

I would like to take this opportunity to thank your predecessor, The Honourable Mark MacGuigan, for the fine assistance he has given me throughout the process of preparing this report. I would also like to thank the members of your department, specifically, Messrs. W.T. Delworth and L.A.K. James.

I feel well rewarded for my own efforts, for this study has been a singularly enriching experience for me. I have met many Canadians from diverse regions of the country and have substantially increased my awareness and appreciation of Canada as a unity.

Finally, I must without naming all the many contributors who have assisted me, give special recognition to N.V. Freeman for her contribution to the writing of this report.

Sincerely yours,

A handwritten signature in black ink, appearing to read "John A. ...". The signature is written in a cursive style with a large, sweeping initial letter.

JB:jdw