commanders having operational control. The basic command organization for the defence forces of the two countries, including administration, discipline, internal organization, and unit training, shall be exercised by national commanders responsible to their national authorities.

- d. The appointment of CINCNORAD and the Deputy must be approved by the Canadian and United States Governments. They will not be from the same country, and the CINCNORAD staff shall be an integrated staff composed of officers of both countries. During the absence of CINCNORAD, command will pass to the Deputy Commander.
- e. The North Atlantic Treaty Organization will continue to be kept informed through the Canada-United States Regional Planning Group of arrangements for the aerospace defence of North America.
- f. The plans and procedures to be followed by NORAD in wartime shall be formulated and approved by appropriate national authorities and shall be capable of rapid implementation in an emergency. Any plans or procedures recommended by NORAD that bear on the responsibilities of civilian departments or agencies of the two Governments shall be referred for decision by the appropriate military authorities to those agencies and departments and may be the subject of intergovernmental coordination through an appropriate medium such as the Permanent Joint Board on Defence, Canada-United States.
- g. Terms of reference of CINCNORAD and the Deputy will be consistent with the foregoing principles. Changes in these terms of reference may be made by agreement between the Canadian Chief of Defence Staff and the US Joint Chiefs of Staff, with approval of higher authority, as appropriate, provided that these changes are in consonance with the principles set out in this Note.
- h. The financing of expenditures connected with the operation of the integrated headquarters