

Copy of letter, written Feb. 23,

but handed to Mr Beatty by C.W.S.

*File re Stauley's appointment as  
Asst. to Principal - Feb. 23, 1930.*

*He began early in October.*

*Dec 5 - Apr. 23 AWB at Lucknow, India  
July 1. Stauley resigned.*

Dear Mr. Beatty:-

You may think I've been in a hurry. The fact is events themselves have hurried. On Friday a committee concerned with the "Quarterly" named an organizing committee to appoint an editor. Sir Arthur, myself, and four others are the committee. The four others are pressing me to let my name be put up. I spoke of this yesterday to Sir Arthur.

Afterwards he asked me whether I had seen you. I outlined our interview. I asked whether it would help clarify things, if I stated what I thought the job was, and how I should propose tackling it. Sir Arthur seemed to wish this.

The gist of it is that I think it an educationalist's job. McGill, though it has other necessary affiliations, is, in the main, an educational institution. And that, in a way, means that she has to reach beyond herself. It's doubtful whether McGill could be much improved without improvement in Quebec schools. They in turn cannot be much improved without McGill's putting back better teachers into them.

Accordingly, both the McGill staff and the educationalists outside would have to understand my position and what I should be trying to do. No title would be necessary, or even helpful. No short phrase could describe the rather complicated job. And misnomers would be misleading. On this head there is another thing of importance. (I didn't mention this to Sir Arthur, but perhaps it would be as well to say it here.) If this work were given me I should never consider it, in any sense, a delegation of any part of the Principal's duties or responsibilities. The Principal, as I understand these positions, shoulders the entire responsibility of what is done in McGill. I should have of course all sorts of preparatory and pre-digesting work; but, as authority goes with responsibility I could do things only by persuading him to do them. Any title would, I think, only confuse issues on this point.

I should have, then, to continue as professor, and keep up relations I have with students. I have given you and Sir Arthur several reasons for this.

I view it as a biggish job, and a slow one. But on the whole I'm vain enough to view it hopefully, and to think I could infect others with enthusiasm.

Also I have told Sir Arthur what I think the work is worth. I am sending him a copy of this letter.

Yours faithfully,

E.W. Beatty, K.C.,  
Chancellor, McGill University.