officers training in UK and US - Langlois, DM, D/ROTP - pp.322-23. Publicizing ROTP in schools - McNulty, D/ROTP - p.323. Applicants as officer candidates - not exceeding supply after selection - qualified applicants assured of admission - operation of Services Coll. to capacity -Granger, DM, Fane - pp.323-24.

July 23, 1964

Officers entering Militia from COTC & ROTP - Lambert, Brig. Suttie - pp.438-39.

August 13, 1964

Attendance at drills - comparison of strengths - obligation to serve - UNTD - Temple, CMDRE Hendy, MacLean, Asselin, Deachman, Lambert, Matheson - pp.460-63, 464-65, 471, 473, 475-76.

August 18, 1964

Percentage of ROTP joining reserve forces - accent on youth - Laniel, Cardin - p.500.

November 5, 1964

COTC personnel required to sign commitment to Militia - Laniel, D/M&C - p.809.

VISITS

July 27, 1964

Visit to Atlantic Command - tour of dockyard, HMS Alcide, HMCS Bonaventure, HMCS Stadacona, HMCS Provider, Maritime Command HQ, subsequent participation in exercises & visit to SACLANT HQ Norfolk, Virginia - pp.441-43.

WELFARE

June 9, 1964

Benevolent & regimental funds - use & disposal of - Deachman, Macklin - pp.200-01. Benevolent & regimental funds - Harkness, JAG, Winch - p.222.

