

Senator TAYLOR (*Westmorland*): Mr. Chairman, I would like to ask Mr. Truemner this question. During discussion of his brief reference was made to the many organizations set up in order to carry out this program. Is it becoming too cumbersome, with too many organizations, rather than having probably one or two organizations to carry the whole project through? You referred to different committees and different groups. There seem to be a lot of them. I am wondering if you are running into any difficulty with respect to conflict between the groups?

Mr. TRUEMNER: I would say this question is partly self-resolving in smaller communities of two or three thousand people, which is the average community we are working with. There are in a community of a few thousand people at most a handful of strong community leaders. If these people cannot attend and be active in many committees these committees will disbandon thereby resolving that problem. Where you might have an industrial development committee, a chamber of commerce and a civic affairs committee, if there are too many committees the community itself will reduce this number.

Senator HORNER: In other words, they are all co-operating together?

Mr. TRUEMNER: Yes, this is correct, and I am not too fearful of duplication.

Senator WALL: Would you not be getting a wider group involvement, which is one of the essential factors to the success of anything?

Senator TAYLOR (*Westmorland*): There is the Manitoba Development Authority, and you have COMEF and various other regional groups set up. Somebody may say, "This is not my job, it is somebody else's," and finally the job is not done. Does that situation arise?

Mr. TRUEMNER: I should say the committee on Manitoba's economic future is a short-term committee and it will terminate some time in the early part of 1963. The Manitoba Development Authority is a continuing co-ordinating body within our provincial government only.

Senator TAYLOR (*Westmorland*): Is it a sort of Crown corporation?

Mr. TRUEMNER: No, it is not.

Mr. KRISTJANSON: It is made up of a number of ministers, who are really at the head of it. They are the co-ordinating committee for all activities, all governmental activities of the province of Manitoba. It is made up of four ministers, plus the premier, and additional ministers can be added as required. The fund is a separate corporation to promote these.

Senator McGRAND: These are provincial civil servants on these committees?

Mr. TRUEMNER: Pardon?

Senator McGRAND: On the committees Senator Taylor asked about?

Mr. TRUEMNER: The Manitoba Development Authority is made up of ministers, and there is a directorate group of civil servants, predominantly deputy ministers. This question is not a serious one at the local level, the primary community level, but it can be a problem at the area or regional level.

I feel that in commenting on the honourable Senator Taylor's remarks here, I should like to register my personal opinion and interpretation of ARDA in this regard. I see ARDA as comprising three various fields that are somewhat related but distinct entities. Two of them could very well apply to areas that have very good resources. This I see as being very important—and I think, quite frankly, where they have not gone far enough is to be able to sufficiently provide public education and to convince the younger generation that is leaving the farm that there is an opportunity for them on their farm or in the local community, through pursuing intensive agriculture and even