- The CD Howe Institute has been vocal on the need to develop a "big idea" for secure trade and has begun a series of papers called "The Border Papers" to promote discussion on trade, integration and security in North America.³⁸

Various chambers of commerce in both Canada and the U.S. have organized *ad hoc* groups and discussions on how secure trade might affect business. Members of the Americans for Better Borders Coalition (part of the U.S. Chamber of Commerce) are of the mind that "Congress and the border agencies (INS and Customs) need to evaluate any new measures implemented at the border for their potential negative impact on legitimate commerce, while maintaining the need for security." They state, "We believe that our borders can and should be a line of defense against those who pose security threats to this country, but borders must also allow for legitimate commerce and travel. Efficient allocation and use of technology, personnel and infrastructure resources can achieve both of these goals." 39

The academic Quarterly *Ideas That Matter* and the Munk Centre for International Studies at the University of Toronto, with the cooperation of several Canadian public policy think tanks such as The Institute for Research on Public Policy and the Donner Canadian Foundation, have sponsored a series of "Borderlines" conferences in cities across the country with the theme "Canada in North America."

- The Canadian/American Border Trade Alliance has developed a strategy called "perimeter clearance" which the organization has outlined in its report, *Perimeter Clearance*

³⁸ The Border Papers are available at <u>www.cdhowe.org</u>.

³⁹ See <u>www.chamber.ca</u> for the Canadian Chamber of Commerce website with articles on the subject of the border and http://uschamber.com for the U.S. Chamber of Commerce website, including information on the Americans for Better Borders Coalition.

⁴⁰ Information about the "Borderlines" conferences is posted at http://www.borderlines.ca.