

27th February, 1920.

Memo. with reference to the Committee formed in connection  
with the Rockefeller Grant.

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At the Meeting of the Board of Governors, held on January 26th, 1920, the Acting Principal read a letter to the Board of Governors from Dr. Vincent, announcing the Rockefeller Grant for Medical Education in Canada. The Minute of the Board of Governors referring to this matter is as follows:-

"The Acting Principal made a statement regarding the anticipated donation from the Rockefeller Foundation to the Medical Faculty. Dr. Adams informed the Meeting that the Foundation would shortly send representatives to Montreal to confer with the University authorities regarding this matter, and that a joint meeting had been held of representatives of the Governors and of the Faculty of Medicine to prepare a statement as to the needs and plans of the Faculty."

The Meeting referred to was constituted as follows:-

Mr. W. M. Birks	Dr. Chipman
Mr. John W. Ross	Dr. Ruttan
Mr. Albert V. Brown	Dr. Birkett
Dr. Armstrong	The Acting Principal

The Committee met, and the Acting Principal read to them the letter of which Dr. Osler had sent a copy to Mr. W. M. Birks, Dean Birkett, and other members of the University, setting forth the need of organizing the clinical teaching in the Medical Faculty of the University, and outlining a plan of organization. Dr. Adams stated that this proposal of Dr. Osler's had been brought before the Medical Faculty, and had been referred by them to a committee. This committee had reported upon the proposal, but the report had not been submitted to the Faculty. The Committee then suggested that the report of this committee be submitted to the Faculty, and their opinion concerning it be obtained. At the next meeting of the Faculty, Dr. Adams reported that the Faculty of Medicine had considered the report of this committee, and had approved of it, with certain minor modifications. The report of the Faculty was submitted to the Committee.

The Committee then decided that, having received the approval of the Faculty of Medicine, they should bring the matter to the attention of the two hospitals concerned. The Committee requested Mr. W. M. Birks, Dr. Birkett, and Dr. Adams to wait upon His Excellency the Governor-General, the Visitor of the University, and lay the matter before him. These gentlemen accordingly went to Ottawa, and were accorded an interview by the Governor-General, who expressed his warm interest and approval of the proposed scheme. His Excellency stated that he would write to Sir Vincent Meredith with reference to it.

Subsequently His Excellency the Governor General, through his Secretary, sent to the Acting Principal a copy of the reply to his letter which he had received from Sir Vincent Meredith. In this His Excellency stated that Sir Vincent had strong views on the subject, but thought that if the Acting Principal were to take the matter up directly with him, a satisfactory arrangement could be reached. A meeting with Sir Vincent Meredith was accordingly called at the office of Sir Vincent. The committee consisted of

Mr. Wm. Birks  
Dr. C.C. Chipman  
The Acting Principal.

After a thorough discussion of the whole subject and a submission of the proposal of the Medical Faculty based on Sir William Osler's letter, Sir Vincent stated that he would undertake to submit to the Board of Governors of the Royal Victoria Hospital any written statement which the committee might desire to forward, and that he would be willing to support it, provided it was not contrary to the interests of the Hospital in question. The Acting Principal, consequently, on March 3rd sent to Sir Vincent Meredith a letter setting forth the main points of the proposal, with a request that he would submit it to his board. A few days later Sir Vincent wrote acknowledging receipt of this communication and stating that he would put it before his Board with a recommendation at the next meeting.

On March 8th a meeting of representatives of the committee and representatives of the Montreal General Hospital was held at the ~~Montreal~~ *Montreal* Royal Club. There were present:

Mr. John W. Ross  
Mr. Farquhar Robertson, Chairman of the Board  
of Montreal General Hospital

Major Haywood,  
Dean Birkett,  
The Acting Principal.

The plan was laid before the meeting by the Acting Principal in exactly the same terms as those submitted to Sir Vincent Meredith and copies of a practically

identical letter were left with Mr. Farquhar Robertson and Major Haywood for submission to the Board of the Montreal General Hospital. These gentlemen stated that they were in favor of the scheme and felt that the Montreal General Hospital were fully cognizant of the needs of closer co-operation between all the Hospitals and the Faculty of Medicine of McGill University.

On March 12th, a letter was received from Sir Vincent Meredith, dated March 11th, which reads as follows:-

MONTREAL, 11th March, 1920.

Dear Dr. Adams,

The Governors of Royal Victoria Hospital have given full consideration to the proposals conveyed to the Hospital in your letter of the 3rd of March in connection with the efficient organization of the Clinical teaching at McGill University, and it affords us pleasure to be able to meet the views as expressed in your letter under acknowledgment.

It will no doubt be agreeable to you that the appointed Governors and Medical Boards of the Hospitals will have the right of selection of a nominee or nominees in the event absence or inability to act of any member of the Boards.

The agreement is to become operative forthwith and remain in force for five years, with the stipulation that any of the parties thereto may withdraw at the end of any calendar year by giving one year's notice in writing.

I am,

Yours very truly,

(Signed) Vincent Meredith

PRESIDENT.

A little later a letter was received from Mr. Farquhar Robertson, dated March 16th, which read as follows:-

MONTREAL, Mar. 16th, 1920.

Dean Adams,  
Acting Principal,  
McGill University,  
MONTREAL, Que.

Dear Dean Adams:-

I wish to acknowledge receipt of your letter in connection with the Rockefeller Foundation.

In reply to same would say, that your letter was placed before the Board of Management of The Montreal General Hospital on Mar. 10th, and after due consideration, it was decided, that in view of the lack of detail the Board of Management do not feel at liberty to commit themselves to any plan until more detail and definite plans are submitted.

They will be discussed fully and fairly, and I am instructed to state by my Board, that the Montreal General Hospital is willing and anxious to cooperate in any plan that will further medical education, and, in particular, the interests of McGill University.

Yours faithfully,

(Signed) Farquhar Robertson

PRESIDENT.

After the lapse of a couple of weeks, the Acting Principal called on Mr. Farquhar Robertson and explained that the letter addressed to him by the joint Committee put forward proposals of a general character, and at the present time it was impossible to make a more detailed statement in the case. He also mentioned that the Board of the Royal Victoria Hospital had accepted the Committee's proposals and

agreed to put them in force for a period of five years. Mr. Robertson then undertook to re-submit the matter to the Board of the Montreal General Hospital, and the next day the Acting Principal received a second letter from Mr. Robertson, as President of the Montreal General Hospital, under date of April 15th, reading as follows:

MONTREAL, 15th April, 1920

Acting Principal Adams,  
McGill University,  
MONTREAL.

Dear Sir,

In further answer to your letter of March 4th. I beg to say that the question mentioned therein has been under further advisement of the Board of Management of this Hospital. In view of the fact that the Royal Victoria Hospital has sanctioned the adoption of this plan for a period of five years, I am authorized to state that the Montreal General Hospital is prepared to make the same concessions, but in order that your Committee might not be tied down to the acceptance of this or any other alternate plan, I have been requested to inform you again that the Board of Management of the Montreal General Hospital stands ready now as in the past to enter into any agreement or arrangement with the Governors of McGill University in order that the teaching in the course of medicine may be improved or benefitted.

Yours very truly,

(Signed) Farquhar Robertson

PRESIDENT  
MONTREAL GENERAL HOSPITAL

On receipt of this letter the Acting Principal wrote to the President of the Royal Victoria Hospital and asked him to request his Board to appoint their two representatives to this newly formed Board of Selection. A letter in reply was received under date of May 21st from Sir Vincent Meredith, informing me that the Board of the Royal Victoria Hospital had appointed Dr. Armstrong and Dr. Martin.

The Acting Principal then wrote in the same sense to the Montreal General Hospital. In reply, he received a request that he should meet Mr. Farquhar Robertson and Dr. Haywood with reference to the appointments to be made by the Montreal General Hospital. At this meeting these gentlemen informed the Acting Principal that a difficulty with reference to the selection of persons to represent the Medical Board of the Montreal General Hospital had developed, when the question of the appointments was approached. This was due to the fact that of the Medical staff of the Montreal General Hospital only three gentlemen are members of the Faculty of Medicine of McGill University, and the Medical Board could not agree upon the selection of two persons from these three possible candidates.

The Acting Principal suggested that Dr. Haywood and Mr. Farquhar Robertson should talk the matter over again with their own Medical Board and with the Medical Board of the Royal Victoria Hospital, and see whether some satisfactory solution could not be reached.

Not having heard further from Dr. Haywood, the Acting Principal called upon this gentleman at the Montreal General Hospital on June 10th. Dr. Haywood stated that he had consulted Drs. Armstrong, Martin, Finley and LaFleur with reference to these appointments, and after a thorough discussion with them and with the Board of the Montreal General Hospital, all were agreed that under the circumstances of the case the best course to pursue was to let the actual appointments on the part of the Montreal General Hospital stand over until General Currie had

assumed his work as Principal of the University. It was then felt that if the Medical Board of the Montreal General Hospital could not by that time reach a decision with reference to the gentlemen whom they would appoint, the whole matter with the attendant difficulties should be laid before General Currie, and it would then be for General Currie to point out what should be done, and this having been done, a solution of the difficulty would be reached. Dr. Haywood informed the Acting Principal that there was not the slightest doubt that the Committee of seven would be constituted, as all the authorities of the Montreal General Hospital were determined that this should be done; the only matter remaining now for adjudication being the personnel of the representatives of the Montreal General Hospital, and this, as above stated, they felt sure could be satisfactorily arranged when General Sir Arthur Currie came.

