

- (f) reviewing and approving major audit and evaluation reports of interest to senior level management and Ministers;
- (g) ensuring that recommendations resulting from independent reviews are implemented;
- (h) reporting to ministers and central agencies, as required, on the results and impacts of departmental review activities, in particular audits and evaluations in relation to resources invested; and
- (i) considering and approving departmental responses to the review findings of central agencies and the Auditor General.

3. Departmental managers are accountable for monitoring the performance of their programs and operations, including monitoring on an ongoing basis and periodically reviewing key aspects of the performance of programs and operations. This involves developing relevant and useful performance indicators, performance expectations and client-oriented service standards; and collecting, analyzing and using credible information in a timely and cost-effective manner to improve the delivery of programs and operations, to account for performance and to inform clients of the level, quality and cost of services provided. Program managers are required to reserve funds for evaluation, as directed by DAEC or the PMB.

4. The Office of the Inspector General is accountable for:

- (a) carrying out independent reviews, including, audits, evaluations, and special projects, as directed by DAEC through its approval of the Review Plans; aside from information for management decision-making, these reviews will provide the basis for reporting on DFAIT Program performance to third parties (e.g. TB, Parliament);
- (b) providing the deputy heads and/or program managers with review advice, support or special reviews, as required; these services must be approved by DAEC if not funded by the requesting party or if they affect the timing of planned reviews previously approved by DAEC;
- (c) providing support for program management in the development of performance assertions destined for public consumption, as requested by program managers and/or DAEC (e.g. The Business Plan and Outlook document);
- (d) participating in interdepartmental reviews led by DFAIT, other departments or Treasury Board;
- (e) providing secretariat services and general support for DAEC, (including, development of review policies and plans, review guides, review findings and recommendations and follow-up reports);