

such men promote, dismiss, either directly, or indirectly through their deputies, thousands of men. They select them to get results. If they do not get results they change them and their stockholders will not keep in their positions Executive Heads who cannot make a satisfactory showing. Patronage flourished at an evil time when the conception of government was different from what it has been in our times, still more different from what it will be in the years immediately before us. It began when the government was a King's government, when the Ministers were the King's Ministers, not fully responsible to parliament—when the King was regarded as the fountain, not only of honor, but of bounties—when parliament was full of placemen, and when some of its members were subsidised with cash and yet did not hang their heads. Today we have a different conception of Kingship. We have a different conception of parliamentary responsibility, and we have a King more secure on his throne through the affections of the people than any of his Hanoverian predecessors. If we are to rise to the height of our opportunities, the time is not far distant when he who says **patronage** when he really means **selection**, will be talking as dead a language as the man in Canada who proposes to settle a private injury by a duel.

There has gone abroad an expressed desire to sweep away secret diplomacy, which is accomplishing its result. The tendency of the plan proposed will be to sweep away secret administration. I am inclined to believe, and I am not alone in this, that as far as the government of Canada is concerned, the unrest which prevails is to some considerable extent due to the fact that the people of Canada to so small an extent, know what the government is doing and to a smaller extent the reasons for its actions. We have before us times of great financial stress. It will be important that the people of Canada should understand, not only what the government is doing, but the reasons for the government's action. The tariff closely affects the interests of the people. If opportunity is given for the people to ascertain the facts connected with industries, if the Public Works Commission makes it possible for them to weigh the advantages of those works which the government takes up, it is fair to believe that the people will bear heavier burdens with cheerfulness than if there is ground for malignant rumour, for surmise, for the impression that sinister influences are dictating the course of a Minister. The people of Canada have shown that they can be trusted. I believe that the time is not far distant, and I hope this is the case, that the people of Canada will care more for