

signed to the political side would come under External Affairs and would be concerned principally with the work of diplomatic missions and with the political side of consular work. During this period it would be necessary, in planning movements of personnel, to provide for periodic interchanges for the purpose of training and experience. It would then be possible to ensure that, when personnel reached a stage at which they were suitable for appointment to senior posts, they would have sufficient experience on both political and commercial sides to ensure that they were well equipped for undertaking such duties.

If such a programme of periodic interchange were followed, it should be practicable to make the appointment to senior posts available to suitable personnel, both on the commercial and on the political side.

It would be desirable to extend existing arrangements for Trade and Commerce personnel, under which they are provided with opportunities to become fully acquainted with conditions in this country during leave periods and periods between change of assignment, so that they would be applicable, with necessary adaptations, to External Affairs personnel. This would have the double advantage of keeping such personnel in touch with the economic background in its relation to Canadian representation abroad and of enabling them to maintain contact with this country, and thus be in a better position to represent Canadian interests.

Submitted on behalf of the Committee.

J. E. READ

#### SUPPLEMENTARY NOTES

1. A consideration of these problems brought out the urgent need for co-ordination and co-operation in economic matters at the home offices. There is an obvious need for an economic organization which would be charged with the responsibility of considering the results of the economic reporting made available by the above proposal and facilitating the translation of these results into economic policy by the interested departments of the Government. This would presumably involve other departments besides External Affairs and Trade and Commerce, and the Committee did not regard it as a matter upon which it should report.

2. The membership of the Committee consisted of the following:

#### Department of External Affairs

J. E. Read  
H. L. Keenleyside  
W. D. Matthews

#### Department of Trade and Commerce

O. Master  
C. M. Croft  
F. Sim  
H. W. Cheney

J. Willis and K.B. Bingay acted as secretaries to the Committee.