

of the Bureau is to report on the budgetary operations of the Department. These are set out below.

Budget

Departmental expenditures for the fiscal year 1987/88 totalled approximately \$931.4 million. This included operating and capital expenditures, grants and contributions and other transfer payments in connection with the Canadian Interests Abroad Program and the World Exhibitions Program.

Operating and maintenance expenditures of approximately \$661.8 million were incurred for the management and co-ordination of operations at headquarters and at missions abroad and included salaries, wages and other personnel costs, property rentals abroad, travel, communications and costs for the conduct of foreign operations.

Capital expenditures of approximately \$102.7 million include \$36.8 million for the purchase and replacement of vehicles, furnishings and equipment and \$65.9 million for the Long Range Capital Program (LRCP).

Expenditures of approximately \$166.9 million for grants, contributions and transfer payments were largely non-discretionary and arose from Canada's membership in such international organizations as the UN, NATO, OECD and the Commonwealth.

tion and all Crown-leased official residences and chanceries for the Department. Related services include provision of materiel assets, interior design and supervision of facilities maintenance for the Department's overseas operations and administration of the Department's collection of Canadian artworks for display at missions. The Bureau also implements the Department's Long Range Capital Program (LRCP), directed at increasing Crown ownership of properties (thereby also reducing rental costs).

The estimated value of the Department's real property inventory in 1987/88 was approximately \$4 billion. The Bureau's expenditures for the year totalled \$82.2 million, of which \$66.5 million was for construction and acquisition of real property under the LRCP (including the Washington Chancery).

Construction was completed of a new chancery in Kinshasa and continued on chanceries in Beijing and Washington. Design and construction of a new embassy in Tokyo, including commercial offices and 23 residential units, will begin in 1989. Several moves or expansions to leased chanceries and official residence acquisitions or moves were completed. Condominium chancery space was purchased in Lisbon as were staff quarters in Damascus, Hong Kong and New York. Disposal of nine Crown properties returned \$1.3 million to the Consolidated Revenue Fund.

Major maintenance and renovation projects were completed at the official residences in Accra, Lagos, Los Angeles and Madrid, and major repairs were implemented at MacDonald House in London. Interior design refurbishing projects were completed in Geneva, Moscow, San Francisco, London, Bonn, Rome, Lima, Accra, Jakarta, Lisbon, Düsseldorf and Stockholm.

The Department's submission on new standards for staff accommodation was approved by Treasury Board, with implementation to commence next year. Materiel valued over \$44 million was purchased and shipped for programs at headquarters and missions and the procurement tracking system was expanded to include fleet management data for the Department's 731 vehicles.

Information resource management

The Information Resource Management Bureau is responsible for the Department's information management services: global telecommunications, communications and technical security, computer systems design and development, records information services, office automation, word processing and administrative printing, and for implementation of the Canadian On-Line Secure Information and Communications System (COSICS) project.

Secure communications and courier services were provided during the year for prime ministerial and ministerial visits abroad, three royal visits to Canada and for the Francophone and Commonwealth summits. State-of-the-art telephone systems continue to be installed at missions. Following successful implementation of the Computer Assisted Immigration Processing System in Hong Kong, Treasury Board approval was granted to extend it globally. The second phase of the Automated File Management System was completed, permitting the automation of inventories, lists and the circulation of some 50 000 files and 500 000 volumes at headquarters.

Table 19
1987-1988 MAJOR BUDGET
EXPENDITURES BY ACTIVITY

(millions of dollars)

Canadian Interests Abroad Program	
Foreign policy, priorities and co-ordination	49.8
International trade development	55.2
International economic, trade and aid policy	43.2
Political and international security affairs	140.3
Legal, immigration and consular affairs	8.9
Communications and culture	30.8
Bilateral relations and operations	504.3
Passport	(1.7)
Operational support, human resource planning and administration	94.2
	<u>925.0</u>
World Exhibitions Program	
World exhibitions	<u>6.4</u>
TOTAL	931.4

Physical resources

The Physical Resources Bureau provides all Crown-owned accommodation through purchase or design and construc-