

Previous to that you state:

The reserve organizations, coming as they do under a common administration, are poorly placed in the organization.

Would there really be much upheaval if the Naval Reserve were directly under Maritime Command?

Rear Admiral LANDYMORE: No, I think that the upheaval would occur much more on the militia side. They have never really been connected with operational command and because of the size of the Navy and the small size of the Reserve I do not think there would be any really serious upheaval. There would be a lot of change of direction because at the present time the direction comes from Ottawa and in this case the direction would come from the Maritime Command, so in relation to the size of that particular organization there would be quite a considerable upheaval at the top level, yes. Other than that, I think they would fit into the organizational scheme of things without too much dislocation.

Mr. HARKNESS: Thank you.

Mr. NUGENT: Admiral, there are a few matters on page 10 of your brief that I want to look at. Not being an expert, I wanted to be clear on the faults that you point out under the heading "Untimeliness of Unification and Faults of Integration".

First:—Materiel Command is not living up to expectations.

Is Materiel Command a new command set up under this Minister?

Rear Admiral LANDYMORE: Yes. It is a part of the integrated command.

Mr. NUGENT:

Second:—Training Command is a luxury we cannot afford.

Is Training Command a new concept by this Minister under his new integration program?

Rear Admiral LANDYMORE: Yes it is, but I think I ought to qualify that by saying that the Air Force had both a Training Command and a Materiel Command prior to integration and in going into a functional organization this is probably an extension of those original commands.

Mr. NUGENT: Mr. Harkness dealt with the Defence Staff.

Fourth:—The reserve organizations, coming as they do under a common administration, are poorly placed in the organization.

Has their placement been changed since the new innovation by this Minister?

Rear Admiral LANDYMORE: Yes.

Mr. NUGENT: The fifth point is that mobile command is too large. Is mobile command a new innovation by this Minister?

Rear Admiral LANDYMORE: Yes.

Mr. NUGENT: These faults which you have pointed out in this integration program, do they necessarily involve a waste of men, material or time? In other words, would they be expensive mistakes?

Rear Admiral LANDYMORE: Yes, I think in connection with Materiel Command it is a very expensive mistake. As far as Training Command is concerned, I