

assigned to a particular country, as well as officials assigned to the Canadian Embassy or High Commission accredited to a particular country maintain an on-going awareness of CIDA supported programmes and projects overseas.

In the case of multilateral technical assistance organizations such as the United Nations, Commonwealth or "Francophonie" institutions, CIDA monitors their programmes on a regular basis. In most cases, Canada is represented on the governing bodies of these institutions. In addition, CIDA undertakes annual programme reviews and also undertakes periodic evaluations of their programmes.

The same procedures apply in the case of Canada's contributions to the international financial institutions. In the case of these institutions, Canada has a full time Executive Director assigned to the Asian, African and InterAmerican Development Banks and a part time Executive Director assigned to the Caribbean Development Bank and the International Fund for Agricultural Development.

With regard to bilateral programmes, there are a number of specific monitoring activities which are undertaken by CIDA to ensure that both programmes and individual projects contribute to the achievement of Canada's development cooperation objectives. Each CIDA project proposal goes through several stages during its life cycle. The following are illustrative of some of these monitoring activities during the project life cycle.

During the project identification stage the proposal is appraised by the planning officer to see whether it will contribute to the achievement of CIDA's objectives. In doing so it is necessary to determine the target groups which will be the ultimate direct or indirect beneficiaries of the project. All of CIDA's bilateral projects have specific target groups designated in the design stage of the project.

During the project development stage, all bilateral projects are discussed in close co-operation with the recipient country to make sure that such a project is a priority in its development plan. Detailed "specifications" with respect to the target group are outlined at this stage.

The Plan of Operations for the project agreed to between Canada and the recipient country contains specific reference to the objectives of the project vis-à-vis the target group as well as seeking to clarify who will benefit and who will pay for the various components of the project.

After a project has been approved by Canada and the Memorandum of Understanding has been signed with the recipient government, the executing agency and/or executor responsible for the project (it may be a single co-operant, or a Canadian firm, institution, or government department) is also responsible for achieving the project's objectives.