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June 25, 1919

Mr. Z. A. Lash, K.C.,
Blakes, Lash, Anglin, and Cassels,
Canadian Bank of Commerce Building,
Toronto, Canada.

My dear Mr. Lash:

I have received here your kind letter of June 6th, acknowledging the copy of my pamphlet "The Four Parties to Industry".

It is quite true that there are difficulties in the way of working out the practical machinery necessary to bring the Community into co-operation with Capital, Management, and Labor, as a fourth party to industry; but I think this can be effected without the unfortunate alternatives which you fear. The control of railway rates through the Railway Commission is, to my way of thinking, recognition of the Community as a party to industry, and representation of it as such. Were it thought necessary to give the Community direct representation at any council or board of directors, which the other parties to industry might be represented, it would seem that some such board as the Railway Commission, or even the Government, might appoint a representative, with power to see that the interests of the community were safeguarded by requiring a full knowledge of important transactions, if not actually participating in proceedings. Public opinion is the Community's voice. Whatever may serve to shape public opinion intelligently will effect a true representation of the Community in matters in which it has a very real interest.

I am sure you will have been interested in the Reports of the members of the Sankey Coal Commission, which

W. L. Mackenzie King Papers

Volume 46

PUBLIC ARCHIVES PUBLIQUES
CANADA