

NEW CONCEPTS
of
FINANCIAL MANAGEMENT

by
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The text given on the following pages consolidates information contained in a speech given by Mr. P.H. Irwin of Urwick, Currie Limited (Management Consultants) at the External Affairs Management Seminar, Montebello, P.Q., on April 22, 1966, together with basic information provided in a reference paper prepared by Mr. Irwin for use on the same occasion. It has been somewhat revised in the light of subsequent developments in order to provide a full picture of the new plan for financial management in the Canadian Government. The text has been approved by Mr. Irwin in its present form.

- Biographical Notes -

Mr. Irwin has undertaken several management consultant engagements with the Canadian Government. He is currently participating in an assignment to revise the Treasury Board Estimates Manual. During 1965, he was Project Director of the Financial and Personnel Management Study in the Department of Citizenship and Immigration. In 1964, he supervised the work of the Urwick, Currie consultants who made a study of the administrative requirements of External Affairs. He is a Chartered Accountant and became a partner of McDonald Currie & Co. in 1951, a Senior Consultant of Urwick, Currie Limited in 1955, and was appointed a Resident Partner, Quebec District of Urwick, Currie in 1961. He is a graduate of the Urwick, Currie Management Centre in England and of the Advanced Management Programme at Harvard University.