

The departmental proposal for a dichotomy of function within a new Information division has a curious appearance. An historian might assume that it was introduced to provide that "appropriate measure of autonomy" for the C.I.S. within the department. Once again from the author's personal memory of the events of that time, this was not, in fact, the motivation. On the contrary, the general departmental mood was to help the C.I.S. save its institutional face and to be fair to the new colleagues but to produce, as soon as might be, some conformity with all the tribal customs of the Department and to efface past allegiances and habits. The real reason, as the author remembers it, was that a good deal of classified material had been handled and distributed by the old Information Division and it was felt that the C.I.S. people did not have the requisite acquaintance with security procedures, nor the right way of looking at reserved information, nor did they have any gift for discretion. And there may have been some truth in this. In the event, this structure never was given formal expression but was dealt with by allotting to the more sensitive jobs in the Information Division people who had had departmental training and who would act "regimentally." So for a period foreign service officers continued to do the work previously

*James*