

P.D. Grigoriev and experts in the State Planning Commission and the State Supply Department. Once again, new people are in charge of the production of paper manufacturing machinery at the Ministry for Chemical Engineering.

The scientists at the Research Institute for Paper Manufacturing Equipment lack the motivation to create new-generation technology. Why else would they have been unable to create over the past few years a turbulent-type pressure box which would facilitate changing over to the production of a new generation of paper manufacturing machinery with double-mesh formers? Only this type of machinery can help the industry achieve accelerated production rates and higher quality. The situation is even worse than it appears. Over the past 25 years the Paper-Machinery Research Institute has not created a single new design meeting world standards for the pulp-and-paper industry. There are many reasons for this. If we narrow them down to one, we can see how absurd it is. Researchers at the Institute claim that the technological institutes under the Ministry for the Timber Industry are incapable of drawing up an order containing the specifications needed to design a given production unit, while researchers in the industry reply they cannot obtain such specifications because there is no such equipment in the Soviet Union. Each is blaming the other.

This impasse has continued for the past 20 years. Many projects were proposed and discussed. One plan was to transfer the mechanical engineers and researchers in the Ministry for Chemical Engineering to the pulp-and-paper industry. This may not be necessary. New forms of management are spreading

the Soviet Union in the 1960's and is under the control of the USSR Ministry for Chemical