ANNUAL REPORT

OF THE

DIRECTORS TO THE STOCKHOLDERS

OF THE

PROVINCIAL INSURANCE COMPANY

OF TORONTO.

In view of the action taken by the Stockholders at the last annual meeting, and guided by the Statements submitted to, and the opinions elicited at the adjournment thereof, your Directors in assuming office, immediately entered upon a searching investigation of all the past transactions of the Company, and such reorganisation of management, and changes of policy as those investigations appeared to dictate or induce.

Embarrassed during the early period of the year by extensive arrears in the business of the office,—by pressing and large liabilities,—and by very serious deficiencies in the reported assets, it was not without difficulty that your Directors were enabled to maintain the credit of the Company without further calls upon its Proprietors. These difficulties, however, they are happy to believe, have now been successfully overcome. The establishment of the head office has been largely diminished, and the cost of management proportionately reduced,—the Books and Records have been fully brought up and are now in a reliable and business-like condition,—the adjusted claims have been paid with increased punctuality—the current liabilities of the Company decreased, and its financial position sensibly strengthened. Your Directors are accordingly enabled to lay before you in this report of the past year's transactions, information at once reliable and satisfactory, and