

|                                    |           |
|------------------------------------|-----------|
| Other Services                     | 26,000    |
| Foreign Service Hospitality        | 2,736,000 |
| Rentals                            | 3,000     |
| Repair and Upkeep                  | 2,000     |
| Materials and Supplies             | 120,000   |
| Temporary Help Services            | 65,000    |
| Personnel Service Contracts        | 808,040   |
| Salary Adjustment Review Allotment | 7,194,625 |

Recognizing the extensive financial management implications, the study was undertaken jointly by the Financial Planning and Analysis Division (MFRS) and the Management Services Division (MFSM). The ADAF Financial Management Officer worked closely with the study team throughout the study.

The objective of the study was to identify, evaluate and document all ADAF operations and to make recommendations, including the possible use of automation, for an improved financial management and accounting system for the Personnel Branch.