

cial necessities, worrying rather than guiding and assisting the various enterprises incident to the municipality, and at the end of a year passing into oblivion. Under such a system, Citizen's Associations have at various times been formed of a necessity to look after and regulate municipal affairs, and it may happen again. In this connection an extract from an article written by a distinguished professor of an American university, is not only interesting but instructive:—

“When the cities show the willingness and the ability to create a truly efficient civil service the field may not be so difficult for the public administration of public services, but until such a move is not only advocated, but carried out in good faith, any addition to the activities of a city only opens a larger pay-roll for the exploitation of the ‘boss.’

PHILADELPHIA'S EXAMPLE.

“In Philadelphia, managing her own gas works, hardly a branch of this now famous and disastrous experiment failed to show signs of exploitation for political purposes. High wages were paid, 25 per cent. over the price of labor in the open market. The chief of the Gas Bureau was constantly besieged by the friends