cy-Holder's Company

has a Guarantee Fund of of which \$60,000 is paid up in erest is allowed on this paid only. Policyholders thus ditional security of \$300, ed of careful and conser-anagement as the Guaran-ble for this amount. By the stact of Incorporation, every a participating policy in the upon which all premiums een paid, shall have one vote or each \$1,000 of insurance im. Policyholders are thus ice in the management pany's affairs. In short, it is that the North American ther a Mutual nor a Stock possesses the advan-

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A ID BURKE, A.I A., P.S. 1. 1906. General Manager.

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TORONTO, SEPTEMBER 28th, 1906.

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FORESTERS AND THEIR MONEY.

It was too good to last! Early stages of the Insurance Commission's examination of the Independent Order of Foresters showed an exemplary disposition on the part of Dr. Oronhyatekha and other of the Order's functionaries with the high-sounding names to stand well with the followers of that Finance which is not High but simply plain business commonsense. They seemed likely to come through the ordeal with less attached tar than fell to the lot of some specimens of the Doctor's pet aversion, the Old-Line

True, the Supreme Chief Ranger did by much reiterated explanation, kindle a doubt lest the vast superiority of assessment over legal reserve was not so perfectly clear to his own mind as his silver tongue endeavored to set forth. But it must be remembered that the Doctor is beset by many facts, past and present; the necessity for advancing rates; the unrestrained tendency of the young and middle-aged to become old; the calamitous march along the downward path of many another fraternal. All said, he presented an undaunted and a pleasing front; with just that mixture of anxiety to explain and of pity for the untaught outsider which one associates with Christian Scientists and other exponents of esoterics, caviare to the vulgar herd.

One or two things brought out at the investigation do not fit in with the general conception. Mild and subservient to outward decorum as without doubt Dr. Oronhyatekha is, the public has come to look upon which his genius has built up. Yet now he is heard to watch.

tion so plentifully showered upon him at the Order's great pilgrimages; and perhaps the making of a brave show thereunder was sufficient work for one man without asking him to make safe investments. Then the Doctor used politicians for the benefit of the I.O.F. Scarcely to be wondered at, they found that two could play at that game, and repaid the compliment.

The Order, then, came through the first part of its ordeal pretty well. But, as suggested above, this did not last long. The serpent crept into paradise in the shape of the subsidiary company, that affiliation which seems to play the Hyde to so many a good company's Jekyll. The presiding genius at the transformation was Hon. G. E. Foster; who, frankly speaking, does not seem to have been any too highly impressed with the desirability for looking very keenly after Foresters' interests. A clause in the Union Trust's agreement with him was that directors should have the final say in questions of investment; Mr. Foster kicked against the traces and invested notwithstanding. But the ex-Cabinet Minister had an undoubtedly high reputation for cleverness in finance; his own estimation of his own powers is probably a high one; perhaps the fettered hand was hateful to him.

On general principles, his attitude towards the Commission was what one might expect of Mr. Foster. A student and exhorter of the duties of citizenship, he refused point blank to produce books required by the Commissioners; next, with an apology -apparently for his weak yielding-he complied. Thinking and claiming himself to be the most ill-used of men, he did grudgingly what other less representahim as no mere figure-head of the Order which he tive citizens have done apparently with willingness: adorns and fortifies. One regards him as an autocrat: showed how, through the clouded operations of a trust patient and friendly it is true; but a despot who knows company, the interests of directors may become and who will know every detail of the organization divorced from the company interests they are supposed

pleading ignorance of investments made in his name; Followers of the insurance investigation have beclaiming disobedience on the part of his own creatures; come hardened to the spectacle of directors lining their bowing, undespot-like, to the wafting winds of circum-stance. But perhaps the Doctor, like other mild- of shareholders' money. What surprised Sir John mannered autocrats, had his head turned by the adula- Boyd in the Union Trust's land speculations was that