



V A Practical Agenda for Reform: The Short to Medium Term	56
Increasing the UN's Capabilities	
The Political Level	37
Troop Contributors	
Groups of Friends	
Finances	39
The Strategic Level	43
Early Warning	43
Strengthening the UN Secretariat	
Logistics	46
Standby Arrangements	
The Operational Level	49
A UN Operational-Level Headquarters	50
The Vanguard Concept	
The Tactical Level	52
The Availability of Personnel	52
Training	53
Towards a Vanguard Concept	54
VI A Vision of the Future: The Long-Term Prospect for Rapid Rea	ction55
Balancing Pragmatism and Vision	55
Advanced Technologies for Peace Operations	
Securing the Civilian Components of Rapid Reaction	58
A UN Standing Emergency Group	60
Financial Issues	63
VII Towards a Rapid-Reaction Capability: Conclusions	65
Conclusions	65
Recommendations	67
	•
The Conduct of the Study: Acknowledgements	72
Endnotes	76