positive and so many that are negative. In that particular case we wanted to use all the positive factors as well as the negative factors. So we even called the inmate in and our words to him were, "Look, you are sweating it out out there and we are sweating it out in here. Let us join together and see what we can do." Fortunately, we were able to get him out.

Senator Hastings: I concur with your answer. I simply wanted that on record. Would you care to comment on that yourself, Mr. Stevenson?

Mr. Stevenson: In no way do we make decisions beforehand. We may, from looking at a file, have a feeling that an inmate is an easy case and is going to make it, or that it is going to be a deferral or a denial, but things can change once the hearing starts. If the inmate presents himself well and gets a lot of support we may very well feel, "Well, let us give him a chance."

Senator Buckwold: Mr. Street, would the Parole Board have any objection to, say, two senators from this committee some time sitting in on a hearing of the Parole Board for a day?

Mr. Street: No. We would not have any objection. On the contrary, we would be very glad.

Senator Buckwold: It would simply be for the sake of observing the process. I assume no offence would be taken by the applicants?

Mr. Maccagno: Well, it is the inmate's day. We would have to ask him if he had any objection, and if he did, then, of course, it is his day.

Senator Buckwold: I understand that. It occurred to me that it might be useful if one or two senators could be present. I was not thinking in terms of the whole committee. I was thinking of only one or two senators at one or two of the hearings, spending a morning listening to three or four of the applications in order to find out what the process is and to get the feel of it.

Mr. Street: I think that could be arranged quite easily, senator. Our policy would be, as Mr. Maccagno has said, that the inmate would have to make the decision. If he objected, then it would be out. I think an arrangement could be made at Kingston, which is the closest place, although sometimes we do have hearings in Ottawa.

The Chairman: Perhaps we could find out later which senators would like to attend such hearings. We will be meeting with Mr. Street fairly regularly, so we can work out arrangements through him as a liaison. Obviously, as Mr. Maccagno has pointed out, the prisoner would have to agree, otherwise he might feel that his position had been prejudiced in some way.

Senator Thompson: Mr. Street, you people seem to be researchers, public relations officers, case workers and I do not know what else. But in respect of statistics, what are the facilities for research? Could a list of the research that has been done be made available to us? I realize that whatever research is done is probably done by universities and other institutions, but no doubt it is promoted by you. We would find it quite helpful to have such a list of all the

statistics that you are working on. What I am particularly interested in is the field workers. I am sure that in their kind of supervision they are keeping some kind of statistics.

Mr. Maccagno: I must point out that we are not in the business of keeping statistics. As I mentioned before, I am a relatively new member of the Board. My family happens to be still out in Alberta so that I am alone here in Ottawa. Because of that I like to do the type of thing that I love doing. Some people like to play golf. After my work is done I love dabbling in statistics, because I like to find out for myself where I am going and what I am doing. I like to know with which panel I work the best, and so on and so forth. These are just personal statistics, therefore.

Senator Thompson: I realize that, sir, and I was wondering, generalizing from that, if Mr. Street could tell us if this was done on a general basis or if it was just one man's personal observations.

Mr. Street: Mr. Maccagno's statistics are his own personal statistics, as he has just explained, but we do have other statistics which you are welcome to at any time. There are certain research projects which have been done in the department on our behalf, and you are certainly welcome to them.

Senator Thompson: We would appreciate seeing those, and perhaps any statistics that you might have showing projections for your research work.

Mr. Street: We have some detailed statistics that we publish. It usually takes about a year to get them out. They are very detailed statistices, and I think we have given them to you. They deal with paroles from different institutions and there are about 50 different tables in that one book. Of course, we will give you anything you want, plus the projects that have been done.

Senator Thompson: Do you have a research director and do you have a budget for him?

Mr. Street: No, we do not. We have a statistician, but I do not know what her grade is. In fact, she is not really a statistician or a research person; she looks after our figures. But then there is somebody in the deputy's office in the department who is concerned with that data and who is supposed to gibe us more sophisticated and more refined statistics.

Senator Thompson: Do you have a research budget?

Mr. Street: No, but the department does. We have access to the research projects in the department. What I need at the moment is some expert in research to read and analyse all the research we have just now. He could explain to us what it is all about. Some of the books are very thick, but I dare say that in ten minutes a good researcher could tell you and me what we want to know.

Senator Thompson: Do you see it as being a help to you if you had a research person who could translate this research that is piling up?

Mr. Street: I certainly do.

Senator Thompson: And would you prefer to have this within your department, or simply to have a budget so that