- 16. Source: Military Industry Research Group (Groupe de recherche sur l'industrie militaire (GRIM)), UQAM.
- 17. Sources: Industry Profile, Aerospace, ISTC, 1989 and Panorama of EC Industries, BIPE, 1989.
- Distribution of federal government contributions and contracts between the provinces for the April 1984 to March 1988 period was as follows: Quebec, 40 per cent; Ontario, 31 per cent; British-Columbia, 11 per cent; Prairies, 14 per cent; Atlantic provinces, 0.1 per cent; and other countries, 3 per cent.
- 19. MacDonald Dettwiler and Associates (MDA) of Richmond, British Colombia, designed and installed many satellite ground receiving stations in foreign countries.
- 20. Spar Aerospace Limited is the company designing and developing tele-operators.
- 21. Developed by Bristol Aerospace.
- 22. Source: Aerospace Industries Association of Canada (AIAC).
- 23. The success of Airbus is largely due to a heavily subsidized development and production program and the adoption of advanced technology, particularly in materials applications, systems for flight control and safety, and aerodynamics.
- 24. Source: BIPE.
- 25. The increased importance of the civil aviation business, more than 60 per cent of which is invoiced on U.S. dollars, makes the European industry very vulnerable to variations in the value of American currency.
- 26. According to EC estimates, shipments of civil aerospace equipment (aircraft and helicopter) should represent 46 per cent of total shipments (military and civilian) for the period from 1987 to 2000.
- 27. Source: Europe in 1994, BIPE.
- 28. According to EC estimates, shipments of commuter aircraft should represent 2 per cent of total aircraft and helicopter shipments (military and civilian) for the period from 1987 to 2000.
- 29. Westland is owned by Sikorsky.
- 30. Le dossier de l'Europe, Transports aériens et aéronautique: vers l'Europe de demain, 1989.
- 31. Source: BIPE, IFO, PROMETEIA.
- 32. The military helicopters HAP/HAC and NH-90 are NATO's programs.
- 33. Source: Panorama of EC Industries, BIPE, 1989.
- 34. By the terms of its Convention, ESA is limited to systems concerned with the peaceful uses of space.