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- (3) Have the consultant provide a certain amount of follow up to ensure that the technique is used to best advantage.
 - (4) Assign the responsibility of producing and up-dating each network to a Programme Planning Officer.

It is quite probable that a network for the planning and design of a typical chancery would be adaptable to most chanceries and similarly a typical network would suffice for the planning and design of all official chanceries. Since the construction phase of the projects takes place in other countries, we do not know the degree of acceptance that this planning technique would receive from the builders. However, we believe that a "construction milestone network", which measures progress at key points in a construction project, would be of assistance to the Property Management Division in measuring the performance of contractors. The feasibility of using one "typical" network to plan and control a number of similar projects has been amply demonstrated in actual practice. For example, our firm was asked by the owners of a chain of department stores to prepare a sample network for a typical store. That sample is still being used to monitor all stages of their construction program for new stores.

THE ROLE OF THE ARCHITECTURAL SUB-COMMITTEE

The architectural policy of the Department, with respect to buildings erected at a post, is that such buildings shall be dignified and yet economical to build, operate and maintain. The architectural style shall be such that it will reflect credit on the Canadian Government and increase goodwill by the intelligent appreciation and use of architecture appropriate to the site and the country. The group most concerned with ensuring that this policy is followed is the Architectural Sub-committee, composed of representatives from the Royal Architectural Institute of Canada, the Department of Public Works, Central Mortgage and Housing Corporation and the Department of External Affairs. It is a sub-committee of the Treasury Board Advisory Committee on Accommodation Abroad, and is chaired by the Assistant Under-Secretary (Administration).

The Sub-committee's duties, as originally stated, were to be as follows:

- 1. Study all pertinent material referred to it and provide the Department with the names of two or more Canadian architects considered best qualified to design the required buildings in a particular country.
- 2. Consider the plans, specifications and costs subsequently prepared by the architect selected, and confer as required with the architect and the Department with respect to any amendments thought necessary.