

three, although there is no very convenient way of dividing the world into three parts. The Second Political Division is probably the largest in the department, but I do not think it would be easy to cut off the British Commonwealth from Europe by dividing it in two.

The First Political Division has no clearly defined field of work, but I believe that the idea of concentrating responsibility in one division for dealing with questions of international organization is a sound one. It may be best to expand this division on the assumption that at any one time a considerable proportion of its staff is likely to be serving on delegations at conferences. We have to draw on officers of the division for conference work altogether too heavily, with the result that what is left in Ottawa tends to become too small to carry on the necessary work.

Defence questions are going to consume a good deal of departmental energy and activity. Their consideration is now centred in the Under-Secretary's office. He attends meetings of the Chiefs of Staff from time to time and also attends the Cabinet Defence Committee, and this is a responsibility that he cannot normally delegate to another officer. Macdonnell is the other officer principally concerned with defence questions, arising out of his position as Secretary of the Canadian Section of the P.J.D.B. I suggest that you should discuss the whole problem of the handling of defence matters with Heeney. I do not see how they can be concentrated in a single division and yet it appears to me that they should receive more time and thought than is now given to them. When defence relations with the United Kingdom are under consideration they are handled in part by Reid and officers of his division, and I am a little concerned to ensure that we keep constantly in step.

If, as I expect, Beaudry is unable to return to duty, or will have to be absent for a long time, the opportunity is a good one to re-organize the Diplomatic Division. I think that there is a natural line of cleavage between the aspects of its functions which relate to ceremonials, protocol, hospitality and so on, and those concerned with passports, visas, travel and related questions. I am not sure where responsibility ought to be placed for immigration matters. Both Robertson and I have taken a hand in this and have used Riddell as the principal expert. This is because Riddell has a very extensive knowledge of the subject, on which he worked before he joined the department, and has full information on current refugee problems. He would like to continue to be involved in immigration matters. Chance might also be useful in this connection. The Under-Secretary is expected to act as the chairman of an inter-departmental committee on immigration, which ought to hold meetings about once a month. I have also regularly attended the infrequent meetings of the Cabinet Committee on this subject. It is a matter with which, like defence, the department will be increasingly concerned, especially until the Immigration Branch is strengthened.

The Information Division has a rather vague field and a somewhat misleading title. It nevertheless conducts a large amount of correspondence which does not fall within the area of any other division. It might be best to attach it