

TELEPHONE ACCOUNTING AND THE BALANCE SHEET

Your Secretary invited me to address you today and with the invitation enclosed statements for the year ending Dec. 31st, 1916, which had been presented to the shareholders of a company owning and operating a telephone system in Ontario, with the suggestion that I might use it for the purpose of this address.

As I had not audited the books nor was familiar with the conduct of the affairs of the Company it was advisable to write and ask questions so that I would be seized of facts not contained in the statements in order that I might discuss the subject more intelligently.

The statements as presented to the shareholders of the Company for the year ending Dec. 31st, 1916, furnished me are as follows:—