

One letter from a member of the General Committee may in this connection be quoted in part:

"I am delighted to learn of the study which has been made regarding reorganization and re-orientation of the League of Nations Society in Canada. The plan as outlined in March "Interdependence" seems to me to offer excellent prospects of enabling the Society to do a real job in the future.

The first thing that occurs to me is a thought which has probably been expressed dozens of times in your committee meetings, namely that the Society should pay more attention to the development of "expertise" as opposed to emotional appeal. There is provision for this development in your plan and my desire at the moment is merely to emphasize its importance. I do not mean to suggest that there has never been or is no longer a place for the emotional appeal, but I do suggest that a good deal more care should be taken in future to select the proper occasion for it .....

One other idea, which is probably utopian. You will remember Miss Macphail's effort to inspire more education in the field of international affairs. It is a cheering thing to know that the Society is going to broaden out in this direction. Is it quite hopeless to suggest that it might aim at the eventual foundation of an institute and summer school of international politics? It seems to me that the Society is probably the institution which could undertake this work with most prospect of carrying it through."

We believe that the Society should concentrate on the development of convinced individuals and on the subject of the emotional appeal we believe it should be kept in mind that what has been built up by such an emotional appeal is in constant danger of being swept away by a stronger emotional appeal.

#### Direction of the Society.

In studying the present organization of the Society, two defects in the existing machinery for its direction have become apparent to us. One is that the Society - a national organization - is being directed by what is almost exclusively a "local committee." the Second is that many members of this Committee occupy positions which would restrict their freedom in discharging duties which, it is now realized, membership in the directing body of the Society involves. We recommend:

1. That the Nominating Committee be directed to present to this meeting nominations for a national directing committee which shall:
  - (a) be styled, "The National Council of the League of Nations Society in Canada;"
  - (b) consist of not less than thirty persons;
  - (c) be representative of the main geographical units of Canada;
  - (d) meet at least twice a year;
  - (e) have power to add to its numbers;
  - (f) hold its first meeting immediately at the conclusion of this Annual Meeting.
2. That the Nominating Committee be directed to designate not less than 10 members to constitute an Executive Committee of the General Council.