

We pay tribute to the excellent service which he has rendered in that capacity, and are pleased that he has consented to remain a member of the Board.

In the appointment of Mr. Howard B. Chase as successor to Mr. Morin, recognition has been given to Labour, and we wish Mr. Chase every success in his new office.

The position of General Manager has been vacant since November, 1943, when Dr. James E. Thomson tendered his resignation.

The Act provides for what is in fact a part-time Chairman of the Board of Governors. The General Manager is a full-time officer of the Board. He is the Chief Executive. In other words he is there to carry out the policies, not to formulate policies. The by-laws of the Corporation provide that the Assistant General Manager shall exercise the powers of the General Manager in his absence.

Dr. Augustin Frigon, the Assistant General Manager, has been with the Corporation since its inception. He had been a member of the Aird Commission which investigated radio broadcasting in 1928 and made a report on which the present legislation in Canada is largely based. There can be no doubt that he fully possessed the qualifications to manage the affairs of the Corporation.

There has been a great expansion of the service of the Corporation since its inception. The activities of the Chief Executive of the Corporation embrace two fields which are very wide apart. These activities demand widely differential qualities and qualifications.

At present the Chief Executive is responsible to the Board of Governors for the general policies of the Corporation under the direction of the Board, and must assume the responsibility for all broadcasting respecting political, religious, economic, social, educational, and other controversial matters. He is also in charge of public relations as well as of the relations between the Corporation and private stations, and will soon have to supervise the operation of the Government shortwave station now under construction. Further, the Corporation owns and operates ten broadcasting stations throughout Canada, as well as two shortwave stations, and operates two networks connecting these stations with a large number of private stations; the commercial operations of the Corporation have become quite extensive. The relations, with a large staff, involve many delicate problems, and its annual budget now amounts to 5½ million dollars involving a strict control of its finances.

One function calls for imagination, a broad culture, a comprehensive understanding of our national problems, and an enthusiastic faith in the future of our country. Whilst for the other, business experience, administrative ability, and a positive mind are required. The Committee, naturally, asked themselves whether such diverse functions can properly be filled by a single person, and whether the set-up of the Corporation would not be improved and a better control experienced should two separate officials, a full-time Chairman, and under him and the Board the General Manager, each possessing the best qualifications possible in the particular field allotted to them, be charged with the carrying out of the Canadian Broadcasting Act. This would not involve a dual authority, as each would have his own definite field of action, and their respective functions should not involve any conflict, and should any conflict arise, the authority of the Chairman must be predominant or such matters might be referred to the Board.

As an indication of the increased duties and responsibilities of the Chief Executive, may we quote from the evidence of the Acting General Manager, Dr. Frigon:—

May I point out to you that the duties of whoever is in charge of our organization have become quite considerable in importance, complexity and responsibility. Our budget will reach \$5,400,000 for the