

who must be contacted at the local and regional levels of government, and to keep informed concerning the constant changes in personnel and procedures which are one of the main obstacles to project implementation in Russia.

Information in this section is grouped under the following headings:

- Notes on the current environmental approvals process, including the federal, regional and municipal processes, as well as notes on officials who play roles in this process but who are not now involved in the World Bank Project;
- Notes on the World Bank Project, in particular on officials who will play a key role in developing and implementing this project.

APPENDIX A LISTS OFFICIALS MENTIONED IN THIS SECTION, IN THE ORDER THEY APPEAR IN THE SECTION, TOGETHER WITH ADDRESSES AND TELEPHONE NUMBERS, FOR REFERENCE BY THE MOSCOW EMBASSY.

Recommendation:

PHL recommends that Embassy officials endeavour to develop and maintain contacts with the officials identified throughout this section. In addition to this general recommendation, PHL also makes periodic recommendations throughout the section concerning specific issues which should be pursued with individual officials.