With reference to the attached Memoranda, I asked Major Haywood of the Montreal General Hospital to come and discuss the matter further with me. We met on Thursday morning of the 12th of August in my office, Dr. Adams also being present, with the following result:

Major Haywood stated that he came as the representative of the Board of Governors of the Montreal General Hospital, and of the Medical Board of that Hospital as well. He agreed with the principle that has been suggested, and acknowledged that the application of such a principle should be conducive of good results to the hospitals and to this University. He pointed out, though, that were the Medical Board mentioned in the attached Memoranda to be constituted as set forth, it would result in the Medical representatives of the Montreal General Hospital being Drs. Finley and Hutchinson. He stated that the Medical Board of the Montreal General Hospital did not desire to be represented by Dr. Hutchinson; nor would the Board of Governors of the Hospital sanction the appointment of Dr. Hutchinson. It was pointed out to him that the representatives of the Montreal General Hospital, according to the terms of the plan outlined, might be Drs. Finley and Laflour. He said that these two names would not be satisfactory, and he suggested that the clause which refers to the two members of the Medical Board, reading as follows:

"Two members of the Medical Board of Hospital, who shall also be members of the Faculty of Medicine of McGill University"

should be changed to read,-

Two members of the Medical Board of Hospital, who shall also be members of the Teaching Staff of McGill University"

This suggestion was much debated by us, and for a time I thought it might be accepted. On further consideration I am of the opinion that the clause should stand as originally drafted, for the following reasons:

- (1) If a principle is right it should be adopted irrespective of any persons involved thereby.



(2) This University should have the final say as to who should constitute its teaching staff.

(3) If the clause stands as at present drafted it means that the hospitals have equal representation on the Committee, as each is represented by its President and two members of its Medical Board; whereas the University is represented by its Principal and four of its Faculty; thus giving each hospital equal representation, and the University the majority.

(4) If the clause is amended to meet the suggestion put forth by Major Haywood, it might well be that the Faculty of Medicine in the University, which normally should be the body to advise me as to the Teaching Staff, might not have any say as to who such Teaching staff should be. Two members chosen from the Teaching Staff might not be of the Faculty of Medicine at all, and therefore, when the filling of an appointment on the Teaching Staff of the University came up for final approval, the University might find itself in a minority.

(5) The Faculty of Medicine is the body which advises as to the policy in the teaching of Medicine to be pursued in the University, and if the members of that Faculty are fit and proper persons to act in that capacity, surely they are the ones who can best select the Teaching Staff. The institution of a plan which would work otherwise seems to me to be unsound.

(6) It also seems wrong to me that the head of a department in Medicine should not have any say as to who the officers of his organisation should be. If Major Haywood's suggestion were adopted, it might be that the head of the Surgical Department and of the Department of Medicine in a hospital would have no say as to who should teach the subjects for which the head of his department is responsible. A principle that would result in such a state of affairs seems to me to be wrong.

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206 St. James Street,

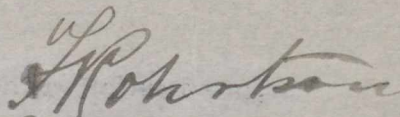
February 3rd, 1921.

Sir Arthur Currie, Principal  
McGill University,  
Montreal.

Dear Sir Arthur:-

With further reference to your last communication regarding a committee of seven to be appointed for the selection of teachers for McGill University.

This question was discussed at length at our regular Board of Management meeting held on the 2nd instant, and I can assure you was given a most sympathetic hearing; but as the questions involved are of such a serious nature to the future policy of this hospital, especially, it was considered advisable that a larger committee than formerly should meet with you again, in the hope that this question may be amicably and satisfactorily settled for both the University and the hospitals: and to this end it was resolved that a committee composed of Colonel Herbert Molson, C.E. Neill, Senator Smeaton White, Dr. Haywood and Dr. C.F. Martin, should meet with you in the very near future, and it was further suggested that Colonel Molson would consult with you with a view to inviting two or three other Governors of McGill University not directly connected with either hospital. If this meets with your approval a meeting had better be arranged as soon as possible.



President Montreal General Hospital.

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The Selection Board met on the afternoon of Tuesday, October 25th, 1921, in my office.

I had called them together for the purpose of considering the name which had been suggested as suitable for the Headship of the Department of Pediatrics. There were present, besides myself, Sir Vincent Meredith, Mr. Farquhar Robertson, Dr. Martin and Dr. Finley.

I first informed the committee of the difference in the attitude of the two hospitals regarding the powers of this committee. All were agreed that it was unfortunate and unsatisfactory that there could not be complete unanimity, but it was decided to carry on with the agenda for the day, especially after Mr. Robertson had stated that he thought there was no doubt but that the Montreal General Hospital would approve of selections endorsed by this committee.

The name considered by the committee was that of Dr. Charles McNeil of Edinburgh. I outlined the negotiations that had taken place with Dr. McNeil and also his demand to be paid \$2,000 a year by the University. I stated to the committee that I was not prepared to recommend to the Board of Governors of the University that Dr. McNeil be paid this amount. Under these conditions the committee decided not to make any recommendations regarding Dr. McNeil. It was the opinion of the committee

for two years

that the matter of a Pediatrician might receive the consideration of the Medical Department of the University.

Opinions were also expressed that some outline of the manner in which this committee was to function and a definite statement as to the powers of the committee should be prepared.

copy

February  
Twenty-fifth  
1922.

Farquhar Robertson, Esq.,  
The Montreal General Hospital,  
Montreal.

Dear Mr. Robertson:-

In reply to your letter of February 16th in which you suggest that it would be advisable to put the nominations contained in my letter of February 14th before the Committee of Seven for their sanction, let me say that this is just what I was doing in my letter of the 14th.

I did not consider it worth while to put the members of the Committee of Seven to the inconvenience of formally meeting, and so I wrote to each one of them a letter - the duplicate of the one I wrote you. The changes outlined in my letter did not involve any promotions or additional appointments to the staff of the University, and that was another reason why I did not ask the Committee of Seven to meet in a formal manner. Really the matter is one in which the University has very little concern, though I think it well for both hospitals to do the Committee of Seven the courtesy of letting us know when any changes in Hospital Staff are contemplated.

Yours faithfully,

Principal.

*The Royal Victoria Hospital.*

*Montreal* February 9th., 1922.

Sir Arthur Currie, G.C., M.G., K.C.B., L.L.D.,  
President McGill University,  
Montreal.

Dear Sir Arthur,

For your information I may say that the Board of Governors of the Royal Victoria Hospital, at their next Meeting, propose to make the following appointments to the Staff of the Hospital.

Dr. F.G. Finley, Consulting Physician to the Hospital.

Dr. H.B. Cushing, B.A., Physician.

Prof. W.T. Tait, Psychologist.

Dr. A. Howard Pirie, Roentgenologist in Chief.

Yours very truly,

*Vincent Dandridge*

President.

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*copy*

February  
Fourteenth  
1922.

Also to:  
Dr. F.G.Finley  
Dr. J.A.Hutchison

Farquhar Robertson, Esq.,  
206 St. James Street,  
Montreal.

Dear Sir:-

Re Committee of Seven

There is a matter which might come before this Committee, but I do not consider it of sufficient importance to call the Committee together for the purpose of dealing with it. It is this:

The President of the Royal Victoria Hospital has notified me that the Board of Governors of that institution at their next meeting propose to make the following appointments to the staff of the hospital:-

Dr. F.G.Finley, Consulting Physician to  
the Hospital

Dr. H.B.Cushing, B.A. Physician

Prof. W.B.Tait, Psychologist

Dr. A.Howard Pirie, Roentgenologist in Chief.

Will you please inform me as to your concurrence, or otherwise.

Yours faithfully,

Principal.

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354 MACKAY STREET  
MONTREAL

February 16th 1922.

Sir Arthur W. Currie,  
Principal,  
McGill University,  
Montreal.

Dear Sir:-

I enclose your letter with my approval  
as requested.

Yours very truly,

*J. Edgar Hutchinson*

Encllo.



McGILL UNIVERSITY  
MONTREAL.

PRINCIPAL'S OFFICE.

*copy*

February  
Fourteenth  
1922.

Dr. J.A.Hutchison,  
354 Mackay Street,  
Montreal.

Dear Sir:-

Re Committee of Seven

There is a matter which might come before this Committee, but I do not consider it of sufficient importance to call the Committee together for the purpose of dealing with it. It is this:

The President of the Royal Victoria Hospital has notified me that the Board of Governors of that institution at their next meeting propose to make the following appointments to the staff of the hospital:-

Dr.F.G.Finley, Consulting Physician to  
the Hospital

Dr. H.B.Cushing, Physician

Prof. W.B. Tait Psychologist

Dr.A.Howard Pirie, Roentgenologist in Chief.

Will you please inform me as to your concurrence, or otherwise.

Yours faithfully,

*A.W. Barrie*  
Principal.

*Appar one  
J. Allen Hutchison  
16-2-1922*

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Feb. 16. 1922

273 BISHOP STREET,  
MONTREAL.

Sir A. Currie

Principal McGill University,

Dear Sir,

In reply to your  
letter of Feb. 14<sup>th</sup> referring  
to changes on the Staff of the  
Royal Victoria Hospital,  
I willingly assent.

