country. There developed equally, naturally, a tendency to measure our Canadian war effort in terms, not of long-range and carefully laid plans, but in terms of the terrible emergency of the moment. The unexpected rapidity with which the Nazi forces carried out their destructive advance naturally increased the tension and added to an impatient if natural desire for additional immediate action.

Extent of Canada's War Effort Obscured by Nature of Events

The dramatic events in Europe served to obscure what Canada had done, and was doing to prosecute the war; they also enhanced the difficulty of presenting to Parliament and the people a clear picture of our war effort.

As was to be expected, there was an insistent demand that the government should "speed up" its war effort to meet the new situation. At that very time, the government itself was throwing its full energy into adapting our organization and adjusting our plans to conform to the swiftly changing scene in Europe. It was impossible to decide upon changes of plans until accurate information could be secured from the battle front. When decisions were reached, some of them, for military reasons, could not be announced immediately. Some have not been, and can not yet be made public.

I should like to stress that everything that has been done recently has been accomplished in the time it has because the foundations of our war effort were well and truly laid. Many of the measures recently announced could not have been taken earlier, because the circumstances did not then call for emergency action of the character recently undertaken. Terrible risks must be taken to meet the present crisis—and Canada is sharing those risks—but we must beware of adding to necessary risks, the needless risk of abandoning plans to face a long and bitter struggle in which staying power will, in the end, be decisive. To allow our passionate feeling to degenerate into unreasoning hysteria would be fatal to Canada's war effort and a grave injury to the allied cause.

Measures Taken to Meet Emergent Conditions

You have heard something in the last few days of what has been done to meet the terrible emergency. It could only be disclosed in instalments, and sometimes not at all. Many things must still remain secret. All disclosures must be made at a time when they suit the allied needs. I could not tell Parliament and people, for example, of General McNaughton's visit to the front and of the preparations for our troops to embark for France, until the story of the epic achievement of the evacuation of Dunkirk was made known to the world. I could not tell of the despatch of our destroyers to England, until after they had arrived