

until the institution is so complete in its appointments that it may be able to provide all the apparatus necessary for the finest diagnoses, the most modern forms of treatment for the sick, and also the means whereby the various branches of the healing art may be taught in the most satisfactory manner.

Gentlemen of the Board of Trustees, I believe that this represents the spirit and purpose which animates you. Each of you is keenly alive to the necessity for improved hospital facilities, as is shown by the time and money you have given, and the energy you are putting forth in such large measure to further the interests of the institution.

I earnestly trust that this same spirit may permeate every department of the Hospital, and that even the most humble helper in this great service will feel that the prosperity and popularity of the place depend as much on the faithful performance of his duties as they do upon the efforts of the Superintendent.

The present is a most important juncture in the history of the Hospital, and only a long pull, a strong pull, and a pull altogether, will enable the Board to carry their plans to a triumphant fulfilment.

Our Provincial Government, our city, and you, Mr. Mulock, have given us a magnificent financial start for a new building, to be centrally situated and complete in its appointments. It remains for each of us to do his part in assisting in this great enterprise. We shall count on the generous patronage and support of thousands of our citizens.

In view of all that might be said, my words are few and inadequate, but I shall be satisfied if you carry away with you one thought, and that is, in unity there is strength; and *this* is the strength which I desire in the staff of the Toronto General Hospital.

In an institution of this kind it is most important that work shall be carried on loyally and harmoniously. A high state of *esprit de corps* should exist. So far as you, gentlemen of the Board of Trustees, are concerned, I have already noted that it exists in a marked degree. I hope to find that it exists throughout the whole hospital organization. A feeling of kindliness and a desire for smooth, co-operative effort in the advancement of the Hospital's interests should pervade every department—surgical and medical staffs, house staff, nursing school, and all the officery of the building. The relations of all departments to one another should be of a very cordial character. We cannot hope to do satisfactory work if any feeling of unkindliness and ill-will exist in our midst. We are all at work in a great charity, an essentially Christian work, and it is not consonant with the spirit which prompts us in this grand undertaking of healing the sick, that