As these changes do not  
involve promotions on the

Teaching Staff of the  
University, it appears to  
me that it is a matter for  
the Hospital administration  
rather than for the Committee  
of Seven.

Yours sincerely

Frederic C. Folley



# THE MONTREAL GENERAL HOSPITAL

20 DORCHESTER STREET, EAST

ADDRESS ALL COMMUNICATIONS TO THE  
HOSPITAL  
NOT TO INDIVIDUALS

*W. Robertson*

February  
Sixteenth  
1922

Sir Arthur Currie,  
Principal McGill University,  
MONTREAL.

Dear Sir Arthur:-

In answer to your letter of February 14th re; The Committee of Seven, it is very gratifying to us to see that Dr. Finley has been made Consulting Physician to the Royal Victoria Hospital. However if you will refer to your letter of April 25th, 1921, which states that "The Committee of Seven shall be constituted for the purpose of considering nominations to the attending staffs of both hospitals in collaboration with the hospital authorities." In view of this might it not be advisable to put this nomination before this Committee of Seven for their sanction. I have no doubt whatever that it would be favourably acted upon, but feel that if the Committee of Seven is to function for both hospitals, my suggestion might avoid future discussion by the hospital staffs that we had ignored this Committee of Seven. However, this is only my personal opinion, and you are no doubt in a better position to decide on this matter than I am. If it is your wish that I bring this matter before the Board of Management at their next meeting on Wednesday, will you please let me know ?

Yours very sincerely,

*W. Robertson*

PRESIDENT.

ALFRED T. BAZIN, M.D.  
583 DORCHESTER STREET WEST  
MONTREAL.

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February 21st.1922.

Sir Arthur Currie,  
Principal - McGill University.

My dear Sir Arthur:-

Having carefully considered your pronouncement of last Saturday evening I would now like an opportunity of expressing my opinion thereon - in detail.

May I therefore request an interview upon your return and at your convenience, provided the time does not interfere with set clinics -

I would like Dr.A.H.Gordon to accompany me.

Yours sincerely,

Alfred T. Bazin,

Per. *E. Dm.*

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# THE MONTREAL GENERAL HOSPITAL

20 DORCHESTER STREET, EAST

ADDRESS ALL COMMUNICATIONS TO THE  
HOSPITAL  
NOT TO INDIVIDUALS

*Montreal*

February  
Twenty-eighth  
1922

Sir Arthur W. Currie,  
Principal, McGill University,  
MONTREAL.

Dear Sir Arthur:-

Mr. Robertson has asked me to answer your letter of February 25th and to state that he is quite in accord with your former letter, and feels that these appointments will give general satisfaction.

Yours very truly,

*A. K. Haywood*  
A. K. HAYWOOD.

MOTOR BOND  
MADE IN CANADA

March  
Fifth  
1923.

Dear Sir:-

This morning I am in receipt of the resignation of Dr. George E. Armstrong as Professor of Surgery of McGill Medical School. Dr. Armstrong will, of course, perform all the duties of his position to the end of the present term, but he asks that his services be not continued after the 1st of October next.

Will you please attend a meeting in my office at half past four o'clock in the afternoon of Wednesday, the Seventh instant, for the purpose of giving consideration to the question of a successor to Dr. Armstrong.

Yours faithfully,

Principal.

Sir Vincent Meredith,  
Col. Herbert Molson,  
Dr. G. E. Armstrong,  
Dr. C. F. Martin,  
Dr. J. Alex. Hutchison,  
Dr. F. G. Finley.

*Copy*

MINUTES of the SECOND MEETING of the ELECTORAL BOARD (Selection Board) of MCGILL UNIVERSITY held in the Principal's Office on WEDNESDAY, March 7th, 1923, at 4.30 P.M.

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Present:-

Sir Arthur Currie - in the Chair;  
Sir Vincent Meredith,  
Colonel H. Molson,  
Dr. George E. Armstrong,  
" F. G. Finley,  
" J. A. Hutchison,  
" C. F. Martin.

The Chairman gave a resumé of what had taken place at the previous Meeting.

The status of the Electoral Board in its relation to the two Hospitals was then discussed, and Sir Vincent Meredith suggested that Sir Arthur Currie and Colonel Molson might confer on the question of the two Hospitals maintaining the same position with reference to the power of veto where nominations were concerned.

The Chairman then announced the resignation of Dr. Armstrong from the Professorship of Surgery at McGill University, and asked the members present to suggest the lines along which this vacancy could best be filled.

Sir Vincent then asked the Chairman to suggest what he considered to be the best method, whereupon Sir Arthur stated that the vacant position was a very important one, and that every effort



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should be made to get the very best possible available man to fill it. It was felt that one should first of all consider such of the McGill men as were possible candidates for the post, as also the availability of other candidates from outside of our University. In considering such a list, the following qualifications should be duly noted:-

1. Academic standing.
2. Personal qualities.
3. Capacity as teacher.
4. Scholarly attainments.
5. General reputation.
6. Powers of organization.
7. Capacity as an educationalist.
8. General Health.

At the close of the Chairman's remarks, Sir Vincent Meredith proceeded to explain the position of the Royal Victoria Hospital.- that owing to the resignation of Dr. Armstrong and the loss of one ~~physician~~ <sup>surgeon</sup> by death and the ill-health of another of the Senior Surgeons, it was important that the very best man available should be obtained to fill the position of Chief Surgeon of that institution; that for this reason they had, on hearing of the availability of Sir Henry Grey of Aberdeen, <sup>contemplated</sup> offering him the position of Chief Surgeon of the Royal Victoria Hospital, and they hoped that his name would be acceptable to the University for the position of Professor of Surgery.

Sir Vincent's announcement immediately raised a discussion as to the method by which a professorial chair of the University should be filled and the relation of the University and the Electoral

#3.

Board to the Hospitals.

The conclusion arrived at from this discussion was to the effect that the Electoral Board was, after all, merely an Advisory Board, whose decisions would ultimately of necessity be received and controlled by the Governing Boards of both Hospitals and the Governing Board of the University. The Electoral Board, thus restricted in its powers, seemed to some of those present as not of sufficient usefulness to be continued, but it was finally determined by the Meeting to maintain its integrity for the present.

Dr. Armstrong next presented his views as to the eligibility of Sir Henry Grey for the position of Professor of Surgery, and read a list of his qualifications, his academic career, and his contributions to the literature.

Sir Vincent next explained that inasmuch as he had promised Sir Henry Grey to notify him within ten days <sup>the R.V.H.'s decision re</sup> of his appointment to the Hospital, it would be impossible to delay any longer in so doing, and he regretted the inability of the Board to make a decision within that time.

The Chairman then explained that he would proceed to make all necessary enquiries with reference to any candidates for the post of Professor of Surgery.

The Meeting then adjourned.

C. F. Martin  
acting Secy.

MINUTES of the SECOND MEETING of the ELECTORAL  
BOARD (Selection Board) of MCGILL UNIVERSITY held in the Principal's  
Office on WEDNESDAY, March 7th, 1923, at 4.30 P.M.

---

Present:-

Sir Arthur Currie - in the Chair;  
Sir Vincent Meredith,  
Colonel H. Wilson,  
Dr. George E. Armstrong,  
" F. G. Finley,  
" J. A. Hutchison,  
" C. F. Martin.

The Chairman gave a resume of what had taken place at the  
previous Meeting.

The status of the Electoral Board in its relation to the  
two Hospitals was then discussed, and Sir Vincent Meredith suggested  
that Sir Arthur Currie and Colonel Wilson might confer on the  
question of the two Hospitals maintaining the same position with  
reference to the power of veto where nominations were concerned.

The Chairman then announced the resignation of Dr. Armstrong  
from the Professorship of Surgery at McGill University, and asked  
the members present to suggest the lines along which this vacancy  
could best be filled.

Sir Vincent then asked the Chairman to suggest what he  
considered to be the best method, whereupon Sir Arthur stated that  
the vacant position was a very important one, and that every effort

should be made to get the very best possible available man to fill it. It was felt that one should first of all consider such of the McGill men as were possible candidates for the post, as also the availability of other candidates from outside of our University. In considering such a list, the following qualifications should be duly noted:-

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Board to the Hospitals.

The conclusion arrived at from this discussion was to the effect that the Electoral Board was, after all, merely an Advisory Board, whose decisions would ultimately of necessity be received and controlled by the Governing Boards of both Hospitals and the Governing Board of the University. The Electoral Board, thus restricted in its powers, seemed to some of those present as not of sufficient usefulness to be continued, but it was finally determined by the Meeting to maintain its integrity for the present.

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Sir Vincent next explained that inasmuch as he had promised Sir Henry Grey to notify him within ten days of his appointment to the Hospital, it would be impossible to delay any longer in so doing, and he regretted the inability of the Board to make a decision within that time.

*the P. V. H.'s decision re*

The Chairman then explained that he would proceed to make all necessary enquiries with reference to any candidates for the post of Professor of Surgery.

The Meeting then adjourned.

