

To the Deans of the Faculties of Arts and Science  
Science Division  
Medicine  
Engineering  
Graduate Studies  
Law  
Agriculture

September 21st,  
1935.

Dear Dean

Coordination of Research

I should like to have an early opportunity of discussing with the Deans of the Faculties named above the possibility of formulating a University policy in the matter of research. Recognizing the valuable work which is being done in many quarters and anxious as I am to do everything to continue and increase support for this purpose from all available sources, I feel the need of gaining a conspectus of the problem as a whole. I am sure you will agree with me that it is only when looked at from the point of view of the University that proper perspective can be obtained, and it is for that reason that I should value the advice of the Deans in surveying the situation.

I suggest that it will eventually be necessary to ask each Faculty to make a somewhat careful report on its present activities and plans but in the meantime it would be helpful to me if we could have a preliminary conversation.

I should be glad if the Deans would meet me at four p.m. on October 2nd in my room.

You may desire in the meantime to submit a brief document expressing your views on the subject, but my idea is that this meeting should be preliminary and that no bulk of documents should be circulated beforehand.

Yours sincerely,