

Table 4 shows the Passport Office net cash requirements for the period 1990-91 to 1993-94.

The financial targets for 1993-94 outlined in this section will be achieved by closely monitoring

the volume and associated revenues and variable costs, by controlling fixed costs and by reviewing the budget at mid-year and third quarter.

TABLE 4

Passport Office Net Cash Requirements				
	1993-94 Forecast	1990-91 Actual	1991-92 Actual	1992-93 Forecast
Revenue	\$48,256,104	\$32,259,472	\$34,706,018	\$44,812,308
Expenditures				
- Personnel	21,724,837	17,547,778	17,119,150	19,570,912
- Travel and relocation	1,023,518	300,593	330,699	984,931
- Freight, express and cartage	1,274,735	736,411	1,021,213	1,258,117
- Postage	91,936	226,342	76,866	94,255
- Telecommunication	1,217,507	694,684	707,204	981,276
- Information	325,426	6,807	21,168	98,116
- Professional services	9,287,495	6,274,295	6,441,956	7,774,718
- Rentals	3,683,200	2,170,736	2,287,492	3,017,304
- Repair and upkeep	1,828,436	443,939	292,766	1,315,400
- Materials and supplies	6,290,529	4,362,551	4,211,183	5,687,649
- Capital	1,462,818	768,421	732,819	2,832,182
- Miscellaneous expenses	45,229	11,153	6,789	49,756
Total Expenditures	48,255,666	33,543,710	33,249,305	43,664,616
Surplus (Deficit)	\$438	(\$1,284,238)	\$1,456,713	\$1,147,692
Cost per passport	\$35.25	\$26.43	\$27.12	\$34.01