

to "Receipts." Warrants paid by the Banks would likewise be sent daily to the Auditor General with a request that the amounts might be re-paid to the Banks, and charged to "Expenditure" (much as repayments to Banks for advances on Money Order account are now arranged). There would be no unadjusted expenditure account between the Finance Department and the Post Office, and of course no unadjusted Bank account and no outstanding cheques. The Treasury expenditure and the Post Office expenditure would be in absolute agreement day by day.

To illustrate what would be the application of the warrant mode of payment to all voted services in Canada, including salaries of postmasters at offices of all classes, it may be said, broadly, that there would be eight classes of payments to be provided for

- Class 1. Large contractors, including Railway and Steamship Companies.
2. Ordinary mail service.
3. Inspectors and their staffs.
4. Railway mail clerks.
5. City Postmasters and their staffs.
6. Salaries and allowances of the 950 Money Order offices, or offices rendering accounts.
7. Salaries and allowances of the 6,550 non-accounting offices.
8. Miscellaneous.

Payments would be as follows:—

- Class 1. By Warrant, but being for large amounts, payable only through a Bank, the Warrant would, in practice, be deposited to the Contractor's credit at his own Bank, and be sent for collection to the Bank of Montreal, Ottawa.
2. By Warrants, sent separately to the Contractors at addresses given in Inspector's Abstracts. If for large amounts, payable only through a Bank.
3. By separate Warrants, enclosed to the Inspector.
4. By separate Warrants, enclosed to the Inspector, or direct to the officer, if resident elsewhere than at Inspector's headquarters.
5. By Pay-list (in duplicate) carrying impress of a form of Warrant, on the last page, and payable only by a Bank. The Bank would provide the money, on authority of the Warrant, and would be recouped on its presentation at Ottawa.
6. Exactly as Postmasters of the same offices are paid now, *i. e.*, by Warrant, except that the total of the Warrant would then include salary and allowance for postal service.
- 7 (a). To non-accounting offices whose revenue exceeds salary and allowances, by Warrants, which the Postmasters could either cash at the nearest Money Order Office, or use as cash when next remitting to purchase stamps.