ever you may care to call them, elected by proportional representation.

- 70. The National Municipal League: The National Municipal League, of which Mr. Clinton Rogers Woodruff, who but recently spoke before the Canadian Club in Montreal, is secretary, has prepared a model charter along these lines, and are advocating it for adoption, with local amendments, for all cities. Some cities are already operating under this form of charter.
- 71. Ashtabula and Kalamazoo: Two citles in the States who have adopted this most modern machinery of municipal government are Ashtabula, Ohio, and Kalamazoo, Michigan; and each is pleased with its new form of government. At Ashtabula, which was the first American city to adopt it, after the first election was over, even those papers which had opposed the new machinery as being too complicated, admitted that it had been the best results. It seems that in this case the representation worked out remarkably well, and every interest of any considerable group of voters in the city found itself quite satisfactorily represented. Even the "wets" and the "drys" admitted that they had all the representation to which they were entitled, and called it a square deal.
- 72. Boards of Trade and Clubs: It is of interest to note that many private clubs employ the proportional representation principle for electing their directors and committees; and many Boards of Trade and Chambers of Commerce do likewise. They find it works out more satisfactorily than any other method. Possibly some of the like organizations in your city already use this method of electing. If not, wouldn't it be possible for you to introduce this reform into your own club affairs and thereby set the citizens a good example by handling your own small representative democracy scientifically.
- 73. The Sources of Information: If you need help in starting the new system, it may readily be had from either the American Proportional Representation League, Mr. Clarence G. Hoag, secretary-treasurer, 1417 Locust Street. Philadelphia, or the Proportional Representation Society of Canada, Mr. Ronald Hooper, honorary secretary, 13 Second Street, Ottawa, of both of which I am a member. In Montreal, Mr. Howard S. Ross, K.C., Coristine Building, is an able exponent of the single transferrable vote. By all means, do not try to frame a law to introduce proportional representation without consulting those who know it best.
- 74. Democracy is Now on Trial: The world is in a turmoil to-day. Some say that we fought for democracy, but haven't got it; others say—and not without some apparent facts to back them up—that democracy, as we have worked it, is a failure. Af any rate, democracy is, as never before, on trial for its life. Shall we, who believe in democracy, go into the final battle with antiquated machinery which fur-