

July 31st, 1924.

Dr. Arthur L. Walsh,
309 Drummond Building,
Montreal.

Dear Dr. Walsh:-

After our conversation on Monday evening I promised to write you a letter setting forth my request that you withdraw your letter of July 25th.

I think that you and I agree as to the responsibility of whatever officer is placed in charge of the Dental Clinic at the Montreal General Hospital, and also as to the relations of such officer to the Dean of the Dental Faculty. In my opinion the officer in charge of the Clinic should be given definite responsibilities as to the execution of whatever policy the Faculty decided upon; that he should be in charge of the staff, of the material, and in general terms be held responsible for the efficiency and well-running of the Clinic. But while such responsibility will be his, it will be impossible for me to relieve the Dean of the Faculty from final responsibility and obligation. I do not agree at all that the officer in charge of the Clinic should only be responsible in the absence of the Dean and I shall take care to see that the position is not misunderstood by all those concerned.

As I intimated to you it was my intention to recommend to the Board that your rank be Associate Professor. This would give you a seat on the Faculty and you would have as much to say as anybody in the determination of the policy. You would have the same rights and privileges as any other