(Signed) C. F. Martin  
Acting Secy

Head Office  
Bank of Montreal  
Montreal

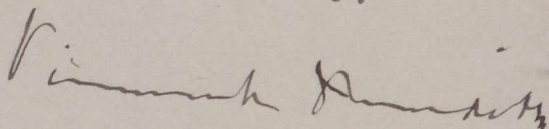
Eighteenth  
July,  
1923.

Dear Sir Arthur,

Since writing my letter to you to-day, I have received yours of the 18th instant, advising me that Dr. J. Alexander Hutchison has tendered his resignation as Professor of Surgery in McGill, and I note that when you present this resignation to the Board of Governors, you would like to be in a position to make a recommendation as to Dr. Hutchison's successor.

I am,

Yours very truly,



General Sir Arthur Currie, G.C.M.G.,  
Principal,  
McGill University,  
Montreal, P. Q.

July 18th, 1923.

Sir Vincent Meredith, Bart.,  
Bank of Montreal,  
Montreal.

Dear Sir:-

Since my letter of the 16th instant  
I have received from Dr. J. Alex. Hutchison his  
resignation as Professor of Surgery.

When I present this resignation to  
the Board of Governors I would like to be in a  
position to make a recommendation as to Dr. Hutchison's  
successor. It will, therefore, be necessary to  
consider this matter at the meeting tomorrow.

Yours faithfully,

copy

MINUTES of the THIRD MEETING of the  
ELECTORAL BOARD (Selection Board) of MCGILL UNIVERSITY held  
in the Principal's Office on THURSDAY, July 19th, 1923, at  
3.30 P.M.

Present:-

Sir Arthur Currie - in the Chair;  
Colonel H. Molson,  
Dr. G. E. Armstrong,  
" F. G. Finley,  
" J. A. Hutchison,  
" C. F. Martin.

THE informal Minutes of the previous Meeting were  
read, and, at the suggestion of the Chairman, the following  
addition was made:-

"Sir Vincent Meredith said he would  
withhold the publication of Sir Henry  
Gray's reply for a period of three  
months."

With this exception, the Minutes of the Meeting were confirmed.

THE Chairman brought forward the first business  
on the Agenda, viz., the nomination of a successor to  
Dr. Stirling, Professor of Ophthalmology.

IT was moved by Dr. Hutchison, and seconded by  
Dr. Armstrong, that Dr. Gordon Byers be recommended to the  
Governors for the appointment.

Carried.



(2)

A successor to Dr. George E. Armstrong as Professor of Surgery was next considered.

THE Chairman announced that he had received the resignation of Professor J. A. Hutchison as a Professor of Surgery, and that, therefore, Dr. Hutchison could not be considered as a candidate for the vacancy. He also stated that when the Governors of the University had taken action on his resignation, and if and when it had been accepted, that another Meeting of the Electoral Board would be called to nominate his successor.

THE Chairman further announced that he had a letter from Sir Vincent Meredith, stating that Sir Henry Gray had accepted the position of Chief Surgeon to the Royal Victoria Hospital, and in view of this fact, that the choice of a successor to Dr. Armstrong was limited to those at present holding or about to hold hospital positions in Montreal.

IT was moved by Dr. Armstrong, and seconded by Dr. Finley, that this Electoral Board recommends to the Governors of the University the appointment of Dr. E. W. Archibald as Professor of Surgery and as Chairman of the Department.

Carried.

The Meeting then adjourned.

approved \_\_\_\_\_  
23/10/23. *W. Currie*

July 19th, 1923.

Dear Sir Vincent:-

I am in receipt of your letter of the 18th intimating that you have received my letter re the resignation of Dr. J. Alex. Hutchison as Professor of Surgery in McGill.

I am writing now to say that I shall mention Dr. Hutchison's resignation to the Electoral Board this afternoon as an intimation that his name is not open for consideration by the Board when the matter of a successor to Dr. Armstrong, as Head of the Surgical Department, is being considered. I have decided not to ask the Electoral Board to make any suggestions re Dr. Hutchison's successor until his resignation has been accepted, or otherwise, by the Board of Governors of McGill.

Yours faithfully,

Sir Vincent Meredith, Bart.,  
President, Bank of Montreal,  
Montreal.

file Hospital

II

copy

SOME FURTHER NOTES ON ATTACHED MEMORANDA.

In any attempted discussion of this matter with medical men, members of the Board of Management of each hospital, and others, I am invariably confronted by the statement that this trouble is one of long standing.

The Montreal General Hospital accuse the Royal Victoria Hospital of stealing their best men. This, no doubt, arises from the fact that, owing to its location and to the conveniences provided, the Royal Victoria Hospital caters to the best paying class of patients in Montreal, and therefore, medical men preferred to be associated with it, solely because it means dollars in their own pockets. Being on the staff of McGill University, either as Professor or Lecturer, increases the prestige of a doctor. This prestige also means dollars to him. Naturally medical men like to be associated with the University. I do not mean solely on account of the monetary advantages accruing to them, because, no doubt, many of them are keenly interested in the development of medical science and in handing on their knowledge to others, and in the University generally.

It seems reasonable to me that those who have no other interest than the University's welfare can give the most unbiased opinion as to what is in the best interests of the University. For that reason, would it not be well to have at the head of the Department of Medicine and of the Surgery Department men who would do nothing else but teach and engage in research work. Such men in advising as to appointments to the staff of the University would have no axes to grind, no favourites to push, and no politics to play.

The difficulty arises as to whether the University can ever afford to pay sufficient salary to a doctor to justify him giving up practice altogether. It certainly cannot do so now, but I believe, it should be our aim to work to that end. Were we in such a position, namely when

all the members of the Faculty of Medicine would be full-time Professors, it seems to me that most of our difficulties in connection with the medical department and the foolish enmity between the two hospitals would disappear. A committee to select the teachers might then very well be what we might call a Committee of Laymen. The Principal of the University should be on that committee and each hospital should have a representative. The Principal of the University would be guided largely in the submission of names by the recommendation of his full-time Professor at the head of the Department concerned.

Sent by G.N.W.Telegraph Co.

August 4, 1923

Col. Herbert Molson,  
Metis Beach, P.Q.

Electoral Board meets Monday. Would like you to be present.

A.W. Currie.



Montreal, Sept. 29th, 1923

Sir Arthur Currie, G.C.M.G.  
Principal-McGill University  
Montreal.

Dear Sir Arthur;-

As President of the Montreal General Hospital I beg to submit a report of a Committee on re-organization of the medical and surgical services of the Montreal General Hospital which has been submitted to the Board of Management of the Hospital for their approval.

Would you please give this proposal your consideration and let me have your views from a University standpoint before it is finally dealt with by the Committee.

This recommendation will come up for discussion at the next meeting of the Board on Oct. 10th.

I remain,

Yours sincerely,

*Herbert Pholson*

October 3rd, 1923.

Colonel Herbert Molson,  
906 Notre Dame Street East,  
Montreal.

My dear Herbert:-

This is a brief note to  
acknowledge your letter of September 29th, with  
enclosure as stated.

I shall write to you in the course  
of a few days with further reference to it.

Yours faithfully,

Hospitals (Medicine)

October 4th, 1923.

Colonel Herbert Molson,  
Montreal.

My dear Herbert:-

I read with interest the report of the Montreal General Hospital Committee on re-organization of medical and surgical services and am very pleased to note in the case of both the medical staff and the surgical staff that the Chairman shall be whoever is ranking teacher in Surgery in the hospital.

Yours faithfully,



October 16th, 1923.

Colonel Herbert Molson,  
906 Notre Dame Street East,  
Montreal.

Dear Colonel Molson:-

Since the resignation of  
Dr. J. Alex. Hutchison as Professor of Surgery  
at McGill University, there is a vacancy in the  
representation of the Montreal General Hospital  
on the Electoral Board.

Will you please tell me who will  
take Dr. Hutchison's place? I am anxious to call  
a meeting of the Board in the near future.

Yours faithfully,

October 16th, 1923.

Sir Vincent Meredith, Bart.,  
Bank of Montreal,  
Montreal.

Dear Sir Vincent:-

Since the resignation of Dr. G. E. Armstrong as Professor of Surgery at McGill University on October 1st last, there is a vacancy in the representation of the Royal Victoria Hospital on the Electoral Board.

Will you please tell me who will take Dr. Armstrong's place? I am anxious to call a meeting of the Board in the near future.

Yours faithfully,

Head Office  
Bank of Montreal  
Montreal

Seventeenth  
October,  
1923.

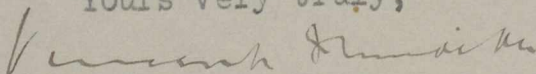
Dear Sir Arthur,

On making enquiries, I find that Dr. G. E. Armstrong still remains on the Medical Board of Royal Victoria Hospital as Consulting Surgeon of the Hospital as well as Chairman of the Medical Board.

I am also informed that Dr. Armstrong appears on the McGill Calendar as Emeritus Professor of the Medical Faculty of the University.

Such being the case, I see no reason for changing the representation of Royal Victoria Hospital on your Electoral Board.

Yours very truly,



General Sir Arthur Currie, G.C.M.G.,  
Principal,  
McGill University,  
Montreal, Que.

*Molson's Brewery Limited*  
*Brewers & Maltsters*  
*Established 1786*

*Montreal,* October 17th, 1923

Sir Arthur W. Currie, G.C.M.G., K.C.B.  
Principal of McGill University,  
Montreal.

