- (c) The truth is that the government has consistently followed the same course the control of policy has always been kept in the hands of the Ministers who are responsible to Parliament; the administration of policy agreed upon, has been entrusted to the most expert administrators who could be secured. Subject always to final ministerial responsibility, they have been given the greatest possible freedom to carry out government policy without "political" interference.
- 2. In war-time the respective functions of politician and civil administrators are exactly parallelled by respective functions of politicians and the Military high command.

The politicians must determine the objectives and select the experts, whether generals or admirals or air marshals or civil administrators, whose task it is to attain the objectives set.

The experts, whether military or administrative, must be trusted with sufficient authority and discretion to enable them to act effectively.

The politicians must be ready to take the final responsibility for the administration as well as for policies.