

Principles for programme implementation

Unesco should concentrate on certain criteria in the implementation of its programmes. Such a practice would be helpful in answering repeated criticism about Unesco's lack of an adequate evaluation system, dispersal of efforts and misuse of resources. Canada recommends that the following principles be adopted:

- emphasize quality rather than quantity of work; make hard decisions on which areas warrant direct action and in which areas Unesco should remain an advisor or catalyst. The organization can no longer attempt to be all things to all people;
- promote within its own structure the interdisciplinary approach. As indicated earlier, Canadian experience with Unesco programmes, which should be interdisciplinary by nature, reveals some resistance by Unesco staff to an integrated and inter-sectoral approach. Many issues, such as environmental problems and women's concerns, continue to be treated along sectoral lines, even though they can only be addressed properly through an interdisciplinary approach. It may be that the present Unesco structure with its rigid sectoral divisions prevents such a broad approach from developing. It will be necessary to take a look at the obstacles to interdisciplinarity in order for Unesco to become a model in this area.