Dear Sir Arthur;-

I beg to acknowledge yours of the  
16th instant regarding the vacancy in the representation  
of the Montreal General Hospital on the Electoral Board.

I beg to advise you that Dr. Alfred T.  
Bazin will take Dr. Hutchison's place.

Yours very truly,

*Herbert Molson*

October 18th, 1923.

Colonel Herbert Molson,  
906 Notre Dame St. East,  
Montreal.

Dear Herbert:-

I beg to acknowledge receipt of your letter of October 17th appointing Dr. Alfred T. Bazin to the vacancy in the representation of the Montreal General Hospital on the Electoral Board.

A meeting of the Board will be held in my office on Tuesday, October 23rd, at 4. p.m.

Yours faithfully,

Sent to:

Sir Vincent Meredith,  
Dr. G. E. Armstrong,  
Dr. C. F. Martin,  
Col. H. Molson,  
Dr. F.G. Finley,  
Dr. A.J. Bazin.

October 18th, 1923.

Dear Dr.

A meeting of the Electoral  
Board will be held in my office at the University  
on Tuesday, the 23rd of October, at 4 P.M.

I hope your engagements will  
permit you to attend.

Yours faithfully,

Principal.

October 18th, 1923.

Sir Vincent Meredith, Bart.,  
Bank of Montreal,  
Montreal.

Dear Sir Vincent:-

I beg to acknowledge receipt of your letter of October 17th telling me that it is your desire that Dr. George E. Armstrong continue to represent the Royal Victoria College on the Electoral Board.

A meeting of the Board will be held in my office on Tuesday, October 23rd, at 4 p.m.

Yours faithfully,

M I N U T E S of the Fourth Meeting of the  
ELECTORAL BOARD of McGill University was held  
in the Principal's Office on Tuesday, October 23rd,  
1923, at four o'clock.

Present:-

Sir Arthur Currie - in the Chair;  
Colonel Herbert Molson,  
Dr. G.E. Armstrong,  
Dr. F.G. Finley,  
Dr. A. T. Bazin,  
Dr. C.F. Martin.

The Minutes of the previous meeting were  
read and approved.

The Chairman announced that it was necessary  
to appoint the Professor of Surgery representing the  
Montreal General Hospital following upon the resignation  
of Dr. J. Alex. Hutchison.

WHEREUPON, it was moved by Colonel Molson,  
and seconded by Dr. Armstrong that Dr. A. T. Bazin  
be appointed Professor of Surgery. Carried.

At the request and suggestion of the Professor  
of Surgery, Dr. E.W. Archibald, the names of Dr. Garrow  
and Dr. Eberts were brought before the Board for pro-  
motion to the position of Associate Professors of  
Surgery. Moved by Dr. Armstrong, seconded by Dr. Finley  
that Dr. Garrow be recommended for the position of  
Associate Professor of Surgery.



Moved by Dr. Bazin, seconded by Colonel Molson that Dr. E. M. Eberts be recommended for the position of Associate Professor of Surgery. Carried.

Dr. Martin brought to the notice of the Board the name of Dr. H. B. Cushing, at present in charge of Pediatrics, as a possible candidate in the future for the position of Clinical Professor of Pediatrics. The matter was laid on the table for the present.

There being no further business the meeting adjourned.

# ROYAL VICTORIA HOSPITAL

MONTREAL

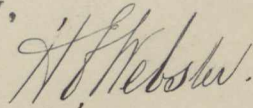
19th. December 1923.

Dear Sir,

I beg to inform you that a Special Meeting of the Governors of this Hospital will be held on Friday the 21st. December at 2.30 p.m., at the Bank of Montreal.

BUSINESS. To consider and take action upon the proposed agreement between the Montreal Maternity and the Royal Victoria Hospital as approved by the House Committee of the Royal Victoria Hospital and recommended for adoption in connection with the transfer by The Montreal Maternity to the Royal Victoria Hospital of all the property, moveable and immoveable, of the Montreal Maternity and the erection by the Royal Victoria Hospital of a special building and its equipment in that regard.

Yours truly,



Secretary.

Sir Arthur Currie, G.C.M.G., K.C.B., L.L.D.  
Principal,  
McGill University,  
Montreal.

December 20th, 1923.

H.G. Webster, Esq.,  
Secretary, Royal Victoria Hospital,  
Montreal.

Dear Sir:-

I am in receipt of your letter of the 19th of December re special meeting of the Governors of the Royal Victoria Hospital, to be held on Friday, the 21st, at 2.30 p.m. at the Bank of Montreal.

I am sorry that it will be impossible for me to attend this meeting, as I have a meeting of the Athletic Board at 1 p.m. and another important Committee meeting in my office at 3.p.m., on the afternoon of the same day.

Yours faithfully,



# THE MONTREAL GENERAL HOSPITAL

20 DORCHESTER STREET, EAST

*Montreal,* Dec. 24th, 1923.

ADDRESS ALL COMMUNICATIONS TO THE  
HOSPITAL  
NOT TO INDIVIDUALS

*ack.*  
Sir Arthur Currie,  
Principal,  
McGill University,  
MONTREAL, Que.

Dear Sir Arthur, **RE: Reorganization Medical &  
Surgical Services - The  
Montreal General Hospital.**

Pursuant to the adoption by the Board of Management of the general scheme concerning the above named subject, which received your endorsement when submitted by our President, The Medical Board have recommended in detail as follows:-

## SURGICAL SERVICE:

RANK	M SERVICE	E SERVICE
Attending Surgeon in charge	Dr. A.T. Bazin	Dr. E.M. Eberts
Attending Surgeon	" W.L. Barlow	" A.R. Pennoyer
Associate Surgeon	" F.J. Tees	" C.K.P. Henry
" "	" Guy Johnson	" F.B. Gurd
" "	" Arch Stewart	" L.H. McKim

## MEDICAL SERVICE:

Action deferred pending further consideration.

These recommendations have been adopted by the Board of Management and the appointments duly made.

The list is now submitted to you for your information and such action as you consider advisable by the "Committee of Seven".

In further explanation I may point out



# THE MONTREAL GENERAL HOSPITAL

20 DORCHESTER STREET, EAST

*Montreal,* Dec. 24th, 1923.

ADDRESS ALL COMMUNICATIONS TO THE  
HOSPITAL  
NOT TO INDIVIDUALS

Sir Arthur Currie,  
-----(2)

that the title of "Surgeon to the Outpatient Department" has been superseded by "Associate Surgeon", and to complete the Staff required for the work of this Department Drs. Arch. Stewart and L.H. McKim have been promoted.

Drs. W.L. Barlow and A.R. Pennoyer have also been promoted to the rank of "Attending Surgeon".

In addition to the staff above enumerated, there are the ranks of Assistants and Junior Assistants in Surgery to the number of about twelve. But as these are but temporary appointments for a term of six months and do not come before the Annual Meeting of Governors for election, the names are not included.

Yours faithfully,

*T. C. Cooke*

T. CLAUDE COOKE  
SECRETARY, BOARD OF MANAGEMENT.

/M

April 10th, 1924.

Dr. E. M. Eberts,  
Secretary, Medical Board,  
Montreal General Hospital,  
Montreal.

Dear Dr. Eberts:-

I beg to acknowledge receipt of your letter of April 3rd informing me that Dr. Campbell Howard of Iowa State University has been nominated as a Physician to the Hospital.

I shall have pleasure in bringing Dr. Howard's name before the Electoral Board as soon as I receive Dr. Finley's resignation. May I suggest that you ask Dr. Finley when he is notifying me of his resignation to state at the same time that he is resigning from his position at the Hospital.

Yours faithfully,

Principal.



# THE MONTREAL GENERAL HOSPITAL

20 DORCHESTER STREET, EAST

ADDRESS ALL COMMUNICATIONS TO THE  
HOSPITAL  
NOT TO INDIVIDUALS

*Montreal* 3rd April 1924

Sir Arthur Currie, K.C.B., G.C.M.G., LL.D  
Principal McGill University.  
MONTREAL.

Dear Sir,

The Medical Board of the Montreal General Hospital have unanimously nominated Dr. Campbell Howard of Iowa State University as a Physician to the Hospital.

In accordance with the agreement entered into with the University the Board have instructed me to request you to bring Dr. Howard's name before the Committee of Seven at an early date for consideration, and should the appointment be favourably regarded it is suggested that Dr. Howard be appointed a Professor of Medicine with a seat on the Faculty, to replace Dr. Finley who has signified his intention of resigning at the end of the present Session.

Yours truly,

SECRETARY, MEDICAL BOARD.

April 11, 1924

273 BISHOP STREET,  
MONTREAL.

Sir Arthur Currie,  
Principal Mc-Gill University,

Dear Sir,

As my term of  
service of the Montreal  
General Hospital is nearing  
its termination, I wish  
to tender my resignation  
as Professor of Medicine  
to the Governors of the University  
the resignation to take effect  
at the end of the present



Session or at such time  
as is most convenient to  
the University.

My successor at the  
Montreal General Hospital  
will have charge of the wards  
now under my care.

I also wish to express  
my thanks to the Governors  
for their sympathy and  
support of the Department  
~~which~~ under my care.

I remain,

yours faithfully

Wm. G. Finley

April 15th, 1924.

