

GRUPO CEMEX

Elements of *Grupo Cemex* have been operating in Monterrey since 1906. It is controlled by the Lorenzo Zambrano family and is the fourth-largest cement manufacturer in the world. The company has affiliates in the United States, Venezuela, Panama, Spain and the Caribbean and is one of Latin America's leading cement producers. *Cemex* has bought some of its equipment from a company in Ontario.

Grupo Cemex includes an administrative core, which oversees the operation of many cement producers, each focusing on a separate regional market:

- *Plantas Cementaras Cementos Mexicanos*. Monterrey, Torreón, Valles and Huichipan.
- *Cementos Guadalajara*. Plants in Guadalajara, Ensenada and an office in Tijuana.
- *Cementos Maya*. Plants in Mérida and León.
- *Cementos Anáhuac*. Plant in Tlanepantla, State of Mexico.
- *Cementos Anáhuac de Atlántico*. Plant in Tamún, state of San Luis Potosí.
- *Cemento Yaqui*. Plant in Ciudad Hermosillo, state of Sonora.
- *Cementos Tolteca*. Plants in Atotonilcoel Alto and Zapotiltic, state of Jalisco and Tula, state of Hidalgo.
- *Cementos Atoyac*. Plant in Puebla, state of Puebla.
- *Cemento Portland Nacional*. Plant in Hermosillo, state of Sonora.
- *Cementos Sinaloa*. Plants in the state of Sinaloa.
- Sunbelt Enterprises. Plant in Phoenix, Arizona.

GRUPO COPAMEX

Grupo Copamex was founded in 1928 with one machine that manufactured paper bags: today it is one of the largest paper companies in the world. The *Copamex Industrias* division includes five pulp and paper plants, six packaging operations, eight cardboard and paper recycling operations, and a centre for forest research. The *Copamex Turismo* division owns and operates seven hotels in northern Mexico under the Holiday Inn and *Fiesta Americana* brand names.