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THERE are people under the impression if a grocer buys an article for ninety-nine cents and sells it for a dollar, he is making a profit of one per cent. Such is not at all the case. have been in the grocery business in Toronto for uver thirty years, and from my own experience, and the experiences of others in the trade, the expenses of a grocer reach from twelve to eighteen per cent. on the turnover. So that if a re tailer sells a basket of fruit for one dollar he mist figure from the time that basket entered his store until it was handed in at the door of the consumer, it cost him anywhere from twelve to eighteen cents. Suppose it cost him the average fifteen cents you can see that if the first cost of the article was eighty-five cents, and he sold it for one dollar, ho is actually just breaking even, and no net profit whatever has been made.
The overhead expenses of a retail grocer include many items. There are wages to be paid the manager or proprietor, and the seling staff; there is rent or interest on investment, light, fuel, the up-keep of delivery horses and waggons, and drivers' wages; taxes, insurance, store equipment and fixtures; depreciation on everything; stationery, stamps, etc.; bad debts, which frequently necessitate the writing off of considerable money; and sometimes unforeseen occurrences, such as the death of a horse or the smashing of a delivery waggon in a runaway. Goods which we purchase and stock in our stores so as to have them
convenient for the consuming and all bear their share of $\delta$ public, must each head expenses. In the case of fruit and other perishable goods, there is always an additional expense of waste to be added, for no merchant, no matter how careful he may be, can gauge his purchases and sales correctly at all times.

Retaliters Promote Consumption
I think you will all agree with me that the consuming public would not buy as much fruit and vegetables if they had to get their supplies direct from the country. The attractive displays of the retailers of Toronto every season are re-
sponsible for the great sponsible for the great majority of sales, and if there were so displays to tender suggestion to
of the Daper ratio prit ethe roomt oonvention in Toronto

[^0]This Tont Winner Combines Produetion with Desirable Conformetion





## D. W. CLARK, RETALL GROCER, TORONTO

the people, and if the consumers were left upon their own initiative to write or wire to the country for supplies, there would be a large amount of stuff go abegging. I would just like to see the retailers of the country give up the sale of fruit and vegetables for one year, and allow the consuming public to send to the country for
everything they wanted. You can depend everything they wanted. You can depend upon it
mission merchant. It seems to me to be the only fair way for you to market your goods. My reason is this: When the merchant buys from one party at a distance le has no choice in appearance and quality. The goods may be satisfactory today and to-morrow they may bring all kinds of complaints from consumers, and you must remember that we make good to our customers anything that is not right. Melons may arrive too ripe or too green ! peaches may be off color, etc. and as we are the final distributors we get the blame. If we purchase goods we cannot conscientiously recommend, we must lose in the price.

> Mothods Compared

But, on the other hand, when goods are bought from the wholesale market when competition is keen, we have our choice from scores of growers. If a retailer has a market for only one kind of fruit, he can persenally select what he wants from all the offerings on the open market. A merchant, too, soon gets to know the shippers who send in the most reliable fruit and vegetables, and at the commission bouses he has an opportunity of obtaining his daily supplies from one or another.
The dealer must also protect himself from the standpoint of price. Should he purchase direct from one shipper, he pays the one price. But on the commission market the prices are up to-day and down to-morrow, so that if the price a merchant has paid to his own shipper happens to be higher than the
there would be very little fruit consumed this year.
If, then, the retail grocer is a necessary link in the chain of fruit and vegetable marketing to secure the maximum turn-ver, the next question to decide is the cheapest and best way question and vegetables to reach his store. You growers, who obtain the maximum benefit from your corps, appreciate the fact that the harvest you produce should all find its way fato consumption, and at prices that will bring you a reasonable net profit. If you produce more than a martet can be found for, you lose. If the prices you receive do not pay you a net profit, you lose. Your aim is quite clear.
My opinion is that fruit can be bought to the best advantage by the retail dealen from the com- tation-as it would frequently be market awo. tation-as it would frequently be-he must cut
his retail price and lose his net poft his retail price and lose his net profit. 11 is, therefore, much the safer method-despite the re, commendations of many of the daily papers, and others, ignorant of the situation-and surely the most satisfactory method to buy our fruit and vegetables. Some of you will probably be able to point to instances to the contrary, but for the best interests of the larger section of the growers and retail dealers, the marketing system I have outlined must prove the generally accepted one.
There are too many disturbing influences in the trade. Supposing a man goes out to the country to visit a friend, and brings home with him what fruit be wants. He usually gets it at a
lower price than the retailes lower price than the retailer can buy in
(Ooneluced on page 14) (Ooneluced on page 14)


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