Dr. F. G. Finley,  
273 Bishop Street,  
Montreal.

My dear Dr. Finley:-

I acknowledge with regret the receipt of your communication of April 11th tendering to the Board of Governors of the University your resignation as Professor of Medicine and Head of the Medical Department. I shall present this resignation at the next meeting of the Board of Governors and I know they also will be sorry that the time has come when you feel you should be relieved of further service to the University.

I think I am voicing a very unanimous opinion when I say that it would be impossible for any one to estimate the value of your long and distinguished association with our Medical School. Thousands of medical students have profited by your teaching and demonstrations, but more so, I feel, by the force of the example of your modesty, integrity and the thorough knowledge of your subject at all times displayed.

With your permission I would suggest June 30th as the date on which your resignation will take effect.

Yours faithfully,

Principal

Sent also to:

Sir Vincent Meredith, Bart.,  
Dr. G.E. Armstrong,  
Dr. A.T. Bazin,  
Col. Herbert Molson,  
Dr. F.G. Finley.

April 24th, 1924.

Dr. C. F. Martin,  
Dean, Faculty of Medicine,  
McGill University.

Dear Dr. Martin:-

A meeting of the Electoral  
Board will be held in my office at the University  
on Tuesday, the 29th day of April, at 4.30 p.m.

I hope your engagements will  
permit you to attend.

Yours faithfully,

Principal.

Agenda: To consider the appointment of a  
successor to Dr. Finley, Professor  
of Medicine, whose resignation has  
been received.

Head Office  
Bank of Montreal  
Montreal

*copy*

Twenty-fifth  
April,  
1924.

Dear Sir Arthur,

In reply to your letter of the 24th instant, as the matter is one affecting the domestic affairs of our friends, the General Hospital, I think you had better settle the question of Dr. Finley's successor.

Unless, therefore, there is some special reason, of which I am not aware, for my attendance at your meeting, I shall not be present.

Yours very truly,

*Kimberley*

General Sir Arthur Currie, G.C.M.G.,  
Principal,  
McGill University,  
Montreal, Que.

*copy*  
April 28th, 1924.

Sir Vincent Meredith, Bart.,  
Bank of Montreal,  
Montreal.

Dear Sir Vincent:-

I beg to acknowledge your letter of the 25th instant concerning the meeting called to recommend a successor to Dr. Finley.

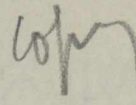
The appointment is, of course, one for which recommendations must be made by the Electoral Board, as the holder of the position at the General Hospital is, of necessity, a Professor of Medicine of the University.

In view of the great importance to medical teaching in Montreal of the negotiations regarding the Department of Medicine which are now in progress, and to ensure that all the interests concerned in that Department are in complete accord, I feel that your presence would be most valuable, and trust that you can be with us.

Believe me, dear Sir Vincent,

Yours faithfully,

McGILL UNIVERSITY  
MONTREAL



FACULTY OF MEDICINE  
OFFICE OF THE DEAN

Minutes of a meeting of the Electoral Board, April 29th, 1924.

The meeting was held in the Principal's Office  
at 4:30 p.m.

Present: Sir Arthur Currie, in the Chair.  
Sir Vincent Meredith  
Dr. Finley  
Dr. Bazin  
Dr. Martin

The minutes of the previous meeting were read and  
approved.

The Chairman announced the resignation of Dr. Finley  
as Professor of Medicine in the University and Physician  
to the Montreal General Hospital. He explained that this  
left a vacancy in the General Hospital the filling of  
which it was the business of this Board to discuss.

A letter from the Secretary of the Medical Board of  
the General Hospital had been received by the Principal,  
stating that it was the unanimous wish of that body to  
suggest as a suitable candidate the name of Dr. Campbell  
P. Howard, whereupon it was moved by Dr. Bazin and  
seconded by Dr. Martin, that his name be suggested to  
the Boards of Governors of the Hospital and University  
for these positions.

Dr. Bazin then asked the Chairman if he would notify  
these respective boards of this resolution, whereupon  
Sir Vincent Meredith asked if it were necessary to notify  
the Hospital Board. Dr. Bazin replied that the agreement  
between the General Hospital and the University embodied  
a clause which rendered this action necessary on the part  
of the Electoral Board and on the part of the University.

Sir Vincent then expressed his approval of this action  
and emphasized the necessity of having this agreement  
carried out in proper order.

There being no further business the meeting adjourned.

Dear Sir Arthur

I am sorry that I was not able to attend the last meeting of the Electoral Board. When your invitation came I had a previous engagement for that day which I expected, up to the last moment, to be postponed but it was not and I felt bound to carry it through.

Very sincerely yours

G. F. Adams Langford

320. Mountain St

1<sup>st</sup> May 1924



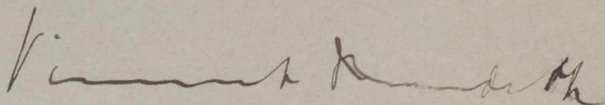
Head Office  
Bank of Montreal  
Montreal

Thirteenth  
May,  
1924.

Dear Sir Arthur,

I am in receipt of  
your letter of the 11th instant  
with regard to the appointment  
of a successor to Dr. Armstrong  
on your Electoral Board and  
will take up the matter at the  
first meeting of our Governors.

Yours very truly,



General Sir Arthur Currie, G.C.M.G.,  
Principal,  
McGill University,  
Montreal, Que.

June 11th, 1924.

Sir Vincent Meredith, Bart.,  
Bank of Montreal,  
Montreal.

Dear Sir Vincent:-

I am this morning in receipt of a letter from Dr. George E. Armstrong in which he tenders his resignation from the Electoral Board.

Will you please designate some one to take his place. The nominee must be a member of the Medical Board of the Royal Victoria Hospital and also a member of the Faculty of Medicine of McGill University.

Yours faithfully,

June 11th, 1924.

Dr. Geo. E. Armstrong,  
320, Mountain Street,  
Montreal.

Dear Dr. Armstrong:-

I am this morning in receipt  
of your letter of the 9th of June tendering your  
resignation as a member of the Electoral Board.

Let me thank you for your  
past services in that capacity and for your  
assurance of continued interest in the progress  
of our Medical School.

Ever yours faithfully,

320, MOUNTAIN STREET,  
MONTREAL.

9 June 1924

Dear Sir Arthur.

I herewith tender my  
resignation from the Electoral Board,  
not that my interest in the Faculty  
or in Medical Education is  
less than formerly. but as I am  
no longer a member of the  
Medical Faculty I do that fulfil  
the conditions of membership.

Very Sincerely Yours

G. S. Cameron M.D.

June 5th, 1924.

Sir Vincent Meredith, Bart.,  
Bank of Montreal,  
Montreal.

Dear Sir Vincent:-

At a meeting of the Electoral Board held in my office at ten a. m. yesterday it was unanimously decided to recommend to the Board of Directors of the Royal Victoria College and to the Board of Governors of McGill University that Dr. Jonathan C. Meakins, now at Edinburgh, be offered the position of Professor of Medicine, Director of the Department of Medicine and Head of the University Clinic to be established in the Royal Victoria Hospital.

I may add that at to-day's meeting of the Board of Governors of the University this recommendation was accepted and I was authorized to offer formally the position to Dr. Meakins. This has been done by cable.

Yours faithfully,

Principal.

July 1<sup>st</sup> 1924

273 BISHOP STREET,  
MONTREAL.

Sir Arthur Currie, K.C.B., K.C.M.G.

Dear Sir,

Owing to the severance  
of my connection with  
the McGill Medical Faculty  
I am tendering you my  
resignation as a member  
of the Electoral Board.

Yours sincerely

Frederic C. Hiley

July 2nd, 1924.

Colonel Herbert Molson,  
903 Notre Dame Street East,  
Montreal.

My dear Colonel:-

I am this morning in receipt  
of a letter from Dr. Finley tendering his resig-  
nation as a member of the Electoral Board.

Will you please nominate from  
the Medical Board of the Montreal General Hospital  
some one to take his place. The man nominated  
must be a member of the Medical Board and also a  
member of the Faculty of Medicine.

Yours faithfully,

July 2nd, 1924.

Dr. F. G. Finley,  
273 Bishop Street,  
Montreal.

My dear Dr. Finley:-

This will acknowledge your resignation from the Electoral Board contained in your letter of yesterday. We shall miss you very much.

I am to-day writing a note to Colonel Molson asking him to nominate your successor.

With best wishes and hoping that you enjoy your trip to England, I am,

Yours faithfully,



copy

Minutes of a meeting of the Electoral Board, Wednesday, June 4th at 10 a.m., held in the Principal's Office.

Present: Sir Arthur Currie, in the Chair.  
Sir Vincent Meredith,  
Dr. Finley,  
Dr. Bazin,  
Dr. Armstrong,  
Colonel Molson,  
Dr. Martin.

The Chairman made a brief statement as to the object of the meeting, namely, the appointment of a physician to occupy the full-time chair of Medicine in accordance with an arrangement of the Rockefeller Foundation gift. He deplored the premature announcement of the gift itself and the prospective appointment of Dr. Meakins and said that whereas the names of Drs. Howard and Meakins had been under consideration for some time that no decisive step had been taken other than the ascertaining whether or not these two candidates would be available. In his own opinion, after careful enquiry from many sources, he felt that Dr. Meakins was the candidate to be favoured. It was true that the meeting of the Electoral seemed almost unnecessary in view of what had appeared in the Gazette with reference to these announcements. Nevertheless, the writer of this announcement had come to conclusions which were not based on sufficient evidence and had merely foreshadowed the possibility of Dr. Meakins' appointment by the Governors of the University.

