

and contentions of past years, as well as by their present alliances, and it will then no longer stultify itself and invite disaster by returning them to the Council.

These considerations may serve to explain the frequent failures of the progressive section of the representative element in the Council. Yet the past four years have not been barren of useful results. In fact, the reforms, wrung from the "ruling alliance" by the insistence of the opposition and the independent members, have largely revolutionized the inner life of the Council. Among the more important of these reforms I may particularize the following :

1. Slipshod modes of procedure, which had prevailed therein for a quarter of a century, have given place to modern and more correct business methods. It is true that in this direction much yet remains to be done, but the explicit provisions of the Medical Act are no longer either habitually ignored or flagrantly violated. Simple motions, and even the casual suggestions of committees, are not now, as formerly, accepted in lieu of such formal By-laws as the Act directs.

2. The By-law regulating the *Proceedings of the Council* has been entirely remodelled, so as to bring the Rules and Order of Procedure in line with the usages of the present day.

3. The Council has been spurred on to more intelligently interpret and to more loyally respect its own By-laws.

4. The use of the ballot, even in the election of officers, has been discontinued, so that no vote given by a territorial member is now covered from the ken and approval, or possible condemnation, of his constituents.

5. The rigid submission of all contract work to competitive tender has rendered printing and similar scandals no longer possible.

6. As is the custom in all similar bodies, the Council now exacts guarantee bonds from its Treasurer and Registrar.

7. In place of auditing, as heretofore, its own accounts, an annual audit is now made by an independent and competent Accountant, appointed by the Council to do that work.

8. A carefully elaborated estimate is required from the Finance Committee each year.

9. The subsidized journal of the Council has ceased to exist. This journalistic monstrosity was created by the last Council and run, at an annual outlay of some \$600, as a "strong arm of defence" against the Profession. It was employed to stifle all independent expression of opinion, by the unscrupulous use of mendacities and mud. It was a danger and a menace to the electorate, and its somewhat stormy sepulture was hailed with very general acclaim.