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"The Abuse of Intercollegiate Athletics".

"The committee is of the opinion that with control of athletic policies and practices entirely in the hands of the president and faculty, and with each institution making conscientious efforts to eliminate the abuses within its own walls, many of these evils would rapidly disappear."

"The Influence of Alumni upon their Colleges."

"Alumni of American colleges and universities have influenced these institutions mainly in two ways: in the exploitation of athletics and by claiming an increasing share in the administration of their colleges. Some alumni associations have taken the attitude that their institution belonged primarily to them, and that in some fashion or other it owed them something. In one sense an institution does belong to its alumni - in the sense of devotion and affection. But even in the universities having the largest income, the expense of the education of the student is in large measure paid by the public. The tendency to place institutions of learning more in the hands of their graduates should be examined with great care. When the alumni accept the responsibilities of trustees, it is incumbent upon them to make clear to the public that they hold their office not because they are alumni, but because they are preeminently fitted to serve on a governing board."