Some questions were asked with reference to the suddenness of the developments. Whereupon, it was explained that only within the last few days prior to the meeting had the Rockefeller Foundation given official announcement of their gift and that only two days prior to the meeting had an answer been received from Dr. Meakins that he would be willing to accept the appointment if the same were offered to him by the Board of Governors of the University.

After some discussion as to the merits of the two candidates it was agreed that Dr. Meakins should be recommended to the Governors of the University and to the Governors of the Royal Victoria Hospital for this position.

IT WAS FURTHER RESOLVED that this Electoral Board deplored the leakage of confidential information and hoped that steps could be taken to avoid such an occurrence in the future.

Dr. Finley asked for information with reference to the possible granting of money for clinical laboratory facilities in the Montreal General Hospital, whereupon Sir Arthur said that the gift of the Rockefeller Foundation was intended primarily for the University clinic, but that he would do all in his power to assist in any way the furthering of the interests of the laboratory at the Montreal General Hospital should money be available.



# THE MONTREAL GENERAL HOSPITAL

20 DORCHESTER STREET, EAST

*Montreal,* September 11th, 1924

ADDRESS ALL COMMUNICATIONS TO THE  
HOSPITAL  
NOT TO INDIVIDUALS

Sir Arthur Currie,  
Principal, McGill University,  
M O N T R E A L, P. Q.

Dear Sir Arthur:-

At the last regular meeting of the Board of Management, held September 10th, I was instructed to forward to you the nomination of Dr. C. P. Howard to fill the vacancy on the Committee of Seven, created by the resignation of Dr. F. S. Finley.

Yours very truly,

62-9607

A. K. HAYWOOD, M. D.

GENERAL SUPERINTENDENT.

September 13th, 1924.

Dr. A. K. Haywood,  
General Superintendent,  
Montreal General Hospital,  
Montreal.

Dear Dr. Haywood:-

I beg to acknowledge and to thank you for your letter of September 11th advising me of the nomination of Dr. C. P. Howard to fill the vacancy on the Committee of Seven created by the resignation of Dr. F. G. Pinley.

I assure you that Dr. Howard will receive a most cordial welcome to the Board.

With all good wishes, I am,

Yours faithfully,

Principal.



# THE MONTREAL GENERAL HOSPITAL

20 DORCHESTER STREET, EAST

*Montreal,* January 30th, 1925

Sir Arthur Currie,  
Principal-McGill University,  
Montreal.

Dear Sir Arthur;-

I beg to advise you that at the regular Meeting of the Board of Management of the Montreal General Hospital held on January 28th the following resolution was passed;-

"That Dr.W.L.Ritchie be, and he is , hereby,appointed as Radiologist to the Montreal General Hospital at a salary of \$8,000.00 per annum, on the understanding that he will give his full time to the Hospital."

Dr.Ritchie, who resides at present in Ottawa, was selected after full inquiry by the Medical Board of the Montreal General Hospital and recommended for this position to the Board of Management to take the place of Dr.Wilkins who has resigned.

In view of the fact that Dr.Ritchie may be called upon to do some teaching in his subject it was decided that I should notify you of the appointment.

Will you please advise me if you concur.

Yours sincerely,

*To Dr. Currie* *Herbert Holson*  
PRESIDENT.

*Forwarded to you for  
comment and return please*

*A. Currie*

*31/1/25*

Electoral Bd

C O P Y.

9th March, 1925.

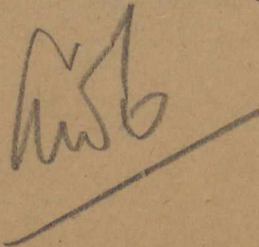
Dear Dr. Armstrong:-

There is a little matter in which I seek your co-operation in order to put right.

When you resigned from the staff of McGill I took it that there was then created a vacancy on the Electoral Board and asked Sir Vincent to nominate a successor to you. The President took the ground that as your name appeared among the Emeritus professors and as you were still a member of the R V.H. Medical Board, you were eligible to remain a member of the Electoral Board. I did not combat his contention because I hoped you would realize that he had taken the wrong ground and say to him that you could not serve. Of course, some one has badly advised the President. Emeritus Professors are not members of a faculty and the Calendar does not so place them. In fact the Calendar or Announcement distinctly indicates that they are not members of Faculty of Medicine. As a member of the Electoral Board must be a member of the Faculty of Medicine, and as you are not a member of the Faculty of Medicine, you will see that you are not eligible to serve.

Won't you kindly help in easing the situation by intimating to the President that you cannot serve as a member and greatly oblige,

Yours faithfully,



COPY

March 12th, 1925.

My dear Armstrong:-

I most humbly apologize for bothering you as I did the other day. An investigation of the file discloses the correspondence of last June and I should have remembered all about it when I wrote you.

My letter was sent immediately on receipt of some information from the Medical Faculty that the President still regarded you as eligible and I thought you were the only one to straighten the matter.

With renewed apologies, I am,

Ever yours faithfully,

A.W. Currie.

320, MOUNTAIN STREET,  
MONTREAL

Dear Sir Arthur

I am surprised at the  
content of your letter just received  
I tendered my resignation from  
the Electoral Board in June 1924  
and you acknowledged its  
receipt under date 11 June 1924  
From that date to the present  
I have heard nothing of it, and  
no one has spoken to me about



It I shall write to Sir  
Vicent Meredith and make  
the matter plain to him

I fully appreciate your  
points. and it never  
occurred to me that  
any other view could  
be taken

However you may  
be assured that so far  
as I can I shall  
certainly help you

not only ease the situation  
but to make it quite

Satisfactory,

Very sincerely yours

J. F. Crowlough Esq.

10<sup>th</sup> March 1925.



# THE MONTREAL GENERAL HOSPITAL

20 DORCHESTER STREET, EAST

*Montreal,* March 12th, 1925

Sir Arthur Currie, G.C.M.G.  
Principal-  
McGill University,  
Montreal.

Dear Sir Arthur;-

I beg to advise you at at the Meeting  
of the Board of Management of the Montreal General Hospital  
to-day the following appointments were made subject to the  
approval of the Committee of Seven;-

Dr. H. M. Little to succeed Dr. Lockhart  
as Gynaecologist,

Dr. A. B. Chandler appointed as  
Pediatician.

May I remind you that I wrote you on  
January 30th regarding the appointment of Dr. Ritchie as  
Radiologist to the Montreal General Hospital and I have  
not been advised of your approval of this appointment or  
that the Committee of Seven will probably recommend this  
doctor for the appointment to the Teaching Staff of the  
University.

Yours sincerely,

*Herbert Rolson*  
PRESIDENT.

March 18th, 1925.

Colonel Herbert Molson,  
906 Notre Dame St. East,  
Montreal.

My dear Colonel:-

I beg to acknowledge receipt of your letter of the 12th instant regarding the appointments of Drs. Little and Chandler.

Your letter regarding the appointment of Dr. Ritchie as Radiologist was also duly received, but as there was no other reason for calling a meeting of the Electoral Board and as I felt sure of their approval, I thought it might stand over until a meeting would normally be called.

If satisfactory to you I will arrange for a meeting in the near future when these appointments, together with any others that may come up in the meantime, can be discussed.

Yours faithfully,

Principal.



# THE MONTREAL GENERAL HOSPITAL

20 DORCHESTER STREET, EAST

*Montreal,*

March 19th, 1925

Sir Arthur Currie,  
Principal,  
McGill University,  
Montreal.

Dear Sir Arthur;-

I beg to acknowledge yours of the 18th instant and would appreciate if you would call a meeting of the Electoral Board at as early a date as possible to pass on the three appointments at the Montreal General Hospital.

Yours sincerely,

*Herbert Rolson*  
PRESIDENT.

FACULTY OF MEDICINE  
OFFICE OF THE DEAN.

Royal Victoria Hospital,

~~M-C~~ GILL ~~U~~ UNIVERSITY,  
MONTREAL.

The Medical Board begs to recommend  
to the Governors of the Hospital and to the  
Electoral Board of the University the name of  
Dr. J. R. BYERS to take charge of the Pulmonary  
Clinic as physician and teacher.

(Signed) W. G. M. Byers,

Secretary.

December 11th, 1925.

ROYAL VICTORIA HOSPITAL  
NEW PAVILION  
RATES

26th November, 1926

OBSTETRICS

First Floor

9	Private Beds	- \$7.00. per day per patient
7	Semi-Private Beds	
	1 3-bed room	) \$5.00. per day per patient
	2 2-bed rooms	
6	Public Beds	\$20.00. for fortnight per patient and \$1.50. per day
<u>22</u>	Beds	thereafter. \$2.50. per day out-of-town patients.

