POLICY COORDINATION, MANAGEMENT AND ADMINISTRATION

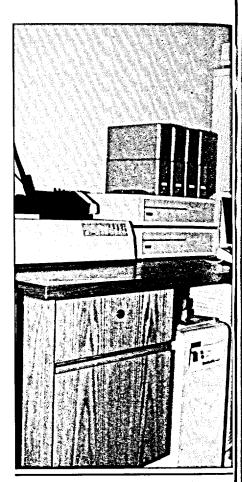
Highlights

- The flagship chancery in Washington, D.C., was completed at a cost of \$90 million.
- A Foreign Service Language School was opened in September 1989.
- Canadian On-Line Secure Information and Communications System (COSICS)¹ Phase I was completed.
- Departmental expenditures for totalled approximately \$1,071.3 million, an increase from the previous year of \$86.2 million.
- An innovative method of financing was used to redevelop the Tokyo Embassy site, reducing rental budget by \$3 million annually.

A. POLICY DEVELOPMENT

The Policy Development Bureau is made up of the Political and Strategic Analysis Division and the Economic and Trade Analysis Division. Through the Director General, these divisions are responsible to senior management for providing advice on the overall direction of Canadian foreign policy and for handling particular issues that require coordination among a number of bureaus.

Acronyms for this chapter are listed on page 149.



The Canadian On-Line Secure Information and Communications System (COSICS) Phase I was completed in the past year, bringing the system to more than 1000 users.

In the year under review, the Bureau coordinated a number of Cabinet Committee briefings on European policy. The Policy Development Bureau assisted with policy development on East-West issues as well as on the major changes occurring in Germany and Eastern Europe. Security policy regarding Latin America was also developed.