## **WORKPLACE OF THE FUTURE**

We have to reflect on what constitutes the best workplace for a less hierarchical and compartmentalized, more task driven, information based workforce for the future.

## **Headquarters:**

We are now deployed in four buildings around the NCR because LBP is overcrowded. It is, furthermore, cut up into a rabbit warren of offices spawned by short term pressures rather than a vision of what constitutes a working environment. It has few meeting spaces and virtually no flexibility for task specific temporary units.

Radical changes are probably required if our physical environment is to reflect a new institutional culture. Such space would foster:

- personal responsibility
- individual enterprise
- teamwork
- flexibility; and
- transparency

On these criteria the present layout in LBP building and its various satellites is dangerously dysfunctional.

## This present physical plan emphasizes:

- hierarchy
- isolation
- institutional rigidity
- informational opacity

There is no magic bullet to solve this mismatch, but I believe an institutional consensus is possible on something better than we have.

## That "something" should provide for the following minima:

- flexibility to enable ad hoc team formation
- privacy, as needed, for intellectual work
- meeting space for small, medium and large groups consultation
- a sense of institutional "levelness" while providing the representational facilities consistent with the functions of the institution.
- maximum utility of IT
- "remote" friendliness, ie. the accommodation of non traditional work arrangements (home/office, office hoteling for TD, job sharing)