Second Floor

14	Semi-Private Beds	
	1 3-bed room	) \$5.00. per day per patient
	1 5-bed room	
	1 6-bed room	
34	Public Beds	\$20.00. for fortnight per patient and \$1.50. per day
		\$2.50. per day out-of-town patients. thereafter.
4	Labor Beds	\$1.50. per day per patient.
<u>52</u>		

Third Floor

23	Private Beds	\$8.00. per day per patient
8	Semi-private beds	
	2 3-bed rooms	) \$5.00. per day per patient
	1 2-bed room	
<u>31</u>	Beds	

Outside Service Rate \$15.00. per patient

GYNAECOLOGY

Fourth Floor

24	Private Beds	\$6.00. to 8.00. per day per patient according to location. \$20.00. per day 2-room suites.
22	Semi-private Beds	
	3 3-bed rooms	) \$5.00. per day per patient.
	4 2-bed rooms	
	1 5-bed room	

46 Beds

Fifth Floor

18	Semi-private Beds	
	2 3-bed rooms	) \$5.00. per day per patient.
	2 6-bed rooms	
32	Public Beds	\$2.00. per day per patient
		\$2.50. per day Out-of-town patients.
2	Examination Rooms	
<u>52</u>	Beds	

W. R. CHENOWETH

Acting Superintendent

March 8th, 1927.

W. R. Chenoweth, Esq.,  
Acting Superintendent,  
Royal Victoria Hospital,  
Montreal.

Dear Sir:-

I beg to acknowledge receipt of your letter of February 28th addressed to the Secretary of the University and giving the names of those Governors nominated to represent the Hospital on the Joint Committee.

Thank you very much for this information.

Yours faithfully,

Principal.





# THE MONTREAL GENERAL HOSPITAL

20 DORCHESTER STREET, EAST

*ack.*

*Montreal,* April 21st 1927.

ADDRESS ALL COMMUNICATIONS TO THE  
HOSPITAL  
NOT TO INDIVIDUALS

Sir Arthur Currie,  
McGill University,  
MONTREAL, Que.

Dear Sir Arthur,

I have much pleasure in advising you that, at a meeting of the Board of Management held on April 20th, the following members were appointed to the Advisory Medical Board of the Joint-Committee:-

Dr. A.T. Bazin, D.S;O.  
Dr. Campbell P. Howard, B.A.  
Dr. H.M. Little, B.A.  
Dr. F.S. Patch, B.A.

Yours very sincerely,

*T. C. Cooke*

T. CLAUDE COOKE,  
SECRETARY, BOARD OF MANAGEMENT.

/F

September 23rd, 1927.

W. R. Chenoweth, Esq.,  
Acting Superintendent,  
Royal Victoria Hospital,  
Montreal, Que.

Dear Mr. Chenoweth:-

Dean Martin has transmitted to me a request from Dr. Chipman that the University should sponsor the accommodation of two of your house surgeons outside of the Hospital, in order that two of our students may be given the privilege of residence in the Maternity Pavilion. We understand that the space ordinarily allocated to five students has been, of necessity, partly occupied by House Physicians.

Anxious as we are to further the continuance of the policy of having students reside in rotation in the Maternity Pavilion, it seems to me an unusual as well as an unwise procedure on the part of the University to undertake to provide accommodation for house surgeons, even in such an emergency. May I point out that one of the greatest assets of teaching Obstetrics in the past has been the privilege accorded to students of residing in the old Maternity Hospital, and it was our hope that this policy would be continued in the new Pavilion, at least to the same degree as it had been practised in the past.

Yours faithfully,

Principal.

September 27th, 1927.

E. W. Beatty, Esq., K.C., LL.D.,  
Chancellor, McGill University,  
Montreal, Que.

Dear Mr. Beatty:-

I am attaching herewith copy  
of a letter written to Mr. Chenoweth last Friday.  
I have not yet had a reply from him and if none  
arrives by tomorrow morning I shall call upon  
him.

I understand you will say a  
word to Sir Vincent.

Yours faithfully,

Principal.

23rd May, 1928.

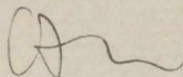
Dear Mr. Chenoweth,

I am enclosing a letter from the Montreal Council of Social Agencies with reference to Surgical Appliances, Medical and Dental Supplies, which has been received by Sir Arthur Currie in his capacity as Chairman of the Montreal Hospital Council.

I have acknowledged this to Mrs. McDonald (in Sir Arthur's absence) and told her I have passed it to you to bring forward at the next meeting of the Council.

Yours sincerely,

W. R. Chenoweth, Esq.,  
Superintendent -  
Royal Victoria Hospital.



# Montreal Council of Social Agencies

PROTESTANT AND NON-SECTARIAN

OFFICE: ROOM 205, 1421 ATWATER AVENUE

TELEPHONE—UPTOWN 7490

## OFFICERS, 1928

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Hon. Secretary: PHILIP S. FISHER ESQ.  
Hon. Treasurer: MAJ. P. A. CURRY

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Secretary, Social Service Exchange: MISS E. BOWDEN  
Office Secretary: Miss H. TAPNER

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Executive—MRS. GEO. MACDONALD  
Finance—B. B. STEVENSON, ESQ.  
Research—Miss V. C. LAFLEUR  
Social Service Exchange—REV. F. S. WILLIAMS

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Hon. Secretary—MRS. F. S. MATHEWSON  
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Chairman—J. M. MORRIS, ESQ.  
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## HEALTH DIVISION

Chairman—MRS. H. C. CHAMP  
Hon. Secretary—MRS. WM. DAWSON

May 29th, 1928.

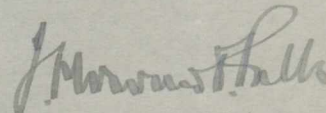
Dr. C.F. Martin,  
Acting Principal,  
McGill University,  
Montreal.

Dear Dr. Martin:

Your letter of the 23rd of May, addressed to Mrs. Geo. McDonald, Chairman of the Executive Committee of the Council of Social Agencies, was read at a meeting of the Executive Committee of the Council held yesterday afternoon. It is noted that Mrs. McDonald's letter has been referred to Mr. Chenoweth, Secretary of the Hospital Council.

Thanking you,

Yours very truly,



Secretary.

F:W.

23rd May, 1928.  
(Dict. 22nd May)

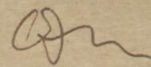
Mrs. George McDonald,  
Chairman - Executive Committee,  
Montreal Council of Social Agencies,  
Room 205, 1421, Atwater Avenue,  
M o n t r e a l.

Dear Mrs. McDonald,

I am to-day in receipt of your good letter of April 30th to Sir Arthur Currie as Chairman of the Montreal Hospital Council.

Unfortunately, Sir Arthur is unable at present to attend to his personal correspondence, but I am sending your letter to Mr. Chenoweth, the Secretary of the Hospital Council, and am sure that he will bring up the matter to which you refer at the next meeting of the Council.

Very cordially yours,



Acting Principal.

June 21st, 1929.

Dr. C. F. Martin,  
Dean, Faculty of Medicine,  
McGill University.

My dear Dean:-

I have your letter of the 5th of June with reference to clinical teaching appointments in the hospitals, and wish to give you the assurance that I shall in the very near future give such attention to the questions raised that henceforth there will be no doubt of the procedure to be followed.

I may add that it is my opinion that the matter of appointments lies with the Joint Committee of the hospitals, which, for this purpose, replaced the Electoral Board of seven members.

Yours faithfully,

Principal.

McGILL UNIVERSITY

MONTREAL

FACULTY OF MEDICINE  
OFFICE OF THE DEAN

5th June, 1929.

Sir Arthur Currie,  
Principal - McGill University,  
M o n t r e a l.

Dear Sir Arthur,

I should like to ask information from your Board of Governors as to the procedure with respect to the clinical teaching appointments in our hospitals. There is so much confusion as to the technique of these appointments that I think steps should be taken at once to clear up the matter.

As you, of course, know, there exist to-day two Boards quite independent of each other, which, according to the decision of the combined Boards of the Hospitals and the University, have the power to deal with these appointments:-

- (1) The Electoral Board of seven members, on which there are at present three vacancies and which, incidentally, have not functioned for about three years; and
- (2) The Joint Committee of the Hospitals, with its Administrative Committee on the one hand and its Medical Advisory Committee on the other. As I understand it, this Joint Committee also is supposed to deal with all matters concerning professional services and the appointment of members to the clinical staff.

The points I would like to have cleared up



Sir Arthur Currie - 2.

5th June, 1929.

particularly are these:-

- (1) By whom shall clinical teaching appointments be made? *or recommended?*
- (2) Does the term "clinical teaching appointment" refer only to the senior members of the staff or to all appointments of this nature both senior and junior? This matter has never been clear, nor can I find any documents to explain it satisfactorily.

If we are to function in an orderly manner with respect to the appointment of clinical teachers in the hospitals, some solution should be found inasmuch as important appointments are pending.

Faithfully yours,

*C. Martin*

DEAN.

File Clin Med.

MEMORANDUM

December 17th, 1920.

To-day at the Mount Royal Club after lunch I discussed with Mr. A. D. MacTier, Colonel Herbert Molson and Major Haywood the matter of the attached Memoranda.

I am convinced that the Directors of the Montreal General Hospital will not agree to the proposal as to the manner in which the constitution of the Nominating Body is arrived at. Their objections are:-

- (1) If put into practice now it means the appointment of Dr. Hutchison, and they will not have Dr. Hutchison.
- (2) They are afraid that in a few years all the Professors of McGill University will be members of the staff of the Royal Victoria Hospital and that the representation of the Montreal General would be nil.