

the rationalization of resources, in coordination and in the establishment of priorities and long-term plans. Difficulties are inevitable due to the Secretary-General's austerity programme. The situation is also complicated due to the initiation of a programme of major maintenance and alteration at the Headquarters building. The Secretary-General made it clear in his statement that he anticipated his policy of containment will be of short duration. Therefore, we must be prepared to contemplate moderate increases in some sections of the budget in the foreseeable future. However, we should endeavour to ensure that present and future resources will be allocated in a manner so that maximum results will be achieved. In this regard, no opportunity should be overlooked to promote a better understanding of the United Nations family through the sale of goods and services at a profit during the Fair to be held in New York in 1964 and international exhibitions, including the Canadian Worlds Fair in 1967.

The art and science of budget forecasting has advanced considerably in recent years but it has not yet reached the point when the future can be foreseen in detail. It would seem unjustified, therefore, either to criticize the Secretariat for failing to do the impossible or to attempt to force the Secretary General to operate within a financial strait-jacket, even during a period of stabilization.

The responsibility for budgetary control is two fold. For the Secretary General it involves the obligation to administer an efficient and economical operation. For Member States, in this and other principal organs, it imposes a responsibility to seriously consider the financial implications involved and to exercise firm restraint in approving costly programmes. As a newcomer to this Committee I have the impression that the first of these, unfortunately, has traditionally been more popular than the second.

Mr. Chairman, I should like to conclude, therefore, by paying a well deserved tribute to the highly qualified and dedicated international civil servants within the Secretariat and, in particular, those with