

*Recommendation #31*

It is recommended that HROs be fully aware of the activities of relevant humanitarian agencies in the operation area so as to better coordinate the activities of the HRO with those potential field partners.

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*Recommendation #32*

It is recommended that the UN look to regional organizations to play a role in promoting and protecting human rights through both their own independent field operations and in conjunction with the UN.

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*Recommendation #33*

It is recommended that the UN play a role in strengthening the capacity of regional organizations to mount HROs independently and in conjunction with the UN.

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*Recommendation #34*

It is recommended that HROs be fully aware of the potential of the media to help or hinder their efforts, and that HROs formulate a clear policy on working with the media.

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*Recommendation #35*

It is recommended that HROs be aware of bilateral and multilateral aid programs that impact on human rights reconstruction and capacity building, and where appropriate that the HRO in the field and perhaps the HCHR at the UN HQ level, play a role in helping to coordinate such human rights development assistance.

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*Recommendation #36*

It is recommended that HROs use local partners, both government and civil society, to inform HRO activities, and where possible use local partners as agents for implementing HRO programs.

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*Recommendation #37*

It is recommended that HROs actively build up the capacity of local human rights partners, both government and civil society, so as to enable the HRO to hand over its responsibilities to the local society and leave.

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*Recommendation #38*

It is recommended that an HRO mandate, and field directives by the SRSG, make it clear to all UN operation components that the HRO is the coordination facilitator for all the UN operation's human rights activities, but that this does not lessen the human rights mandate and obligations of other UN operation components, eg. CIVPOL and military peace-keepers.

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